

FY 2017-18

# Equity in contracting annual report

Expanding opportunity through contracting

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photo courtesy of Oregon Tradeswomen, Inc./Dawn Redstone

# Why does equity in contracting matter?

Metro works to prepare the 1.5 million people in the greater Portland region for the future by addressing transportation, development and environmental protection issues that cross local boundaries. Its services include parks and natural areas, the Oregon Zoo, Oregon Convention Center and arts and event centers.

The region's current and future diversity will help develop and maintain sustainable economic growth if we proactively address the issue of equity. Research shows that regions with greater racial inclusion and smaller racial income gaps attain more economic growth.

Diversity in contracting plays a critical role in the success of Metro's mission to plan for the region's future and ensure that it remains a great place to live. Each year, Metro spends millions of dollars on contracts with businesses that support efforts to provide public services for the residents of Clackamas, Multnomah and Washington counties. By actively involving minority-owned business enterprises, woman-owned business enterprises, service disabled veteran-owned businesses and emerging small businesses (collectively referred to as COBID-certified firms) in the pool for business opportunities, Metro helps expand economic opportunities in the region.

Inclusion also helps COBID-certified firms build capacity to compete for other public projects by providing them with experience with the public solicitation process and establishing relationships with Metro staff. This year, Procurement Services continued to create additional opportunities through collaboration with Metro departments and other agencies in the Portland region to encourage COBID certification, to engage certified firms and to increase access to public contracts.

1 Treuhaft, S., Blackwell, A.G., & Pastor, M. (2012). America's Tomorrow: Equity is the Superior Growth Model. Retrieved January 2016: http://www.policylink.org/sites/default/files/SUMMIT\_FRAMING\_WEB\_20120110.PDF

# FY 2017-18 COBID contracting

During FY 2017-18, Metro awarded a total of \$53,520,184 through competitive procurements and direct awards less than \$10,000. COBID-certified firms earned a total of \$9,019,995 in contract awards – representing 17 percent of Metro's total contracts. This is consistent with results during FY 2016-17.

#### **COBID Contracting FY 2017-18**

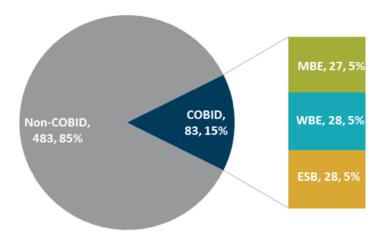
Total contracts awarded	566
Non-COBID contracts awarded	483
COBID contracts awarded	83
MBE contracts awarded	27
WBE contracts awarded	28
SDV contracts awarded	0*
ESB contracts awarded	28
Total contract dollars awarded	\$53,520,184
Total COBID contract dollars awarded	\$9,019,995
Total spending	\$64,936,930
Total COBID spending	\$6,718,991

\*note that SDV certification began in January 2016 and as of June 30, 2017, there were only 39 SDV certified firms in Oregon



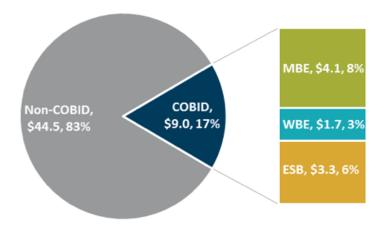
During FY 2017-18, Metro awarded 566 eligible contracts through competitive procurements and direct award of contracts less than \$10,000. This does not include intergovernmental agreements or grants. Of the total contracts awarded, 83 went to COBID-certified firms. These awards represent 15 percent of contracts awarded.

### Number of contracts awarded in FY 2017-18

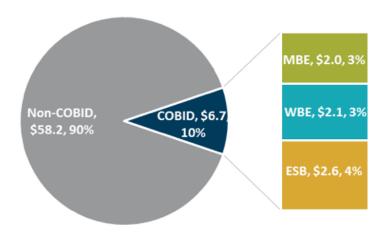


In FY 2017-18. Metro awarded \$53,520,184 through competitive procurements and direct awards less than \$10,000. COBID-certified firms earned a total of \$9,019,995 in contract awards – representing 17 percent of Metro's total contracts. This dollar amount and percentage of contract dollars awarded is consistent with last year's results. Awards to MBE firms continue to rise, up to \$4 million from \$3.6 million last year. This MBE award is significant, as it represents nearly half of all awards to COBID-certified firms. Of the amount awarded through contracts to COBID-certified firms, another \$1,676,231 went to womanowned businesses and \$3,263,634 went to emerging small businesses.

#### Contract dollars awarded in FY 2017-18

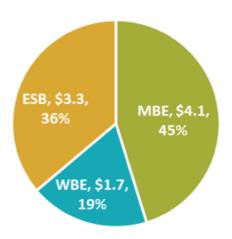


#### Contract dollars spent in FY 2017-18



During FY 2017-18, Metro spent \$64,936,930 through competitively procured contracts and direct award of contracts less than \$10,000. Of that, COBID-certified firms earned \$6,718,991, or 10 percent by dollar amount. Of the amount spent through COBID contracts, \$1,951,047 went to minority-owned businesses, \$2,138,459 went to woman-owned businesses and \$2,629,485 went to emerging small businesses. This represents a fairly consistent dollar amount spend with COBID certified firms, though FY 2017-18's utilization rate decreased slightly from FY 2106-17.

# Contract dollars awarded by certification in FY 2017-18



During FY 2017-18, a total of \$9,039,695 was awarded to certified businesses: \$4,080,130 went to minority-owned businesses, \$1,676,231 went to woman-owned businesses and \$3,263,634 went to emerging small businesses.

#### **Contracting by department**

The table below shows the value of COBID contracts and dollars spent by department. Notably, Communications, Oregon Zoo, Parks and Nature, Planning and Development, Property and Environmental Services and Oregon Convention Center each awarded over \$1 million to COBID Certified firms. Communications and Council awarded over half of their contract dollars to COBID-certified firms, 67 percent and 65 percent respectively. Parks and Nature spent over \$2.8 million with COBID-certified firms, making up a quarter of its contracted spend. Communications and the office of Chief Operating Officer also directed significant portions of their expenditures to COBID Certified firms. This represents a firm dedication to equity in contracting over many years, as spending represents the results of awards made in previous years.

#### Value of COBID contracts by department: FY 2017-18

Department	Awarded	% Awarded	Spent	% Spent
Chief Operating Officer	\$0	0%	\$45,291	22%
Communications	\$1,232,363	67%	\$74,348	21%
Council	\$500,000	65%	\$16,272	8%
Diversity, Equity and Inclusion	\$0	0%	\$26,363	9%
Finance & Regulatory Services	\$100,000	4%	\$52,035	4%
Human Resources	\$0	0%	\$11,210	6%
Information Services	\$69,420	4%	\$38,250	2%
Office of the Metro Attorney	\$0	0%	\$1,220	1%
Oregon Zoo	\$1,636,814	12%	\$633,766	8%
Parks and Nature	\$1,134,175	9%	\$2,833,838	25%
Planning & Development	\$1,076,333	18%	\$419,136	7%
Property and Environmental Services	\$1,069,714	18%	\$1,053,128	12%
Research Center	\$0	0%	\$2,985	10%
Metro (Non-MERC) Total	\$6,818,819	16%	\$5,207,842	10%
Expo Center	\$234,308	14%	\$282,650	8%
Oregon Convention Center	\$1,718,633	23%	\$887,870	6%
Portland'5 Centers for the Arts	\$267,934	13%	\$340,629	6%
MERC Total	\$2,220,875	20%	\$1,511,149	6%
Agency-wide Total	\$9,039,695	17%	\$6,718,991	10%



#### FY 2017-18 progress in procurement

In FY 2017-18, Metro continued to build on the successes of the recent years. Metro continued to engage in various types of outreach to build awareness of Metro programs and contracting opportunities. Metro staff participated in trade shows and expositions, attended chamber and business association meetings, and hosted events for networking and to encourage certification.

This year marked a major victory for certified firms, as COLAS Construction became the successful proposer on the Oregon Convention Center renovation project, making this the largest public project in Oregon history awarded to a minority-owned firm as the prime contractor.

Metro procurement services provided regular business development and training support to COBID-certified and -eligible firms. Training was also focused internally, with the launch of a Metro-wide training that focuses on the impacts unconscious bias can play in the bid and proposal evaluation and selection process.

Sponsorships support organizations who work with underserved business communities and help them to be more ready to compete for work with Metro. In addition to sponsorships, two procurement staff represent Metro on executive boards of non-profit organizations supporting historically underutilized businesses: Gabriele Schuster, Procurement Manager, is Secretary for Oregon Native American Chamber and Tracy Fisher, Senior Procurement Analyst, is Vice Chair for Business Diversity Institute.

Procurement Services continues to work to educate Agency staff about best practices for engagement and outreach. Innovations introduced in the updated procurement policy saw their first full year of implementation, and the new procedures have helped make equity an ever-present theme in contracting discussions.

#### Colas construction awarded largest public contract to MBE firm

The Oregon Convention Center renovation project, which includes upgrades to the center's interior and reconstruction of its northeast entry, was estimated at \$27 million at time of award. This project marked the largest public improvement contract awarded to a certified minority-owned (MBE) firm as the prime contractor in Oregon. Colas Construction acts as the construction manager general contractor (CMGC), and has partnered with Raimore Construction, also MBE certified, to perform civil work. This award is an important milestone in the Oregon Convention Center's history, as well as for the community of MBE construction firms.

The award to a team of two black-owned MBE firms is particularly meaningful for the Oregon Convention Center. The construction of the Oregon Convention Center in the 1980s caused displacement in what was a predominantly black neighborhood. And the original construction fell under criticism that work for the original construction did not go to those displaced residents. The renovation project has incorporated both subcontracting and workforce goals to ensure that this project works to support diversity and provide opportunities to individuals and firms who have historically not had access to projects of this scale and scope.

With both prime contract award to an MBE firm and efforts for subcontracting to other certified

firms, the project also aims to address disparities in the construction industry. According to the "Oregon Construction Sector Report" commissioned by NAMC Oregon, the construction industry as a whole is booming in Oregon. With growth twice the rates of the overall economy, the construction industry employs nearly 100,000 people in nearly 14,000 firms. This prosperity is not equally distributed, however. While the industry as a whole is growing, the number of certified MBE firms is down 5.6 percent.

The CMGC contracting method brings the general contractor on during the design phase to provide input on scheduling, pricing and phasing to ensure that the design will be able to be executed according to plans during the construction phase. This involves an original contract for pre-construction consultation, which is later amended once the design is near completion to a guaranteed maximum price (GMP) for all construction costs. The original pre-construction contract for \$114,342 is included in the calculations for Metro's contract dollars awarded. Due to the accounting methodology used for this report, the full award for the estimated \$27 million project value is not accounted for in Metro's contract award figures. Including this estimated value would substantially increase Metro's contract dollars awarded to COBID-certified firms.

	Including \$114,342 pre-construction contract	Including estimated \$27 million GMP
otal contract dollars awarded	\$53,520,184	\$80,520,184
otal COBID contract dollars warded	\$9,039,695	\$36,039,695
Percentage COBID contract	17%	45%

# Outreach: engaging the community



A large part of Metro's outreach efforts involve attending community and business organization events and familiarizing area businesses with the opportunities Metro has available. In FY 2017-18, Procurement Services staff attended regular meetings of organizations that provide support to small businesses and businesses owned by people of color and women. During these networking activities, Metro staff engaged one-on-one with business owners. These visits are a productive way to provide information about Metro, answer questions and get feedback on our outreach activities.

Procurement manager, Gabriele Schuster, also writes an article for the Portland Business Tribune that addresses the issues of contracting with public agencies and helps small businesses understand how to better navigate the process.

#### Construction Career Pathways Project

In the greater Portland region, there is a lack of diversity in the construction trades – especially in higher skilled construction occupations. People of color and women face multiple barriers accessing and sustaining construction careers. The inconsistent nature of construction work, lack of consistent opportunities to take advantage of career ladders, and insufficient funding and resources for education, job training and support services are among the factors that limit career employment.

Metro, through the Construction Career Pathways Project (C2P2), has been learning about these challenges and opportunities and has been developing partnerships with stakeholders to create a platform for a regional approach to construction workforce equity. Metro believes that everyone has a role to play and strong working partnerships are required if we are to redefine what success looks like for communities of color and women in the construction trades so they can more equitably participate in and benefit from growth in the Portland metro region.

The project, in its second year, has completed a regional construction workforce market study that describes how the region can advance diversity in the construction trades. The study identified three main strategies for success:

1) having a strong pipeline of skilled diverse workers to fill the anticipated shortages,
2) ensuring that jobs created through publicly funded projects are equitably attained by working people from all demographics, 3) having a regional construction workforce that better reflects the demographics of the community.

Currently, the project has assembled a Public Owner Workgroup made up of 16 local jurisdictional partners for the purpose of developing and adopting a regional approach to construction workforce equity. This group will convene throughout FY 2018-19 and collect feedback from stakeholder groups throughout the construction career pipeline to identify strategies and investments at a regional scale that will support career opportunities for people of color and women in the construction trades. For access to project reports and updates, visit www.oregonmetro.gov/pathways.

#### 4th Annual small business open house

Metro partnered with Multnomah County again to host the small business open house on February 21, 2018. About 150 people visited the Oregon Convention Center eager to meet public agency project managers and network with other businesses - a strong showing despite weather complications.

For Metro staff and project managers it was a great way to make connections, build relationships and talk about project needs with small firms, and improve the organization's equity efforts in contracting. Metro staff showed a very strong commitment to equity in contracting, with more than 60 employees in attendance. The activities included breakout sessions on how to work with Metro and Multnomah County, as well as a short workshop on using email newsletters as an effective marketing tool, presented by Wild Social Media. A resource room included representatives from Ascent Funding, Blaze Tax Services LLC, COBID, Government Contracting Assistance Program (GCAP), Oregon Association of Minority Entrepreneurs (OAME), Procurement Search, Oregon Procurement Information Network (ORPIN), Small Business Administration (SBA) and Small Business Development Council (SBDC). This year, the event was catered by multiple certified firms: Annie's Pies, Bambuza, and Gourmet Coffee Brew Master.

#### Trade shows and expositions

Metro also hosted tables at and attended a number of trade shows and expositions. These events allow businesses to network and learn about chambers, business associations, large businesses with subcontracting opportunities, and public agencies. Hosting a table at trade shows is another way to provide information about how to do business with Metro. This year, Metro attended the Reverse Vendor Trade Show, OAME Trade Show, the MCIP Trade Show, Governor's Marketplace and BESThq's Business Expo West.

#### Hosting events at Metro

Metro continues to host the bi-monthly National Association for Minority Contractors Oregon (NAMC Oregon) meetings at the Metro Regional Center. NAMC Oregon supports minority and women construction and trade contractors and provides technical support to their members. Procurement Services regularly participates in NAMC Oregon meetings and shares information about business opportunities and connecting with Metro project managers. Metro was recognized by NAMC for support for the organization and its members with its Agency

Leadership Award for 2017. Metro also hosts
Oregon Native American Chamber (ONAC)
bi-monthly luncheons at the Metro Regional
Center. ONAC works with the community to
advance educational and economic
opportunities for Native Americans in Oregon
and Southwest Washington. Project managers
and department staff from Metro are invited to
attend and participate on a consistent basis.
Metro was also the host of the Small Business
Resource Providers Summit in July 2017,
bringing together representatives from public
agencies and business resource organizations to
discuss ways to collaboratively support small
business opportunities.

#### **Meet & Certify**

Meet & Certify events provide an opportunity to collaborate with other public agencies and business support organizations to engage with small business owners who are not yet COBID certified, or have not yet entered into public contracting. These smaller events provide a more intimate environment for attendees to network with Metro staff and learn about the services available to them. The location is also key. These events target businesses that are located outside of the Portland core, and provide engagement opportunities in the more distant communities in the Metro region. This approach has proven successful, as these events provide an opportunity for Metro to develop new relationships with many of the attendees. In FY 2017-18, Metro held a Meet & Certify event in Beaverton. The event attracted about 50 attendees, most of whom had never contracted with Metro.



# Metro at the forefront of informing equitable contracting practices

Metro staff was recognized for their input in informing the future of the state's equity in contracting policies at the annual Governor's Marketplace conference. The conference featured Governor Kate Brown signing Executive Order 18-03 on Promoting Business Equity in Public Contracting, with recognition of Metro staff Gabriele Schuster and Tracy Fisher who provided input and helped shape the policy. The new Executive Order requires all state agencies to increase their contracting with COBID certified firms and to report on their efforts. The Governor's Marketplace event had over 800 attendees, and was a great opportunity to meet new firms who can provide goods and services for Metro.

#### **Oregon Zoo Bond**

The final three projects funded under the 2008 bond measure are underway and scheduled to wrap up in 2020. The three projects, Polar Passage, Black Rhino and Primate Forest, have been bundled for project efficiencies, and are being constructed by Lease Crutcher Lewis. The construction is in its early stages and Lease Crutcher Lewis has spent much of FY 2017-18 finalizing and preparing to implement the Diversity in Workforce and Contracting Plan that it submitted to the Oregon Zoo Bond Citizens' Oversight Committee in May 2018. The plan calls for an aspirational target of 15% of the total contract value performed by COBIDcertified firms, representing a target of \$4.8 million. For more information as the project progresses, see oregonzoo.org/discover/new-zoo.



# Technical assistance and business development workshops

One of the biggest hurdles for qualified businesses to win contract awards with public agencies is navigating the bid and proposal preparation process. The skills required to complete bids and proposals for public agencies are often unrelated to the businesses' core services. Metro's Procurement Services group provided new proposal preparation and business development workshop topics to meet the requests from the COBID community.

FY 2016-17 Workshops Provided:

- Water resource and environmental services on-call proposal writing workshop, Donaldson Enterprises, July 2017
- Proposal writing workshop: on-call transportation demand management planning, marketing and evaluation for regional travel options program\*, NicJac Communications, K Communications, February 2018
- Making your business website more effective\*, Wild Social Media, April 2018
- Business loan workshop, Ascent Funding, May 2018
- The power of email newsletters\*, Wild Social Media May 2018
- Creating a communications plan\*, Wild Social Media, June 2018
- Proposal clinic one-on-one proposal writing assistance, NicJac Communications, K Communications, April 2018, June 2018
- Proposal writing workshop: on-call architecture, engineering and planning services\*, NicJac Communications, K Communications, June 2018

\*Attendees qualify for 2 hours of Metro-sponsored technical assistance from the consultant team.

These workshops provide attendees with base knowledge that they are able to take with them when bidding and proposing on future Metro projects, as well as projects for other government agencies. Businesses who have attended the workshops improved their ability to prepare responsive and competitive bids and proposals and, as a result, many have won Metro contracts. In FY 2017-18 Metro awarded 26 contracts valued at \$1,831,400 to previous workshop attendees. In total, Metro has awarded 42 contracts valued at \$2,928,457 to workshop attendees since beginning the program.

"As a small COBID certified WBE/ESB I am so grateful for these Metro workshops that are offered at no additional cost. I've already implemented a few things I've learned at this proposal clinic. Thank you!"

- Survey response

### FY 2017-18 Metro memberships and sponsorships

#### **Metro sponsored events**

- Business Diversity Institute Minority Enterprise Development (MED) Week
- BDI, January Diversity Practitioners Summit
- · Governor's Marketplace
- Hispanic Metropolitan
   Chamber of Commerce
   Hispanic Heritage Celebration
- Metropolitan Contractor Improvement Partnership Trade Show
- National Association of Minority Contractors – Oregon Holiday Networking Event
- Oregon Association of Minority Entrepreneurs Tradeshow
- Oregon Native American Chamber Annual Gathering Gala
- Oregon Tradeswomen Women in Careers Fair
- Philippine American Chamber of Commerce of Oregon Annual Asian Pacific Islander Leadership Night
- Daily Journal of Commerce Women of Vision
- Skanner Foundation Annual Martin Luther King Jr. Breakfast

#### **Regular meetings**

- Business Diversity Institute, Tracy Fisher, Procurement Analyst, serves as Board Vice Chair
- Hispanic Metropolitan Chamber of Commerce
- National Association for Minority Contractors Oregon
- Oregon Association of Minority Entrepreneurs
- Oregon Native American Chamber – Gabriele Schuster, Procurement Manager, serves as Board Secretary

#### Membership

- Asian Pacific American Chamber of Commerce (APACC)
- BESThg
- Hispanic Metropolitan Chamber of Commerce
- Metropolitan Contractor Improvement Partnership (MCIP)
- National Association of Minority Contractors Oregon
- Oregon Association of Minority Entrepreneurs (OAME)
- Oregon Native American Chamber (ONAC)

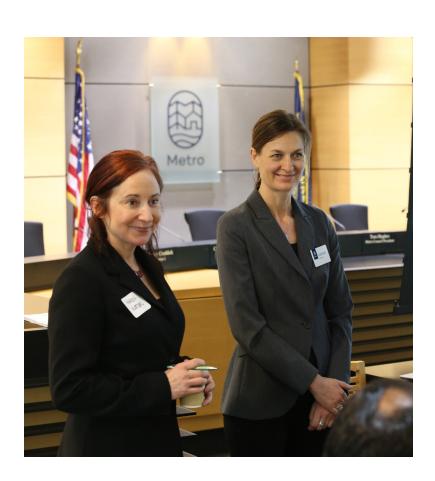




photo courtesy of Diego G. Diaz

# Marketing and solicitation of bids

# ORPIN – Oregon Procurement Information Network

Metro's Procurement Services group has made a concerted effort to inform COBID-certified firms about business opportunities and to solicit bids and proposals. In 2013, Metro's Procurement Services group implemented ORPIN, the State of Oregon's electronic solicitation and bidding system, in order to reach a wider range of COBID-certified firms. Metro continued to share information about how to use ORPIN and how to discover business opportunities at minority business chamber meetings, outreach events, individual meetings, and through advertising campaigns in minority-focused publications. For all formal procurements over \$150,000, Metro posts solicitations on ORPIN, and advertises in one general circulation publication and at least one local minority-focused publication. Publications where Metro places advertisements include:

- · Portland Observer
- · The Skanner
- Asian Reporter
- El Hispanic News
- Portland Tribune

Although state law only requires agencies to contact three businesses to bid or propose on contracts under \$150,000, Metro provides additional opportunity for firms to win work by also releasing opportunities of more than \$10,000 on ORPIN. That means Metro's opportunities are available for any certified firm to bid or propose. Businesses receive the opportunities through automated email notifications using commodity codes for different work categories. ORPIN reaches more than 70,000 businesses and contractors, of which roughly 3,700 are COBID-certified firms.

#### PDXProcurementSearch.com

In addition to ORPIN, Metro publicizes open opportunities through PDXProcurementSearch. com. The website provides keyword search capabilities for all of Metro's opportunities posted on ORPIN. The ESB certified company was formed by owner and developer, Steve Havelka, who saw that matching capable companies with open opportunities through industry classification codes, such as NIGP and NAICS, was becoming less effective in today's modern economy. Many businesses do not quite fit into the traditional industry categories, and therefore, are in danger of missing valuable opportunities for public contracts. PDXProcurementSearch.com provides keyword search capability of all published Metro opportunities, allowing businesses to more easily determine which opportunities are relevant. The service also provides RSS feeds and push notifications to businesses based on those keywords. Metro was one of the first agencies to sign on with PDXProcurementSearch.com in 2015, and by the end of FY 16-17, 13 agencies had signed up with the service. As more agencies join, the website grows more effective at bringing awareness to Metro's contracting opportunities.

PDXProcurementSearch.com registered 3,822 unique search users in FY 2017-18. The 162 Metro opportunities listed on the site displayed to those users a total of 64,189 times as search results. That resulted in 13,298 direct views of Metro's open projects.

# A Metro-wide approach of diversity, equity and inclusion

Metro's focus on diversity, equity, and inclusion goes beyond procurement and contracting—the effort is part of a broader initiative across Metro to examine and update internal operations and external programs.

Metro's Strategic Plan to Advance Racial Equity, Diversity and Inclusion (Equity Strategy) identifies racial equity as the approach to ensure that all people who live, work and recreate in the Portland region have the opportunity to share in and help define a thriving, livable and prosperous place.

Each of these five strategic goals is defined through specific objectives and actions. Many of these objectives and actions relate to improving economic opportunity through better access to Metro contracting opportunities.

The Equity Strategy identifies five long-term strategic goals:

- 1. Metro convenes and supports regional partners to advance racial equity.
- 2. Metro meaningfully engages communities of color.
- 3. Metro hires, trains and promotes a racially diverse workforce.
- 4. Metro creates safe and welcoming services, programs and destinations.
- 5. Metro's resource allocation advances racial equity.

#### Learn more

oregonmetro.gov/dei

# Metro's utilization reporting method

To improve the accuracy of diversity efforts, Metro's utilization reporting method removes work that cannot reasonably be performed by a COBID-certified firm from the utilization rate calculation. This method of reporting is common. The data used in this report does not include work contracted through the Zoo Bond program, which will compile a separate report.

- Metro excludes the following types of contracts and payments from the calculation:
- Services provided by another public agency that do not compete with the private sector
- Services for which there is a single or limited group of businesses, none of which are COBID-certified
- Services mandated by ORS to be provided by qualified rehabilitation facilities





#### Work with Metro

#### Common contracts include

- construction and maintenance
- · architecture and engineering
- · forestry and landscaping
- · food service and supplies
- professional, technical and scientific services
- goods, manufacturing and supplies.

#### **Contracting thresholds**

**Up to \$10,000** – competitive solicitation is not required. Utilization of minority, women-owned and **emerging small businesses is strongly encouraged.** 

More than \$10,000 – solicitations are posted on ORPIN.

#### **Become a vendor with Metro**

- Maintain legal aspects of business to enter into contracts and contracts and transact business in the state of Oregon.
- Demonstrate compliance with Metro's Equal Employment and Nondiscrimination Clause, as outlined in our solicitation documents.

#### **Getting started**

- register with ORPIN
- get certified through COBID
- visit oregonmetro.gov/contracts for workshop and training opportunities
- attend Metro's annual small business open house event
- scan the Portland Tribune and various community newspapers for Metro bid opportunities
- network with small business associations such as Oregon Association of Minority Entrepreneurs (OAME), Business Diversity Institute (BDI) and others.

#### Get your quote, bid or proposal accepted

- submit quotes and bids to the Metro reception desk prior to the solicitation closing date and time. This requirement is strictly enforced
- be a responsive, responsible bidder or proposer
- make sure your bid and proposal documents are complete and contain all requirements and information including any forms requested in the solicitation document
- double-check your documents before submitting.

#### **Procurement Staff at Metro**

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#### Learn more

oregonmetro.gov/contracts

#### Hello, we're Metro.

Metro brings people together to shape the future of greater Portland and provides places, services and tools that work best at a regional scale. Led by an elected council, this unique government gives Oregonians a voice in their community.

#### Parks and nature

Metro protects clean water, restores fish and wildlife habitat, and connects people to nature across 17,000 acres of parks, trails and natural areas – and the Oregon Zoo.

#### Land and transportation

Metro plans for new homes, jobs, transportation options and access to local businesses and parks.

#### Garbage and recycling

Metro manages the garbage and recycling system and is a resource for information about safe disposal and ways to reduce waste.

#### **Arts and events**

Metro runs the Oregon Convention Center, Portland Expo Center and Portland'5 Centers for the Arts.

#### **Metro Council President**

Tom Hughes

#### **Metro Councilors**

Shirley Craddick, District 1; Betty Dominguez, District 2; Craig Dirksen, District 3; Kathryn Harrington, District 4 Sam Chase, District 5; Bob Stacey, District 6

#### **Auditor**

Brian Evans



oregonmetro.gov

