

Council work session agenda

4:05 Adjourn

Tuesday, January 28, 2020			2:00 PM	Metro Regional Center, Council Chambe
			Revised 01/23	
2:00	Call to	Order and Roll Ca	all	
2:05	Safety	Briefing		
Work	Session	Topics:		
	2:10	Committee on I	Racial Equity Committee Next Ste	eps <u>18-5336</u>
		Presenter(s):	Raahi Reddy, Metro	
		Attachments:	Draft Ordinance No. 20-XXXX	
			Draft Exhibit A to Ordinance No	o. 20-XXXX
			Work Session Worksheet	
	2:25	FY 2021 Budget	Discussion: Parks and Nature	<u>18-5349</u>
		Presenter(s):	Jon Blasher, Metro	
		Attachments:	Work Session Worksheet	
	2:55	Regional Invest	ment Strategy: Transportation In	vestment <u>18-5337</u>
		Measure		
		Presenter(s):	Andy Shaw, Metro	
		Attachments:	Work Session Worksheet	
3:55	Chief C	perating Officer	Communication	
4:00	Counci	lor Communicati	on	

Metro respects civil rights

Metro fully complies with Title VI of the Civil Rights Act of 1964 and related statutes that ban discrimination. If any person believes they have been discriminated against regarding the receipt of benefits or services because of race, color, national origin, sex, age or disability, they have the right to file a complaint with Metro. For information on Metro's civil rights program, or to obtain a discrimination complaint form, visit www.oregonmetro.gov/civilrights or call 503-797-1536. Metro provides services or accommodations upon request to persons with disabilities and people who need an interpreter at public meetings. If you need a sign language interpreter, communication aid or language assistance, call 503-797-1700 or TDD/TTY 503-797-1804 (8 a.m. to 5 p.m. weekdays) 5 business days before the meeting. All Metro meetings are wheelchair accessible. For up-to-date public transportation information, visit TriMet's website at www.trimet.org.

Thông báo về sự Metro không kỳ thị của

Metro tôn trọng dân quyền. Muốn biết thêm thông tin về chương trình dân quyền của Metro, hoặc muốn lấy đơn khiểu nại về sự kỳ thị, xin xem trong www.oregonmetro.gov/civilrights. Nếu quý vị cần thông dịch viên ra dấu bằng tay, trợ giúp về tiếp xúc hay ngôn ngữ, xin gọi số 503-797-1700 (từ 8 giờ sáng đến 5 giờ chiều vào những ngày thường) trước buổi họp 5 ngày làm việc.

Повідомлення Metro про заборону дискримінації

Меtro з повагою ставиться до громадянських прав. Для отримання інформації про програму Metro із захисту громадянських прав або форми скарги про дискримінацію відвідайте сайт www.oregonmetro.gov/civilrights. або Якщо вам потрібен перекладач на зборах, для задоволення вашого запиту зателефонуйте за номером 503-797-1700 з 8.00 до 17.00 у робочі дні за п'ять робочих днів до зборів.

Metro 的不歧視公告

尊重民權。欲瞭解Metro民權計畫的詳情,或獲取歧視投訴表,請瀏覽網站www.oregonmetro.gov/civilrights。如果您需要口譯方可參加公共會議,請在會議召開前5個營業日撥打503-797-

1700 (工作日上午8點至下午5點),以便我們滿足您的要求。

Ogeysiiska takooris la'aanta ee Metro

Metro waxay ixtiraamtaa xuquuqda madaniga. Si aad u heshid macluumaad ku saabsan barnaamijka xuquuqda madaniga ee Metro, ama aad u heshid warqadda ka cabashada takoorista, booqo www.oregonmetro.gov/civilrights. Haddii aad u baahan tahay turjubaan si aad uga qaybqaadatid kullan dadweyne, wac 503-797-1700 (8 gallinka hore illaa 5 gallinka dambe maalmaha shaqada) shan maalmo shaqo ka hor kullanka si loo tixgaliyo codsashadaada.

Metro의 차별 금지 관련 통지서

Metro의 시민권 프로그램에 대한 정보 또는 차별 항의서 양식을 얻으려면, 또는 차별에 대한 불만을 신고 할 수www.oregonmetro.gov/civilrights. 당신의 언어 지원이 필요한 경우, 회의에 앞서 5 영업일 (오후 5시 주중에 오전 8시) 503-797-1700를 호출합니다.

Metroの差別禁止通知

Metroでは公民権を尊重しています。Metroの公民権プログラムに関する情報について、または差別苦情フォームを人手するには、www.oregonmetro.gov/civilrights。までお電話ください公開会議で言語通訳を必要とされる方は、Metroがご要請に対応できるよう、公開会議の5営業日前までに503-797-1700(平日午前8時~午後5時)までお電話ください。

សេចក្តីជូនដំណឹងអំពីការមិនរើសអើងរបស់ Metro

ការកោរពសិទ្ធិពលរដ្ឋរបស់ ។ សំរាប់ព័ត៌មានអំពីកម្មវិធីសិទ្ធិពលរដ្ឋរបស់ Metro
ឬដើម្បីទទួលពាក្យបណ្តឹងរើសអើងសូមចូលទស្សនាគេហទ់ព័រ
www.oregonmetro.gov/civilrights។
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إشعار بعدم التمييز من Metro

تحترم Metro الحقوق المدنية. للمزيد من المعلومات حول برنامج Metro المحقوق المدنية أو لإيداع شكوى ضد التمييز، يُرجى زيارة الموقع الإلكتروني www.oregonmetro.gov/civilrights. إن كنت بحاجة إلى مساعدة في اللغة، يجب عليك الاتصال مقدماً برقم الهاتف 770-1700-503 (من الساعة 8 صباحاً حتى الساعة 5 مساءاً، أيام الاثنين إلى الجمعة) قبل خمسة (5) أيام عمل من موحد الاجتماع.

Paunawa ng Metro sa kawalan ng diskriminasyon

Iginagalang ng Metro ang mga karapatang sibil. Para sa impormasyon tungkol sa programa ng Metro sa mga karapatang sibil, o upang makakuha ng porma ng reklamo sa diskriminasyon, bisitahin ang www.oregonmetro.gov/civilrights. Kung kailangan ninyo ng interpreter ng wika sa isang pampublikong pulong, tumawag sa 503-797-1700 (8 a.m. hanggang 5 p.m. Lunes hanggang Biyernes) lima araw ng trabaho bago ang pulong upang mapagbigyan ang inyong kahilingan.

Notificación de no discriminación de Metro

Metro respeta los derechos civiles. Para obtener información sobre el programa de derechos civiles de Metro o para obtener un formulario de reclamo por discriminación, ingrese a www.oregonmetro.gov/civilrights. Si necesita asistencia con el idioma, llame al 503-797-1700 (de 8:00 a. m. a 5:00 p. m. los días de semana) 5 días laborales antes de la asamblea.

Уведомление о недопущении дискриминации от Metro

Metro уважает гражданские права. Узнать о программе Metro по соблюдению гражданских прав и получить форму жалобы о дискриминации можно на вебсайте www.oregonmetro.gov/civilrights. Если вам нужен переводчик на общественном собрании, оставьте свой запрос, позвонив по номеру 503-797-1700 в рабочие дни с 8:00 до 17:00 и за пять рабочих дней до даты собрания.

Avizul Metro privind nediscriminarea

Metro respectă drepturile civile. Pentru informații cu privire la programul Metro pentru drepturi civile sau pentru a obține un formular de reclamație împotriva discriminării, vizitați www.oregonmetro.gov/civilrights. Dacă aveți nevoie de un interpret de limbă la o ședință publică, sunați la 503-797-1700 (între orele 8 și 5, în timpul zilelor lucrătoare) cu cinci zile lucrătoare înainte de ședință, pentru a putea să vă răspunde în mod favorabil la cerere.

Metro txoj kev ntxub ntxaug daim ntawv ceeb toom

Metro tributes cai. Rau cov lus qhia txog Metro txoj cai kev pab, los yog kom sau ib daim ntawv tsis txaus siab, mus saib www.oregonmetro.gov/civilrights. Yog hais tias koj xav tau lus kev pab, hu rau 503-797-1700 (8 teev sawv ntxov txog 5 teev tsaus ntuj weekdays) 5 hnub ua hauj lwm ua ntej ntawm lub rooj sib tham.

February 2017

Committee on Racial Equity Committee Next Steps

Work Session Topics

Metro Council Work Session Tuesday, January 28, 2020 Metro Regional Center, Council Chamber

BEFORE THE METRO COUNCIL

FOR THE PURPOSE OF AMENDING METRO CODE CHAPTER 2.19, METRO ADVISORY) ORDINANCE NO. 20-XXXX
COMMITTEES, TO ESTABLISH THE COMMITTEE ON RACIAL EQUITY	Introduced by Acting Chief Operating Officer Andrew Scott in concurrence with Council President Lynn Peterson
WHEREAS, the Metro Council adopted equand acts pursuant to its constitutional, statutory, and incorporates equity into all Metro decisions; and	nity as one of the region's desired outcomes in 2010 charter authority in implementing a framework that
Advance Racial Equity, Diversity and Inclusion, wh	e Metro Council adopted the Strategic Plan to ich serves to improve equity outcomes for by incorporating equity into Metro's policy, decision-
Equity (CORE) to provide the Metro Council and sta	sion through committee and community oversight on
WHEREAS, Metro Code Section 2.19.060 r more than three years be codified by a duly adopted CORE continue in its role providing guidance to the implementation of the Strategic Plan to Advance Rannow therefore,	Metro Council and Metro staff on the
THE METRO COUNCIL ORDAINS AS FO	OLLOWS:
in the form attached to this Ordinance as	add Section 2.19.270 "Committee on Racial Equity" is Exhibit A. effective ninety (90) days after the date below.
ADOPTED by the Metro Council this day of	2020.
	Lynn Peterson, Council President
Attest:	Approved as to Form:
Nellie Papsdorf, Recording Secretary	Carrie MacLaren, Metro Attorney

CHAPTER 2.19

METRO ADVISORY COMMITTEES

2.19.010	Purpose and Intent
2.19.020	Definitions
2.19.030	Membership of the Advisory Committees
2.19.040	Advisory Committee Purpose and Authority
2.19.050	Advisory Committee Bylaws
2.19.060	Task Forces
2.19.070	Status of All Advisory Committees
2.19.080	Metro Policy Advisory Committee (MPAC)
2.19.090	Joint Policy Advisory Committee on Transportation (JPACT)
2.19.100	Public Engagement Review Committee (PERC)
2.19.110	Metro 401K Employee Salary Savings Plan Advisory Committee
	(401K ESSPAC)
2.19.120	Metro Central Station Community Enhancement Committee (MCSCE)
2.19.130	Metro Solid Waste Alternatives Advisory Committee (SWAAC)
2.19.140	North Portland Rehabilitation and Enhancement Committee (NPREC)
2.19.150	Investment Advisory Board (IAB)
2.19.180	Transportation Policy Alternatives Committee (TPAC)
2.19.190	Water Resources Policy Advisory Committee (WRPAC)
2.19.200	Tax Study Committee
2.19.210	Recycling Business Assistance Advisory Committee (RBAAC)
2.19.220	Natural Areas Program Performance Oversight Committee
2.19.240	Oregon Zoo Bond Citizens' Oversight Committee
2.19.250	Audit Committee (eff. 05/12/10)
2.19.260	Affordable Housing Bond Community Oversight Committee (eff.
	01/31/19)
2.19.270	Committee on Racial Equity (CORE)
	Repealed
	Repealed
02.19.160	Greenspaces Policy Advisory Committee (GPAC)
	[Repealed Ord. 07-1157, Sec. 2]
02.19.170	Rate Review Committee (RRC)
02.40.222	[Repealed Ord. 09-1223, Sec. 2]
02.19.230	Nature in Neighborhoods Capital Grants Review Committee
	[Repealed Ord. 17-1399]

2.19.010 Purpose and Intent

It is the purpose of this chapter to set forth general terms, conditions, functions and responsibility for all advisory committees (Advisory Committees) that have been created by action of the Metro Council or are required pursuant to applicable provisions of the 1992 Metro Charter or Oregon or federal law. In general, this chapter applies to all Advisory Committees of Metro that are public bodies subject to Oregon's Public Meetings (ORS 192.610 et. seq.), whether or not the specific Advisory Committee is mentioned herein. It is not the intent to govern or adopt requirements for committees that are appointed by or report solely to individual Metro officers and which are therefore not subject to Oregon Public Meeting Law. In addition, this chapter does not apply to committees created by the Metro Council that consist solely of members of the Council or to any Metro Commission which exercises administrative functions. It is also not the intent of this chapter to amend any existing agreement with other governmental bodies, which have provisions for the creation and utilization of jointly appointed Advisory Committees. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.020 Definitions

For the purposes of this chapter, unless the context requires otherwise, the following terms shall have the meanings indicated:

Advisory Committee. Any committee, task force or group, created by an official action of the Metro Council or Charter, including but not limited to, any public body or advisory group described in this chapter.

Appointment. The formal selection of a person to serve as a member of an Advisory Committee.

Appointment authority. The Council President or other entity specifically authorized to appoint an Advisory Committee member.

Confirmation. The process by which the Metro Council approves the appointment of a member of an Advisory Committee.

CORE. Committee on Racial Equity

JPACT. Joint Policy Advisory Committee on Transportation.

PERC. Public Engagement Review Committee.

MCSCE. Metro Central Station Community Enhancement Committee.

MPAC. Metro Policy Advisory Committee.

Nomination. The formal submission to an appointing authority of a candidate for appointment to an Advisory Committee.

NPREC. North Portland Rehabilitation and Enhancement Committee.

RBAAC. Recycling Business Assistance Advisory Committee.

SWAAC. Solid Waste Alternatives Advisory Committee.

Task Force. Any public body created by resolution or any official action of the Metro Council, which is not specifically defined in this chapter or any provision of the Metro Code.

Tax Study Committee. Before considering the imposition of any new tax or taxes, which do not require prior voter approval under the Metro Charter, the Tax Study Committee shall consult with and advise the Metro Council regarding adoption of these taxes.

TPAC. Transportation Policy Alternatives Committee.

WRPAC. Water Resources Policy Advisory Committee.

401K ESSPAC. Metro 401K Employee Salary Savings Plan Advisory Committee. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1; Ord. 12-1275A, Sec. 3; Ord. 14-1342.]

2.19.030 Membership of the Advisory Committees

- (a) Membership in General.
 - (1) The Council President shall ensure that the recruitment and selection process for appointments to vacant positions is open to all segments of the community and ensures a broad representation and diversity of membership. It is the policy of Metro not to discriminate with regard to race, color, religion, natural origin, sex, age, disability, sexual orientation, or mental or familial status in making appointments to Advisory Committees.
 - (2) The Council President is encouraged to streamline and standardize the recruitment and selection process, to a reasonable extent, and to facilitate a standing pool of volunteer candidates across the agency.
 - (3) Advisory committees may submit names to the Council President for inclusion in a list of interested and qualified candidates but nomination by an Advisory Committee may not be a requirement for appointment.
- (b) Appointments and Confirmations.
 - (1) Except as it is specifically provided for membership of MPAC and JPACT, or for certain positions specified for elected officials, as set forth in this chapter, all members of all Advisory Committees shall be appointed by the Council President. All persons appointed by the Council President shall be subject to confirmation by the Council. A minimum of four (4) votes in favor of a specific appointment shall be necessary to confirm the appointment. Any person whose confirmation is defeated by four (4) or more votes in opposition, shall not be eligible for appointment to the

- same Advisory Committee during the succeeding twelve (12) months. The appointing authority may remove appointed members.
- (2) Appointments of members to individual Advisory Committees may be subject to nominations made by specified entities to the appointing authority. Under no circumstance shall any Advisory Committee have the authority to nominate members to serve on the committee itself.
- (3) Appointments and confirmation to Advisory Committees may be made with relevant geographical expertise or other criteria in mind. As a general rule, however, recruitment, appointment and confirmation of committee members will be conducted in a manner that attempts to reflect the demographic profile of the region as a whole.
- (4) Alternate Members. Alternates may vote only in the absence of a specific regular member. Appointment and confirmation of alternates shall be subject to the same requirements that apply to regular members.
- (c) Terms.
 - (1) All appointments made by the Council President shall be for a term of two (2) years or to fill a vacancy in the remaining portion of a term not to exceed two (2) years.
 - (2) No person may be appointed to serve more than two (2) consecutive full two (2) year terms on the same committee nor may any person be appointed to fill more than one partial term on any one committee.
 - (3) The limitations on terms set forth in subsection (2) shall not apply to:
 - (A) Employees of public agencies serving as the representative of their public employer; or
 - (B) Representatives of associations, cooperatives, or other non-profit groups, provided such group continues to renominate the designated representative every two years.
 - (4) Members shall continue to serve until their successor is appointed and confirmed. [Ord. 00-860A, Sec. 1; Ord. 02-960; Ord. 02-955A, Sec. 1.]

2.19.040 Advisory Committee Purpose and Authority

The purpose and authority of each Advisory Committee shall be limited to matters specified in the action creating the committee and other matters specifically authorized by action of the Metro Council or other provisions of applicable law. [Ord. 00-860A, Sec. 1.]

2.19.050 Advisory Committee Bylaws

Each Advisory Committee may adopt bylaws governing the Advisory Committee's functions and procedures. Bylaws may not govern the membership or authority of any Advisory Committee. Unless specifically authorized by the Council for any specific Advisory Committee, Advisory Committees shall function as committees of the whole and may not appoint sub-committees or otherwise create any advisory body that constitutes a public body pursuant to Oregon Public Meeting law. However, sub-committees of limited duration may be created as provided in Section 2.19.070(d). [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.060 Task Forces

Task Forces are all Advisory Committees created by Metro Council action that have not been specifically provided for in a provision of the Metro Code. All Task Forces are of limited duration and the existence of any Task Force shall terminate one (1) year after its creation, unless specifically renewed and re-authorized by Metro Council action. However, in no circumstance, may a Task Force be continued for more than three (3) years unless authorized by a duly adopted ordinance, which shall be codified. [Ord. 00-860A, Sec. 1.]

2.19.070 Status of All Advisory Committees

- (a) MPAC, JPACT, and PERC are Advisory Committees that have permanent and continuing existence. They shall report directly to the Council and the Council President. MPAC and PERC were created by the Metro Charter. JPACT was created pursuant to federal law and Executive Order of the Governor of Oregon. The Metro Council shall provide for these committees in the annual budget. The Chief Operating Officer shall provide reasonable staff support for these three (3) committees from any legally available and budgeted resources.
- (b) All other Advisory Committees authorized by this chapter or other provisions of Metro Code shall continue in active status only so long as the Metro Council specifically provides budgeted resources to support the committee's functions. All committees shall operate on a fiscal year basis, July 1 to June 30. In any fiscal year that Metro Council fails to authorize budgeted resources for any committee, that committee shall be in inactive status and shall not meet.
- (c) Task Forces may be created by Metro Council adopted resolutions, but shall be of limited duration and shall not meet unless the Metro Council has identified specific resources for support within the fiscal year budget at the time the Task Force is created and for any subsequent fiscal year. No Task Force may be reauthorized or continued without the Metro Council identifying resources necessary to support its function. The purpose of the Task Force shall be clearly defined in the authorizing resolution.

- (d) Subcommittees may be created by specific action of Advisory Committees provided that the authorization for any subcommittee may not extend beyond the end of any fiscal year. Any Advisory Committee authorizing or reauthorizing any subcommittee shall identify how the subcommittee will function within the limitation of the budget resources provided to the committee.
- (e) This chapter does not apply to the Smith and Bybee Lakes Management Committee, the Portland Center for Performing Arts Advisory Committee or any other Advisory Committee created or authorized by an agreement between Metro and another government. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1; Ord. 12-1275A, Sec. 4.]

2.19.080 Metro Policy Advisory Committee (MPAC)

- (a) Purpose. The purpose of MPAC is to advise the Metro Council and perform the duties assigned to it by the Metro Charter and to perform other duties that the Metro Council shall prescribe.
- (b) Membership. The members of MPAC include:
 - (1) Voting Members:

Multnomah County Commission	1
Second Largest City in Multnomah County	1
Other Cities in Multnomah County	1
Special Districts in Multnomah County	1
Citizen of Multnomah County	1
City of Portland	2
Clackamas County Commission	1
Largest City in Clackamas County	1
Second Largest City in Clackamas County	1
Other Cities in Clackamas County	1
Special Districts in Clackamas County	1
Citizen of Clackamas County	1
Washington County Commission	1
Largest City in Washington County	1
Second Largest City in Washington County	1
Other Cities in Washington County	1
Special Districts in Washington County	1
Citizen of Washington County	1
Tri-Met	1
Governing body of a school district	1
TOTAL	21

(2) Non-voting Members:

Oregon Dept. of Land Conservation and		
Development		
Clark County		1
City of Vancouver		1
Port of Portland		1
City in Clackamas County outside UGB		1
City in Washington County outside UGB		1
TOTAL		6

- (c) MPAC may provide in its bylaws for the creation of a Technical Advisory Committee, which may make recommendations to MPAC.
- (d) A vote of both a majority of the MPAC members and a majority of all councilors may change the composition of MPAC at any time. The Council action shall be in the form of an ordinance and shall amend this code section. The MPAC bylaws shall govern the terms of its members. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1; Ord. 07-1151, Sec. 1.]

2.19.090 Joint Policy Advisory Committee on Transportation (JPACT)

- (a) Purpose. The purpose of JPACT is to advise the Metro Council and perform the duties assigned to it by Oregon and federal law and the Metro Charter and to perform other duties that the Metro Council shall prescribe.
- (b) Membership. The members of JPACT include representatives of the following jurisdictions and agencies:

City of Portland	1
Multnomah County	1
Washington County	1
Clackamas County	1
Cities of Multnomah County	1
Cities of Washington County	1
Cities of Clackamas County	1
Oregon Department of Transportation	1
Tri-Met	1
Port of Portland	1
Department of Environmental Quality	1
Metropolitan Service District (Metro)	3
State of Washington	3
TOTAL	17

(c) The composition, authority and duties of JPACT and JPACT's bylaws may only be changed as provided by applicable law. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.100 Public Engagement Review Committee (PERC)

- (a) Purpose. The purpose of the PERC is to advise the Metro Council on the development and maintenance of programs and procedures to aid communication between the public and the Metro Council. PERC will advise the Office of Citizen Involvement (OCI) and the Metro Council, and perform the duties assigned to it by the Metro Charter and other related duties that the Metro Council may prescribe.
- (b) Membership. The PERC consists of at least nine (9) members as follows:
 - (1) At least three (3) at large representatives from the region, each of whom may be appointed for either a one, two or three year term, subject to the limitations in Chapter 2.19.030(c)(2) on serving more than two (2) consecutive terms.
 - (2) At least three (3) representatives appointed from nominees of community associations, cooperatives, or other nonprofit groups in the region, each of whom may be appointed for either a one, two or three year term. Notwithstanding Chapter 2.19.030(c)(3)(B), representatives appointed from these groups shall be subject to the limitations on serving more than two (2) consecutive terms as provided in Chapter 2.19.030(c)(2).
 - (3) One (1) representative who is a county employee from each of Clackamas, Multnomah, and Washington Counties (for a total of three (3)), for term lengths determined by the appointing jurisdiction. Each county will nominate an employee whose duties with the county are in a public engagement capacity. A county may alternatively nominate an employee of a local government entity (such as a city or special district) within such county whose duties with such entity are in a public engagement capacity, with the consent of the entity's administrator. [Ord. 00-860A, Sec. 1; Ord. 02-947A; Ord. 02-955A, Sec. 1; Ord. 12-1275A, Sec. 5; Ord. 12-1294, Sec. 1.]

2.19.110 Metro 401K Employee Salary Savings Plan Advisory Committee (401K ESSPAC)

- (a) Purpose. Metro established a Salary Savings Plan and Trust ("Plan") effective July 1, 1985. The purpose of Metro's 401K ESSPAC is to give instructions to the nondiscretionary Trustee, with respect to all matters concerning the Plan.
- (b) Membership. The 401K ESSPAC consists of a five-person advisory/administrative committee. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.120 Metro Central Station Community Enhancement Committee (MCSCE)

- (a) Purpose. It is the policy of the district to support a community enhancement program in the area of Metro Central Station, 6161 N.W. 61st Avenue, in Portland, Oregon.
- (b) Membership. MCSCE consists of seven members to be appointed and serve terms as follows:
 - (1) Six members to be appointed by the Council President subject to confirmation by the council. The Council President shall make appointments as follows:
 - (A) One member shall be appointed from a list of nominees submitted by the Forest Park Neighborhood Association.
 - (B) One member shall be appointed from a list of nominees submitted by the Friends of Cathedral Park.
 - (C) One member shall be appointed from a list of nominees submitted by the Linnton Neighborhood Association.
 - (D) One member shall be appointed from a list of nominees submitted by the Northwest District Neighborhood Association.
 - (E) One member shall be appointed from a list of nominees submitted by the Northwest Industrial Neighborhood Association.
 - (F) One member shall be appointed from a list or lists of nominees submitted by environmental organizations that have or will have an interest in the enhancement area.
 - (2) MCSCE shall be chaired by the Metro Councilor representing the Council district in which the Metro Central Station is located.
 - (3) In the case of a vacancy in a non-council position on the committee, the Council President shall solicit nominations from the same organizations that were eligible to submit nominations for the original appointment.
 - (4) In all instances, the Council President may reject all nominations for a non-council position on the committee, and request that new nominations be submitted by the affected group. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.130 Metro Solid Waste Alternatives Advisory Committee (SWAAC)

(a) Purpose. The purpose of the Metro Solid Waste Alternatives Advisory Committee (SWAAC) is to develop policy options that, if implemented, would serve the public interest by reducing the amount and toxicity of waste generated and disposed, or enhancing the effectiveness and sustainability of the

system through which the region's solid waste is managed. For the purpose of this Section, the term sustainability is as defined in Metro Council Resolution No. 08-3931.

- (b) Membership. Members are categorized as follows:
 - (1) Regular Voting Members:

Jurisdictions with a population under 50,000	3
Jurisdictions with a population between 50,000 and 500,000	3
Jurisdictions with a population over 500,000	1
Total Local Government Members:	7

(2) Non-Voting Members:

Oregon Department of Environmental Quality		
Non-Governmental	1	
Solid Waste Industry	3	
Chair, Metro		
Total Non-Voting Members:	6	
TOTAL MEMBERS		

- (c) Appointment of Members.
 - (1) Local government members shall be nominated by a jurisdiction's presiding executive, appointed by the Metro Council President, and subject to confirmation by the Metro Council. In making the local government appointments, the Metro Council President will seek members directly involved in solid waste regulation or oversight and those involved in resource conservation.
 - (2) The Oregon Department of Environmental Quality (DEQ) member shall be nominated by DEQ's presiding executive, appointed by the Metro Council President, and subject to confirmation by the Metro Council.
 - (3) The Metro member shall be nominated by the Chief Operating Officer, appointed by the Metro Council President, and subject to confirmation by the Metro Council. The Chief Operating Officer also shall nominate an alternate Metro member who can serve when the confirmed member is unavailable.

- (4) The remaining non-voting members shall be nominated through a public application process, appointed by the Metro Council President, and subject to confirmation by the Metro Council.
- (d) Membership.
 - (1) Terms of Office.
 - (A) The local government members shall serve for a term of two (2) years. A member may be reappointed for additional terms through the process set forth above.
 - (B) The DEQ member shall serve until a replacement is nominated by the DEQ executive.
 - (C) The Metro member shall serve until a replacement is nominated by the Chief Operating Officer.
 - (D) The remaining non-voting members shall serve for a term of two (2) years. A non-voting member in this category may serve for a second consecutive two (2) year term.
 - (2) Meetings. SWAAC shall meet on a schedule determined by the Chairperson, with no fewer than two meetings per calendar year. The Chairperson shall schedule additional meetings as needed to respond to requests from the Metro Council for analysis of particular issues.
 - (3) Attendance. Members should be present at and participate in all regular meetings. Members who are absent for more than one regular meeting in a calendar year may be asked by the Council President to resign.
 - (4) Local government. For the members from jurisdictions with a population under 50,000, the Metro Council shall confirm at least one member each from a community west and east of the Willamette River. A County's population includes only those residents of the County's unincorporated areas.
 - (5) Solid Waste Industry. Solid Waste Industry members shall include persons involved in the collection, transfer, processing, disposal, or recycling of Solid Waste generated in the Metro Region.
 - (6) Non-Governmental. The Non-Governmental member shall be from a non-profit organization whose mission related to advancing sustainability in the Metro Region.
- (e) Chair. The Chairperson of SWAAC shall be the Metro member or, in the Metro's member's absence, the Metro alternate member.

- (f) Reports to Council. SWAAC shall include a summary of the minority opinions of voting and non-voting members when describing the policy options that it recommends to the Metro Council for consideration.
- (g) Subcommittees. SWAAC may establish subcommittees of a limited and defined duration. Membership composition shall be determined by SWAAC and may include individuals who are not members of the Committee. All such subcommittees shall report to SWAAC. [Ord. 00-860A, Sec. 1; Ord. 02-960; Ord. 02-955A, Sec. 1; ORD. 09-1222A; Ord. 14-1342; and Ord. 14-1342.]

2.19.140 North Portland Rehabilitation and Enhancement Committee (NPREC)

- (a) Purpose. The purpose of the North Portland Rehabilitation and Enhancement Committee (NPREC) is to make recommendations to the Metro Council regarding policies and the administration of the rehabilitation and enhancement program for the North Portland Area to include as follows:
 - (1) Specify the boundaries of the area to be rehabilitated and enhanced;
 - (2) Criteria for determining how funds will be used for rehabilitation and enhancement; and
 - (3) Continuing public involvement and recommending projects for funding.
- (b) Membership. The NPREC shall be composed of 8 members:
 - (1) One (1) member shall be the Metro Councilor, whose district includes the site of the former St. Johns Landfill.
 - (2) Seven (7) members appointed by the Council President. One member each shall reside within the following neighborhood boundaries, which neighborhood boundaries are determined by the City of Portland:
 - (A) St. Johns
 - (B) Cathedral Park
 - (C) Portsmouth
 - (D) Overlook
 - (E) Arbor Lodge
 - (F) Kenton
 - (G) University Park [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.150 Investment Advisory Board (IAB)

(a) <u>Purpose</u>. An Investment Advisory Board is required by Oregon law. The IAB's purpose, membership and duties are provided for in Metro Code Section

7.03.030(d). These provisions are subject to annual re-adoption by the Council and therefore the provisions of this chapter do not apply to the IAB. [Ord. 00-860A, Sec. 1.]

2.19.180 Transportation Policy Alternatives Committee (TPAC)

- (a) Purpose. The purpose of the Transportation Policy Alternatives Committee (TPAC) is to provide technical and policy input to JPACT and the Metro Council with the following responsibilities:
 - (1) Review the Unified Work Program (UWP) and prospectus for transportation planning.
 - (2) Monitor and provide advice concerning the transportation planning process to ensure adequate consideration of regional values such as land use, economic development, and other social, economic and environmental factors in plan development.
 - (3) Advise on the development of the Regional Transportation Plan in accordance with the Intermodal Surface Transportation Efficiency Act (ISTEA), the L.C.D.C. Transportation Planning Rule, the Metro Charter and the adopted 2040 Growth Concept.
 - (4) Advise on the development of the Transportation Improvement Program (TIP) in accordance with ISTEA.
 - (5) Review projects and plans affecting regional transportation.
 - (6) Advise on the compliance of the regional transportation planning process with all applicable federal requirements for maintaining certification.
 - (7) Develop alternative transportation policies for consideration by JPACT and the Metro Council.
 - (8) Review local comprehensive plans for their transportation impacts and consistency with the Regional Transportation Plan.
 - (9) Recommend needs and opportunities for involving citizens in transportation matters.
 - (10) The responsibilities of TPAC with respect to air quality planning are:
 - (A) Review and recommend project funding for controlling mobile sources of particulates, CO, HC and NOx.
 - (B) Review the analysis of travel, social, economic and environmental impacts of proposed transportation control measures.

- (C) Review and provide advice (critique) on the proposed plan for meeting particulate standards as they relate to mobile sources.
- (D) Review and recommend action on transportation and parking elements necessary to meet federal and state clean air requirements.
- (b) Membership. Notwithstanding the provisions of Section 2.19.030, memberships and appointments to TPAC are controlled by these provisions:
 - (1) Representatives from local jurisdictions, implementing agencies and citizens as follows:

1
1
1
1
1
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1
1
1
2
6
21

In addition, the City of Vancouver, Clark County, C-TRAN, Federal Highway Administration, Federal Aviation Administration (FAA), Federal Transit Administration (FTA), and Washington Department of Ecology may appoint an associate member without a vote. Additional associate members without vote may serve on the Committee at the pleasure of the Committee.

- (2) Each member shall serve until removed by the appointing agency. Citizen members shall serve for two years and can be re-appointed.
- (3) Alternates may be appointed to serve in the absence of the regular member.
- (4) Representatives (and alternatives if desired) of the Counties and the City of Portland shall be appointed by the presiding executive of their jurisdiction/agency.
- (5) Representatives (and alternates if desired) of Cities within a County shall be appointed by means of a consensus of the Mayors of those cities. It

- shall be the responsibility of the representative to coordinate with the cities within his/her county.
- (6) Citizen representatives and their alternates will be nominated through a public application process, Metro representatives (non-voting) appointed by the Council President, and subject to confirmation by the Metro Council.
- (7) Each member or alternate of the Committee, except associate members, shall be entitled to one vote on all issues presented at regular and special meetings at which the member or alternate is present.
- (8) The Chairperson shall have no vote. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.190 Water Resources Policy Advisory Committee (WRPAC)

- (a) Purpose. The purpose of the Water Resources Policy Advisory Committee (WRPAC) shall be to advise the Metro Council and the Chief Operating Officer on policy and technical matters related to multi-objective watershed management. These policies will strive to manage watersheds to protect, restore and ensure, to the maximum extent practicable, the integrity of streams, wetlands and floodplains and their multiple biological physical and social values. Specific responsibilities include:
 - (1) Assist Metro Council in the development of water resource policies and plans and their periodic review.
 - (2) Provide guidance to the Chief Operating Officer on the conduct of Metro's water resources planning program.
 - (3) Coordinating, facilitating and supporting water resource planning and management activities of local, regional, state and federal agencies.
 - (4) Periodic review of the "208" Plans.
 - (5) Ensuring adequate citizen participation in the water resources planning and management process.
 - (6) Provide guidance to the Metro Council and Chief Operating Officer in the development of water resources policies, plans and technical documents related to growth management planning, including the Regional 2040 program and the Regional Framework Plan.
- (b) Membership. The Committee shall consist of representatives of the following jurisdictions and agencies:
 - (1) Voting Members.
 - (A) Metro Councilor Chair

(B) Management Agencies (One vote each):

	Tualatin Watershed	Clackamas Watershed	Lower Willamette Watershed
Water Supply	TVWD	Clackamas River Water District	Portland Water Bureau
Wastewater	Clean Water Services*	Oak Lodge	Gresham
Surface Water			
• Urban	Clean Water Services*	Clackamas County	Portland BES
• Agriculture	Washington SWCD	Clackamas County SWCD	East Multnomah SWCD
			West Multnomah SWCD

^{*}Clean Water Services has only one vote

(C) Special Interests (One Vote Each):

Environmental:

Oregon Environmental Council Portland Audubon Society Environmental Member-At-Large Fishery Interest

Additional Cities:

One city for Clackamas County
One city for Washington County

<u>Metro Greenspaces Advisory Committee</u>:

Chair

Industrial Organization:

Homebuilders Association High Tech Business Nursery Operator Business

Citizens:

Tualatin Watershed Clackamas Watershed Lower Willamette Watershed Developer

Total Voting Members:

(2) Non-Voting Members:

Dept. of Land Conservation and Development

US Army Corp of Engineers

Port of Portland

Environmental Protection Agency

Portland General Electric

National Estuary Program

Oregon Dept. of Environmental Quality

Oregon Water Resources Dept.

Oregon Dept. of Agriculture

Oregon Dept. of Forestry

Oregon Dept. of Fish and Wildlife

US Fish & Wildlife Service

Natural Resources Conservation Seat

Total Non-Voting Members:

13

(c) Appointment and Tenure.

- (1) Each jurisdiction or agency shall nominate a representative and an alternate who will serve in the absence of the representative. In the case of representatives of multiple jurisdictions or agencies the nominations will be made by a poll of those represented.
 - (A) When action is about to take place to fill a pending vacancy, the vacancy will be listed as WRPAC agenda item, prior to solicitation of nominees.
 - (B) All representatives and their alternatives must be appointed by the Council President and are subject to confirmation by Metro Council.
 - (C) Upon absence from three (3) consecutive, regularly scheduled meetings, the nominating jurisdiction or agency shall be requested to nominate a new representative. Attendance by an alternate shall not be grounds for waiver of this requirement.
 - (D) Each representative and alternate is responsible for informing and networking with the entities they represent in order to fully inform all parties and solicit their input on matters pertaining to committee work and decisions. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.200 Tax Study Committee

(a) Creation and Purpose. Before considering the imposition of any new tax or taxes, which do not require prior voter approval under the Charter, the Council shall create a tax study committee by adoption of a resolution. The purpose of a

tax study committee shall be to consult with and advise the Council regarding adoption of these taxes. The resolution shall state the purpose for the creation of the committee, shall include a scope of work, the members of the committee, the staffing arrangement for the committee, and the length of time for the committee to complete its work.

- (b) Committee Composition and Size. A committee shall consist of no more than 11 appointed members, plus the Council President and Chief Operating Officer as ex-officio non-voting members. The membership of the committee shall be representatives of the general population, and from any businesses and the governments of cities and counties, special districts and school districts within the Metro Area.
- (c) Appointments. The Council President shall appoint members of the committee subject to confirmation by the Council in the creating resolution. The Council President shall designate the chair and vice-chair of the committee at the time of appointment. If a vacancy occurs during the time a study committee is functioning, the position shall be filled in the same manner as the original appointment and confirmation.
- (d) Final Report. Upon completion of the scope of work, a committee shall submit a final report to the Council on the activities and recommendations of the committee. The Council may, upon request of the committee, extend the time of that committee to submit its final report. In no event shall the time be extended longer than six months from the original termination date of the committee. If a committee is unable to agree on a final report, then the chair of the committee shall inform the Council in writing of that conclusion. [Ord. 00-860A, Sec. 1; Ord. 02-955A, Sec. 1.]

2.19.210 Recycling Business Assistance Advisory Committee (RBAAC)

- (a) Purpose. The purpose of the Recycling Business Assistance Advisory Committee is to advise the Chief Operating Officer regarding administration of the Recycling Business Assistance Program pursuant to Metro Code Chapter 5.04.
- (b) Membership. The committee shall be composed of seven members as follows:
 - (1) An employee of Regional Environmental Management Department, who shall serve as committee chair;
 - (2) A member of the Metro Council, who shall serve as vice-chair;
 - (3) Two persons who have knowledge and experience in recycling principles, practices, and markets or end-uses for recyclable materials;
 - (4) One person who has knowledge and experience managing a business;
 - (5) One person who has knowledge of lending principles and practices and who is currently active in the private lending industry; and

- (6) One person who has knowledge of lending or grant-making principles and practices.
- (c) Appointments. The Metro councilor serving on the committee shall be appointed by the Council President. [Ord. 02-937A, Sec. 9-10.]

2.19.220 Natural Areas Program Performance Oversight Committee

- (a) Purpose and Authority. The purpose and authority of the Natural Areas and Capital Program Performance Oversight Committee is to annually review whether the program is meeting the goals and objectives established for the program by the Metro Council ("program performance"). The Committee shall annually report to the Metro Council regarding program performance. The annual report shall provide the Committee's recommendations to improve program performance, if any. The Committee's program performance review and report to Council:
 - (1) Shall assess the program's progress in implementing the strategies, goals and objectives approved by the Metro Council for the Natural Areas Program including:
 - (A) Property acquisition and protection in each of the 27 target areas, as described in Council-approved refinement plans;
 - (B) Local share projects; and
 - (C) Awards of Nature in Neighborhoods Capital Grants.
 - (2) May include recommendations regarding the Natural Areas Program Work Plan to improve program efficiency, administration, and performance.
 - (3) Shall review expenditures of Metro's 2016 local option levy for compliance with program requirements.
- (b) Membership. The Committee shall be composed of no fewer than 9 and no more than 17 members, all appointed by the Metro Council President subject to Council confirmation. The Council President shall designate one (1) member to serve as Chair. Committee members shall include professionals with experience in real estate, finance, auditing, public budgeting, banking, general business, and realty law. Additionally, the Committee may include members with backgrounds and experience in natural area land management, habitat restoration, park planning, design and construction, philanthropy, or community engagement. Notwithstanding Metro Code Section 2.19.030, Committee members may serve up to three (3) two-year terms.
- (c) Meetings. The Committee shall meet no fewer than two times per year.

(d) Dissolution. The Committee shall be dissolved on July 1, 2023, or upon the issuance of a final report by the Committee after all funds authorized by the 2006 bond measure and all 2016 local option levy capital project funds have been spent, whichever is earlier. [Ord. 07-1155A, Sec. 1.; Ord. 17-1399.]

2.19.240 Oregon Zoo Bond Citizens' Oversight Committee

- (a) Purpose and Authority. The purpose and authority of the Oregon Zoo Bond Citizens' Oversight Committee is to convene periodically to review progress on the project improvements, monitor spending ("Program Progress"), and consider and recommend project modifications if inflationary increases in construction costs exceed current budget estimates. The Committee shall report annually to the Metro Council regarding such Program Progress, which report shall set forth the Committee's recommendations for project modifications, if any. The Committee's Program Progress review and report to the Metro Council:
 - (1) Shall assess Oregon Zoo's Program Progress in implementing the Oregon Zoo Bond Measure 26-96 project improvements.
 - (2) Shall report on project spending trends and current cost projections, and review and report upon the annual independent financial audit of spending.
 - (3) May recommend project modifications intended to account for increases in construction costs in excess of budget estimates, to ensure that the purpose and promise of the Oregon Zoo Bond Measure 26-96 is fully realized.
- (b) Membership. The Committee shall be composed of no fewer than 13 and no more than 19 members, to be appointed by the Metro Council President subject to Metro Council confirmation. The Committee's members shall primarily be professionals with experience in construction, sustainability, finance, auditing, public budgeting, banking and general business. The Metro Council President shall designate one (1) member to serve as Chairperson of the Committee. Nine (9) of the initial Committee members shall be appointed to serve a one (1) year term, and may be reappointed for up to two (2) additional 2-year terms as provided in Metro Code Section 2.19.030.
- (c) Meetings. The Committee shall meet no fewer than two times per year.
- (d) The Committee shall be dissolved on July 1, 2025 or upon the issuance of a final report by the Committee after all funds authorized by the Oregon Zoo Bond Measure 26-96 have been spent, whichever is earlier. [Ord. 10-1232, Sec. 1.]

2.19.250 Audit Committee

- (a) Committee Established. There is established an Audit Committee to serve as a liaison between the Metro Council, the independent external auditor, the Metro Auditor and management, as their duties relate to financial accounting, reporting, and internal controls and compliance.
- (b) Duties. The Committee assists the Metro Council in reviewing Metro Council accounting policies and reporting practices as they relate to the Metro Council's Comprehensive Annual Financial Report. The Committee is the Metro Council's agent in assuring the independence of the Council's external auditors, the integrity of management, and the adequacy of disclosures to the public.
- (c) Meetings. The Committee meets at least twice annually and as many times as it deems necessary to:
 - (1) Review, prior to the annual audit, the scope and general extent of the external auditor's planned examination, including their engagement letter.
 - (2) Review with management, the Metro Auditor and the external auditor, upon completion of their audit, financial results for the year prior to the presentation to the Metro Council. This review should encompass:
 - (A) The Metro Council's Comprehensive Annual Financial Report and Supplemental Disclosures required by General Accepted Accounting Principles (GAAP).
 - (B) Significant transactions not a normal part of the Metro Council's operations.
 - (C) Selection of and changes, if any during the year, in the Metro Council's accounting principles or their application.
 - (D) Significant adjustment proposed by the external auditor.
 - (E) Any disagreements between the external auditor and management about matters that could be significant to the Metro Council's financial statement or the Metro Auditor's report.
 - (F) Difficulties encountered in performance of the audit.
 - (G) Violation of federal and state law, Metro Council ordinance, and contractual agreements reported by the external auditor.
 - (3) Request comments from management regarding the responsiveness of the external auditor to the Metro Council's needs. Inquire of the Metro Auditor whether there have been any disagreements with management that, if not satisfactorily resolved, would have caused them to issue a nonstandard report on the Metro Council's financial statements.

- (4) Review with the external auditor the performance of the Metro Council's financial and accounting personnel and any recommendations that the external auditor may have. Topics to be considered during this discussion include improving internal financial controls, controls over compliance, the selection of accounting principles, and financial reporting systems.
- (5) Review written responses of management to "letter of comments and commendations" from the external auditor and discuss with management the status of implementation of prior period recommendations and corrective action plans.
- (6) Ensure the final report is presented to the Metro Council within 90 days of completion of the audit. Upon presentation to the Metro Council, the audit will be considered complete.
- (7) Recommend to the Metro Council revisions that should be made to the Metro Council's financial policies or internal controls.
- (8) Recommend to the Metro Council appropriate extensions or changes in the duties of the Committee.
- (9) Assist with external auditor selection:
 - (A) The selection of the external auditor by the Metro Auditor shall be made according to Oregon Revised Statutes (ORS) and Metro procurement procedures, rules and regulations concerning proper selection procedures.
 - (B) The Metro Auditor shall, after consultation with the Committee, procure a request for proposals for the external auditor at least every five (5) years for the Metro Council's Comprehensive Annual Financial Report.
 - (C) The Committee will review the responses to the requests for proposals and make a recommendation to the Metro Auditor on the selection of the external auditor.
- (10) Adopt rules or bylaws consistent with this section and all state and federal laws for its operation.
- (d) Membership. The Committee is composed of:
 - (A) A Metro Councilor.
 - (B) A MERC Commissioner.
 - (C) The Metro Auditor (Non-Voting Capacity).
 - (D) Four (4) citizens recommended by the Metro Auditor.

- (E) Metro's head finance staff person as designated by the Metro Chief Operating Officer (Non-Voting Capacity).
- (e) Appointments. Appointments of voting members shall be made by the Metro Council President subject to confirmation by the Metro Council.
- (f) Selection. Selection of the Audit Committee will be designed to ensure the maximum degree of independence for the audit management process. At least two (2) of the four (4) independent citizen members should have financial expertise. Voting members must reside in the jurisdictional Metro Area in the counties of Multnomah, Clackamas and Washington. The citizen members shall serve four (4) year terms, with the terms of the initial members being staggered so that in any one year only one term expires. In the event of a vacancy, the appointment shall be only for the remainder of the term.
- (g) Members of the Committee must have no monetary or investment interest in any matters concerning the selection of the external auditor.
- (h) Metro employees and employees of any organization providing or competing for audit contract services to Metro are not eligible for membership on the Committee.
- (i) The Committee elects or appoints a chairperson to preside at all meetings. The chairperson's duties rotate annually, with no chairperson presiding for more than one year in any term. The Committee designates a person as chair-elect to preside as vice-chair.
- (j) The Office of Metro Auditor provides technical and clerical support to the Committee and arranges meetings for the Committee. [Ord. 10-1233, Sec. 2.]

2.19.260 Affordable Housing Bond Community Oversight Committee

- (a) Purpose and Authority. The purpose and authority of the Affordable Housing Bond Community Oversight Committee is to:
 - (1) Evaluate implementation strategies and recommend changes as necessary to achieve unit production targets and incorporate guiding principles.
 - (2) Monitor financial aspects of program administration, including review of program expenditures.
 - (3) Provide an annual report and presentation to Metro Council assessing Program performance, challenges and outcomes.
- (b) Membership. The Committee will be composed of no fewer than 7 and no more than 15 members, to be appointed by the Metro Council President subject to Metro Council confirmation. The Committee's members must represent a diversity of perspectives, geographic familiarity, demographics, and technical

expertise, including finance, housing development, housing policy, and experience working with impacted communities. The Metro Council President will designate at least one (1) member to serve as Chairperson of the Committee or may elect to designate two (2) members to serve as co-Chairpersons of the Committee. Five (5) of the initial Committee members will be appointed to serve a one (1) year term, and may be reappointed to serve up to two (2) additional 2-year terms as provided in Metro Code Section 2.19.030.

- (c) <u>Meetings</u>. The Committee will meet no fewer than 4 times per year.
- (d) The Committee will be dissolved on July 1, 2028 or upon the issuance of a final report by the Committee after all funds authorized by the Affordable Housing Bond Measure 26-199 have been spent, whichever is earlier. [Ord. 19-1430, Sec. 1.]

2.19.270 Committee on Racial Equity

- Equity is to provide input and support to Metro Council and staff to further advance Metro's Strategic Plan. The Committee shall deliver input and advice to the Metro Chief Operating Officer, Senior Leadership Team members, and Diversity, Equity and Inclusion Program staff through Council members who will serve as non-voting members of the Committee and through CORE meetings. The Committee shall make at least one annual presentation to the Metro Council. The Committee shall also provide written and oral reports to Metro Council regarding:
 - (1) Implementation of Metro-wide Strategic Plan to Advance Racial Equity, Diversity, and Inclusion (Strategic Plan) goals, objectives and action items.
 - Successes, challenges and adjustments in the implementation of the Strategic Plan and department-and venue-specific action plans.
 - (3) Development and implementation of evaluation measures for the Strategic Plan at the goal, objective and action item levels.
- (b) Membership. The Committee shall be composed of no more than 15 volunteer members, two (2) non-voting Metro Council liaisons, and one (1) non-voting Metropolitan Exposition Recreation Commission liaison to the Committee. Voting Committee members shall be appointed by the Metro Council President subject to Metro Council confirmation. The Metro Council President shall designate two (2) initial Co-Chairs, who will preside over meetings. At the first regular meeting after the one-year anniversary of the Committee, regular Committee members will elect the next two (2) Co-Chairs by majority vote. The Co-Chairs shall serve a one-year term and can be reelected as many times as

possible while they are members of the CORE. CORE members will be appointed to a two-year term and are eligible for reappointment to a second term of one or two year, but may not serve any additional consecutive terms. Members serve on the Committee as individuals, not as representatives of their respective agency, organization or company.

- (c) Meetings. The Committee shall have general meetings every other month, with subcommittee meetings during the non-general meeting months.
- (d) The Committee shall continue its work indefinitely.



COMMITTEE ON RACIAL EQUITY ADDITION TO METRO CODE AS ADVISORY COMMITTEE

Date: January 22, 2020

Department: Diversity, Equity and

Inclusion

Meeting Date: January 28, 2020

Prepared by: Sebrina Owens-Wilson Presenter(s) (if applicable): Raahi Reddy

Length: 15 mins

ISSUE STATEMENT

Since the Committee on Racial Equity was created and chartered by the Metro Council in 2017, it has played a critical advisory role in advancing of Metro's racial equity goals. As the committee enters its third year, the Metro Code requires that Committees that continue for more than three years be codified in the Metro Code by a duly adopted ordinance.

ACTION REQUESTED

The purpose of coming to work session is to discuss with Metro Council the appropriate steps to ensure CORE is an ongoing and permanent committee. Under Metro Code Section 2.19.060 all Advisory Committees created by the Metro Council are considered Task Forces unless provided for in a provision of the Metro Code. It further provides that "in no circumstance, may a Task Force be continued for more than three (3) years unless authorized by a duly adopted ordinance, which shall be codified." Accordingly, since CORE has existed for three years, provides significant value in providing a racial equity lens for the Agency and Metro intends to have CORE continue indefinitely into the future, staff requests that the Metro Council adopt an ordinance that places the CORE into Metro Code in Chapter 2.19.

IDENTIFIED POLICY OUTCOMES

- What is Metro Council's vision for CORE ongoing role in advancing the agency's racial equity goals?
- What steps does Metro Council want to take in order to secure CORE's role?

STAFF RECOMMENDATIONS

Staff recommends that the Metro Council adopt an ordinance adding the CORE into Metro Code Chapter 2.19 Metro Advisory Committees.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

The Committee on Racial Equity plays an increasingly important role in advancing Metro's Strategic Plan to Advance Racial Equity, Diversity and Inclusion (Strategic Plan). Highlights of CORE's work from the previous year include:

- Multiple points of engagement on the Parks & Nature bond resulting in the identification of specific strategies for how the bond will advance racial equity goals;
- Ongoing engagement with PES on the Regional Waste Plan and specifically the siting of new transfer stations;

- Recruitment and appointment of seven new committee members representing the diversity of the region; and
- Strengthening internal systems and guidelines for engagement with Metro's programs and policies.

Ensuring CORE has an ongoing and permanent role will support Metro's goals by:

- Demonstrating Metro's long term commitment to advancing racial equity goals;
- Capturing the opportunity to meaningful engage powerful community advocates;
- Providing a concrete mechanism for accountability in advancing racial equity; and
- Maintaining ongoing relationships and building trust with communities of color.

BACKGROUND

The CORE is a committee that was created and chartered by the Metro Council in 2017 to advise the Council and staff in advancing racial equity to fulfill the purpose of good government, which is to serve all people effectively and create greater opportunities for people of color to thrive in the region. The CORE is an ongoing, standing Metro committee, whose main purpose is to:

- Provide input and advice for the successful implementation of the Strategic Plan to Advance Racial Equity, Diversity and Inclusion (Strategic Plan),
- Provide community oversight and opportunities for Metro to have greater accountability to the community on the implementation of the Strategic Plan
- Communicate Metro's progress in implementing the Strategic Plan, and
- Assist Metro staff in the creation and implementation of the Strategic Plan evaluation.

ATTACHMENTS

- Is legislation required for Council action? x Yes No
- If yes, is draft legislation attached? x Yes No
- What other materials are you presenting today?
 - Draft Ordinance Amending Metro Code Chapter 2.19, Metro Advisory Committees, to Establish the Committee on Racial Equity
 - o Draft Exhibit A: Metro Code Chapter 2.19 Metro Advisory Committees

FY 2021 Budget Discussion: Parks and Nature

Work Session Topics

Metro Council Work Session Tuesday, January 28, 2020 Metro Regional Center, Council Chamber

STAFF REPORT

PARKS AND NATURE PRESENTATION OF 2020-21 BUDGET AND MODIFICATION REQUESTS WITH AN EMPHASIS ON HOW PROGRAMS ALIGN WITH COUNCIL PRIORITIES

Date: January 14, 2020 Prepared by: Lisa Houghton, x1829, Department: Parks and Nature lisa.houghton@oregonmetro.gov

Meeting Date: January 28, 2020 Presenter: Jon Blasher Length: 30 minutes

ISSUE STATEMENT

Metro's Chief Operating Officer, acting as Metro's Budget Officer, will present the FY 2020-21 Proposed Budget and Budget Message to Council on April 16, 2020.

This work session will provide Council the opportunity to hear how the Parks and Nature FY 2020-21 base budget and modification requests align with Council priorities. Information shared at the work session will help guide development of the FY 2020-21 Proposed Budget.

ACTION REQUESTED

Council discussion and feedback on the base budget and modification requests submitted by the department.

IDENTIFIED POLICY OUTCOMES

Development of a FY 2020-21 budget that aligns with Council priorities.

POLICY QUESTION(S)

What are the policy implications and tradeoffs that will result from the department's base budget and any approved modification requests? Specific factors for Council consideration may include:

- How well do the department's programs align with Council priorities?
 - o Does the base budget represent a good investment in Council priorities?
 - Do proposed modification requests advance Council priorities?
- Has the department demonstrated sufficient planning to successfully implement any new programs or projects?
- Will the department need additional General Fund support to implement their new programs or projects?
 - If yes; how high a priority are the programs compared to others that also require General Fund support?

POLICY OPTIONS FOR COUNCIL TO CONSIDER

Each department's modification requests may be considered for support and inclusion in the FY 2020-21 Proposed Budget. Some, none or all of the department's individual items may be supported by Council.

STAFF RECOMMENDATIONS

The Chief Operating Officer and Chief Financial Officer recommend Council hear all the department presentations prior to determining their support for departments' modification requests.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

Each department's FY 2020-21 base budget was developed following the Chief Financial Officer's budget instructions released in early December. The base budgets allow the departments to continue existing programs and projects as adjusted for various factors such as inflation, COLAs, etc.

New programs, projects, additional appropriations and FTE are requested through the department's modification requests. Once approved the modification requests are built into the Proposed Budget scheduled for presentation to Council on April $16^{\rm th.}$

Historically modification requests that require General Fund support far exceed the amount of support that can be provided.

• Legal Antecedents

The preparation, review and adoption of Metro's annual budget is subject to the requirements of Oregon Budget Law, ORS Chapter 294. The Chief Financial Officer, acting in their capacity as the designated Budget Officer, is required to present a balanced budget to Council, acting in their capacity as our Budget Committee.

BACKGROUND

Each department will provide information pertaining to their base budget and modification requests.

ATTACHMENTS

None.

- Is legislation required for Council action? No, not at this work session
- What other materials are you presenting today? None.

Regional Investment Strategy; Transportation Investment Measure

Work Session Topics

Metro Council Work Session Tuesday, January 28, 2020 Metro Regional Center, Council Chamber

REGIONAL INVESTMENT STRATEGY: TRANSPORTATION INVESTMENT MEASURE

Date: 1/15/2020 Prepared by: Craig Beebe,

craig.beebe@oregonmetro.gov

Department: GAPD Presenter: Andy Shaw

andy.shaw@oregonmetro.gov;

Work session dates: Jan. 28, 2020 Length: 60 min.

ISSUE STATEMENT

People in the greater Portland region are increasingly concerned about growing traffic and unsafe arterial roads across the region. The Metro Council has directed staff to work with community and partners on a potential 2020 transportation investment measure.

ACTION REQUESTED

Provide direction on potential revenue mechanisms to continue exploring for a potential regional transportation investment measure.

IDENTIFIED POLICY OUTCOMES

The Metro Council has directed that a potential measure advance the Regional Transportation Plan, Strategic Plan to Advance Racial Equity, and Climate Smart Strategy; engage diverse partners and community members; and leverage regional and local investments in affordable housing and parks and nature.

The Metro Council approved specific policy outcomes for the potential transportation measure and appointed a Transportation Funding Task Force in early 2019.

In order to advance its desired policy outcomes, the Council has directed staff to develop a measure that focuses investments in key regional travel corridors and also includes regionwide investment programs to spread benefits throughout the region. Council direction on the measure structure is further described in the "Background" section below.

POLICY QUESTION

Considering Metro's authority, revenue-raising potential and possible support from voters and stakeholders, what revenue mechanism options should continue to be explored for a potential measure?

POLICY OPTIONS FOR COUNCIL TO CONSIDER

In late 2019, Metro contracted with ECONorthwest to conduct an analysis of 10 possible revenue mechanism options. This analysis covered such topics as revenue generation potential, Metro's authority, limitations and high-level legal issues associated with each option. Metro conducted also public opinion research to gauge voter preferences for potential mechanisms, including possible combinations of mechanisms that could raise sufficient revenue for current expectations about the scope of measure investment.

The Transportation Funding Task Force discussed these analyses on Dec. 11 and Jan. 15. With members representing a cross-section of communities across the region, the Task Force provided valuable feedback to help inform the Council's direction on this issue.

At this work session, staff will present several revenue options that appear to be most feasible based on current understanding of the measure's potential scope, Council and Task Force values, revenue generation potential, and initial stakeholder conversations. Staff will ask Council's direction to proceed with exploring the potential and limitations of these options through continuing research and engagement. Staff will also recommend a few options be removed from further consideration at this time.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

Greater Portland is growing quickly. It's fundamental to our future to have a variety of safe, affordable and reliable options for people to get where they need to go – whether they are driving, riding a bus or train, biking or walking.

Metro has been working since early 2018 to lay the foundation of a collaborative, comprehensive investment plan that makes getting around safer, faster and more affordable for everyone. The Metro Council has directed that this plan include investments throughout the region, supporting the many ways people travel. The council has directed that this work must place advancing racial equity and addressing climate change at its core. The council has also directed staff to engage a wide range of community members, partners and leaders to identify smart solutions supported by a broad coalition.

Greater Portland voters' decisive approval of the regional affordable housing bond in 2018 and regional Parks and Nature bond renewal in 2019 demonstrates their eagerness to address the critical issues we face across the region. The Metro Council is now working with jurisdictional partners, housing providers and the community to create needed affordable homes through the bond, and will soon begin a refinement process for implementing the new parks and nature bond. As greater Portland faces the future, a regional transportation measure in 2020 represents a significant opportunity to continue connecting these priorities to make meaningful, strategic investments that improve lives and increase opportunities throughout the region.

BACKGROUND

In December 2018, the Metro Council adopted a Regional Transportation Plan update, following years of engagement that included more than 19,000 engagements with residents, community and business leaders, and regional partners. Through the extensive engagement that shaped the plan, Metro heard clear desires for safe, smart, reliable and affordable transportation options for everyone and every type of trip. The 2018 Regional Transportation Plan is therefore built on key values of equity, climate, safety, and congestion relief.

At work sessions in January 2019, the Metro Council provided guidance on key outcomes, principles and the structure of a potential investment measure to help advance these

values. The council also approved a charge for a diverse and regionally inclusive Regional Transportation Funding Task Force. Co-chaired by Commissioners Jessica Vega Pederson and Pam Treece, the Task Force has met 16 times. To date, the Task Force has reviewed Metro Council direction and policy applying to the regional investment measure, identified additional desired outcomes, provided input to Council on priority corridors and regionwide programs, discussed possible revenue mechanisms, and made recommendations on potential Tier 1 investments.

In June, informed by input from the Task Force and an online survey completed by approximately 3,500 area residents, the Metro Council directed staff to move 13 "Tier 1" corridors into further project identification, development and engagement. The council also identified 16 "Tier 2" corridors to be considered for funding if there is revenue capacity. The Task Force will begin discussion of options in these corridors at its Feb. 19 meeting.

Following a summer of in-depth engagement with community-based Local Investment Teams and project development with jurisdictional partners, Metro staff released a Tier 1 corridor projects and regionwide programs recommendation to the Force in October. After discussing staff's recommendations and proposed amendments at several meetings, the Task Force voted on Tier 1 corridor recommendations on Dec. 18, achieving unanimous consensus on almost the entire package. In summary, the Task Force recommendations constitute roughly \$3.81 billion in measure investments in Tier 1 corridors, leveraging approximately \$2.22 billion in expected federal and local funds, for a total of approximately \$6.03 billion in recommended Tier 1 corridor investments.

The Metro Council discussed the Task Force recommendations at work sessions on Jan. 7 and 14, providing direction to staff to proceed with project development as well as continue to explore questions and options for several specific investments.

In September 2019, informed by input from community forums in the spring and Task Force discussions in the summer, the Metro Council provided direction on nine regionwide programs to continue developing for potential inclusion in the measure; these programs would advance Council outcomes and meet community needs beyond the priority corridors identified in the measure. The programs are expected to include approximately \$50 million in total annual investment for 20 years. At the Metro Council's direction, staff are also continuing to develop a community stability program that would support the development of community-based anti-displacement strategies in corridors funded through the measure. Staff plan to bring a refined program recommendation to the Metro Council in April.

The Metro Council will continue to direct staff in future iterative policy discussions over the next several months. The council could consider referral to voters in late spring.

• Is legislation required for Council action? **Legislation will be required for referral,** but staff are not proposing legislation for direction on revenue mechanisms at this time.

Materials following this page were distributed at the meeting.



Parks and Nature budget proposal Fiscal year 2020-21

Mission and DEI outcomes

Metro Parks and Nature protects water quality, fish and wildlife habitat, and creates opportunities to enjoy nature close to home through a connected system of parks, trails and natural areas.

Economic Equity

Environmental Equity

Cultural Equity

Guiding policies and plans

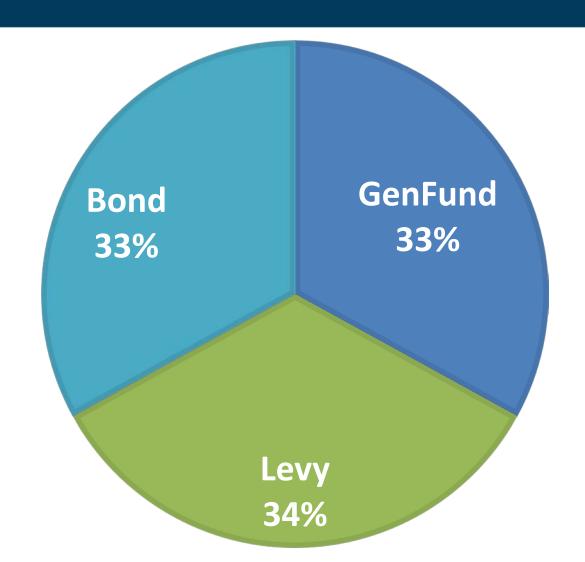
- Metropolitan Greenspaces Master Plan
- Metro Urban Growth Management Plan
 - Title 13: Nature in Neighborhoods
- Regional Framework Plan
 - Ch 3: Nature in Neighborhoods
 - Ch 4: Watershed Health & Water Quality
- Parks and Nature System Plan
- Strategic Plan to Advance Racial Equity, Diversity and Inclusion

Primary funding sources

General Fund

Levy

Bond



Previous fiscal years

	<u>FY18</u>	FY19	FY20
Personnel Services	11,915,049	13,745,621	14,532,925
Materials &	12 001 262	16 054 912	12 006 600
Services	13,881,363	16,054,813	13,886,680
Capital Outlay	8,093,287	25,373,579	11,670,378
TOTAL	33,889,699	55,174,013	40,089,983
FTE	103.95	112.1	113.2



What's new this year?

Streamline funding sources

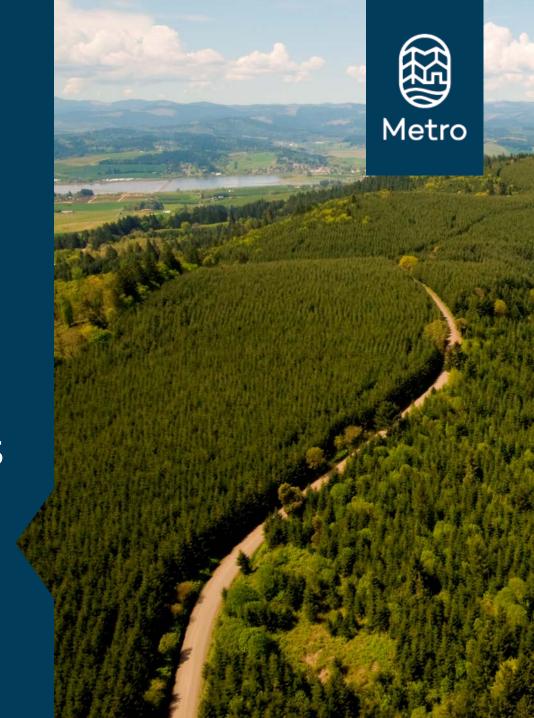


What's new this year?

Begin investing 2019 bond measure

\$25 million in bond spending during FY 20-21

16 new positions



Bond-specific budget modifications

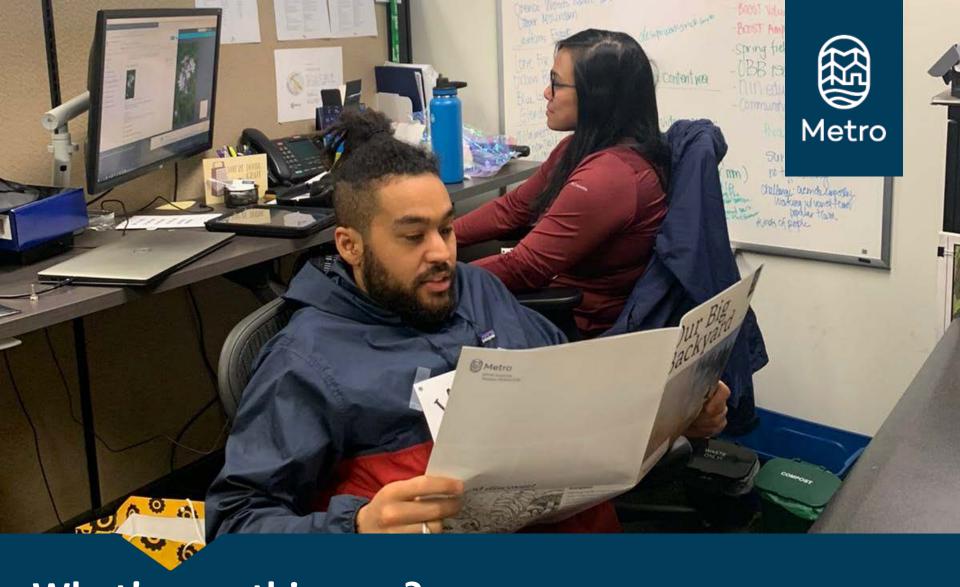
Protect and restore land, care for Metro parks, build trails



Additional budget modifications

Protect and restore land, care for Metro parks, complete trail construction





What's new this year?
Seeking space for our growing team

Budget modifications

Agency-wide DEI: \$50,000

Climate change mitigation: \$10,000

Research Center: \$200,000

Special projects team: \$134,500

Newell Creek Canyon: \$40,000



Shifts within existing budget

Training and staff development: \$50,000

Land management: \$100,000

Renewal and replacement: \$800,000



Trade-offs & policy implications

- Timing: projects and programs
- Service levels: nature and people
- Future portfolio: growth and mix



oregonmetro.gov



Budget modifications - details

Bond funds will support the six positions that Parks and Nature requested this month, as well as 10 additional positions we are requesting in this budget proposal:

- 2 natural resource specialists
- 2 assistant scientists
- 2 real estate negotiators
- 1 working lands coordinator
- 2 natural areas rangers
- 1 ADA construction coordinator

Budget modifications – (non-bond) details

In addition to the 16 positions planned to advance the bond measure, we are proposing five additional budget modifications of staff positions to support our growing park system.

- 1 overnight ranger to address safety concerns at Oxbow while campers are in the park
- 1 maintenance worker to support the ongoing repair needs for our park sites, as well as carry out scheduled maintenance
- 1 administrative specialist to support the park operations team with administrative tasks and software upkeep
- 1 guest services coordinator at Oxbow to cover increased activity at the Oxbow Welcome Center, as well as address changes to the camping check-in process.
- 1 guest services/administrative supervisor to oversee the off-site members of the admin team at Oxbow and Blue Lake

Transportation
Funding Measure:
Revenue
mechanisms

Metro Council Work Session Jan. 28, 2020



Today's agenda

Update on #GetMoving communications & outreach

Revenue mechanisms: What's available, what's possible

Staff analysis

Council direction



Update: Comms & engagement

Listening to community

Programs Community workshops

Online Programs survey

Stakeholder conversations

Community Partners

Telling the story

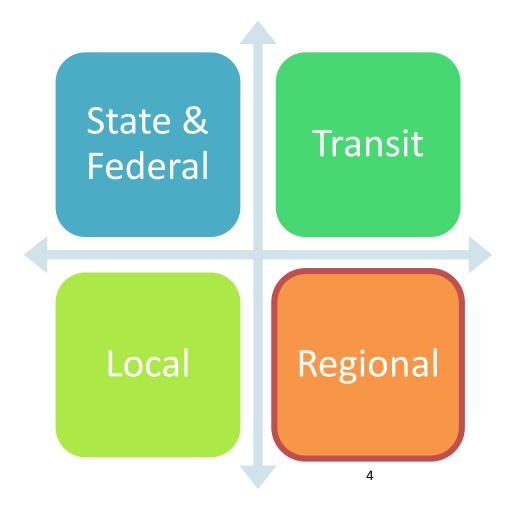
Getmoving2020.org

Fact sheets & materials

Presentation support



Pieces of the funding puzzle



Federal funding in the region

Regional Flexible Funds

Major transit projects

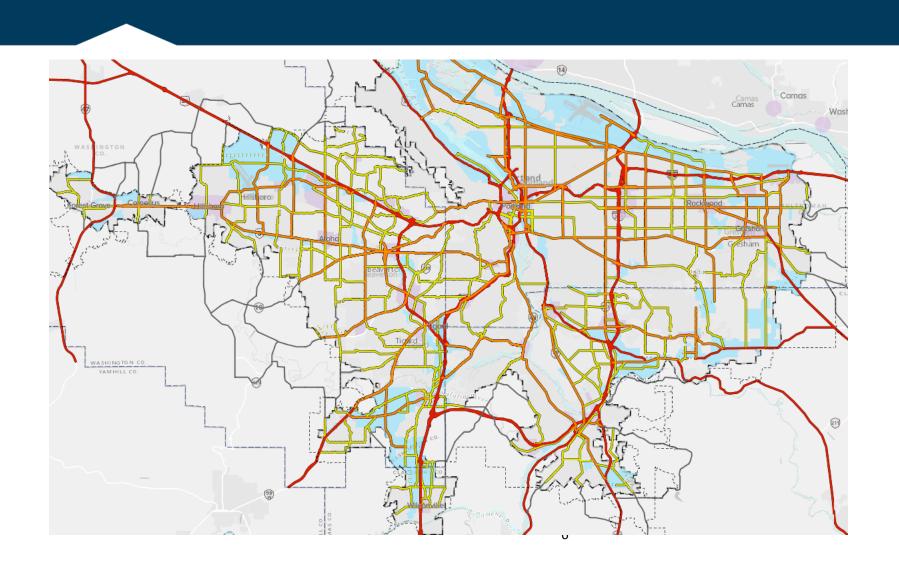
Part of ODOT's budget

Other grant programs

Limitations: Unreliable, shrinking, complex



State funds: The state's system



Transportation Investments

Roads & Bridges



Local Control



Half of road funding will go to cities and counties to complete local

communities' top priority road maintenance and improvements.

Reducing Congestion

Relieving congestion bottlenecks will help people get where they want to go

quickly and reliably. New lanes on I-5 at the Rose Quarter will save motorists 2.5 million hours wasted in gridlock each year, and widening sections of OR 217 and I-205 in Portland will improve reliability.

Better Public Transportation



Rural and urban bus service will provide choices to help people get

around, while reducing air pollution and greenhouse gas emissions.

Safe Biking & Walking Options



Sidewalks, bike lanes, and crossings near

schools will help kids get to school safely. Funding from a new bike tax will build off-road paths that separate bikes and walkers from auto traffic.

Moving Freight



Improvements to rail and ports will get products from Oregon's farms,

forests, and factories to markets across the world. New intermodal rail facilities will shift freight from truck to train, freeing up space on crowded freeways.

Electric Vehicle Incentives



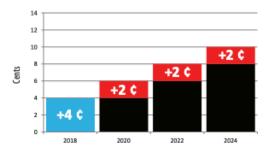
Rebates for zero emission vehicle purchases will help Oregon transition to

a sustainable transportation system.

HB 2017 Funding sources

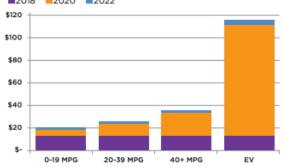
Gas tax, vehicle registration & title fees

Gas tax will increase 10 cents in four steps—with the last three increases conditioned on meeting accountability requirements.



Registration and title fees increase in three steps. Surcharges for electric vehicles and hybrids that pay little in gas tax ensure they pay their fair share for roads.

Light registration and title fees stepped and tiered
Passenger registration annual increase (current rate \$43)
■2018 ■2020 ■2022



Bicycle Tax

\$15 fee on new adult bicycles that cost \$200 or more will generate \$1.2 million a year for separated biking and walking paths.



New Light Vehicle Dealer Privilege Tax

0.5% dealer privilege tax on new light vehicles dedicated to electric vehicle rebates and multimodal transportation projects.

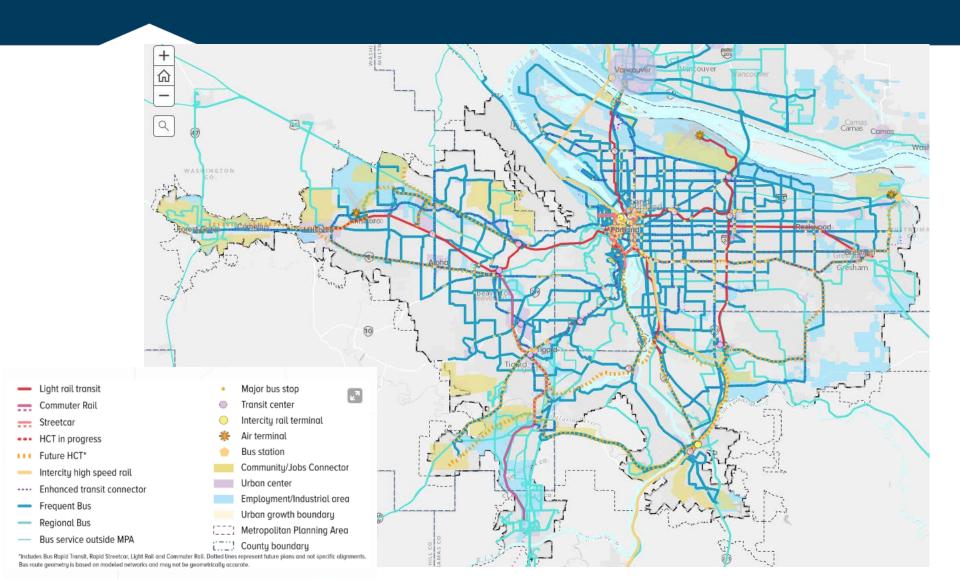


Public Transportation Payroll Tax

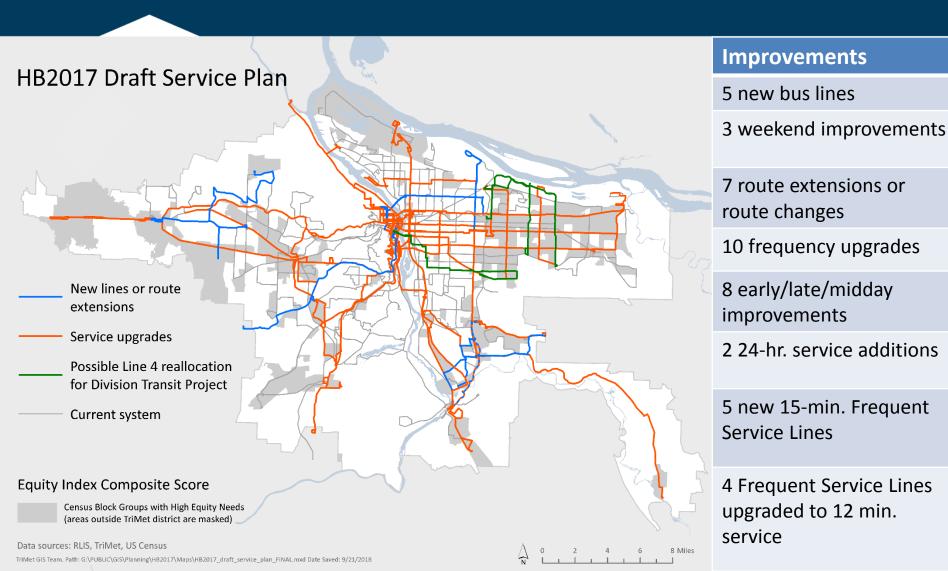
Less than \$1 a week for the average worker from a 1/10 of 1% tax on wages will generate \$115 million a year for better public transportation.



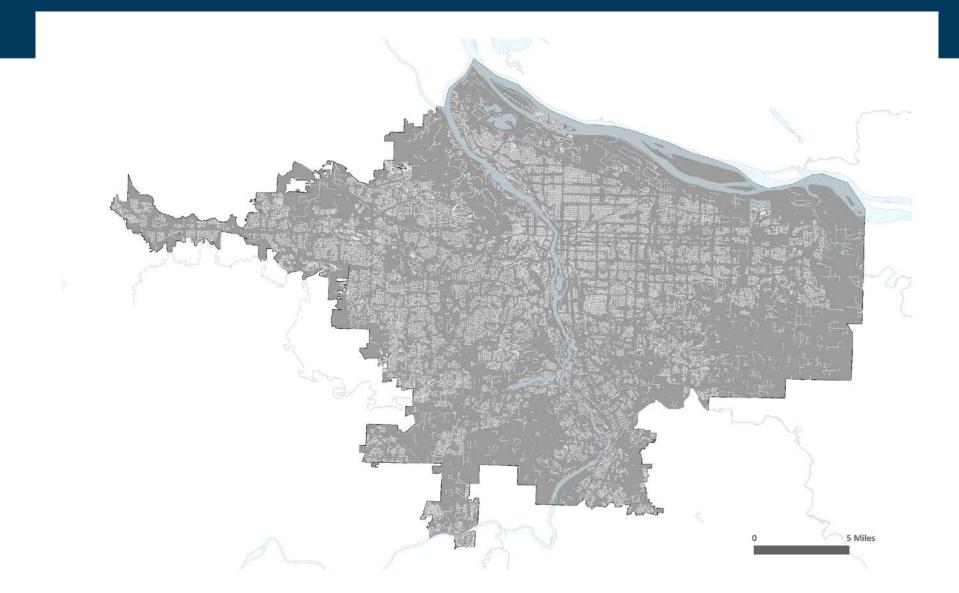
Transit



Making transit better: HB 2017 service improvements



The local network



Local funding examples



Other local gas taxes: Milwaukie, Tigard, Troutdale, Multnomah County, Washington County



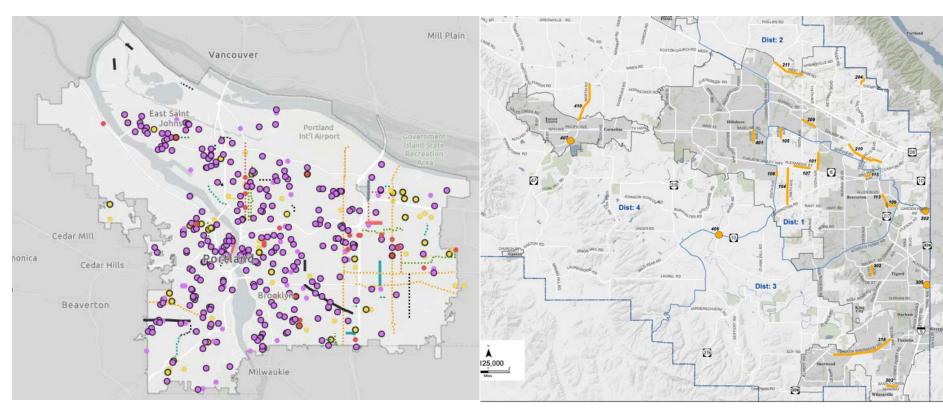
Property Taxes (Wash. County)

County vehicle registration fees

Local street utility fees: Hillsboro, Lake Oswego, Milwaukie, Oregon City, Tigard, Tualatin, Wilsonville

Pairing with development (SDCs) 12

Local funding: Focus on local fixes



PBOT: Fixing our Streets projects

Washington County MSTIP projects

Regional corridors: Connecting a regional system FOREST TANASBOURNE/ HILLSBORO GROVE AMBER GLEN GATEWAY ROCKWOOD CORNELIUS GRESHAM ALOHA BEAVERTON INTER-COUNTY COMMUTING MILWAUKIE WEST CLARK PORTLAND TIGARD CLACKAMAS COUNTY WASHINGTON COUNTY MULTNOMAH OREGON COUNTY COUNTY ACKAMAS COUNTY MARION COUNTY

Regional programs: Potential to meet regional needs

Metro Regional Safe Routes to School Strategy Regional School Site Analysis

OVERALL SCORE





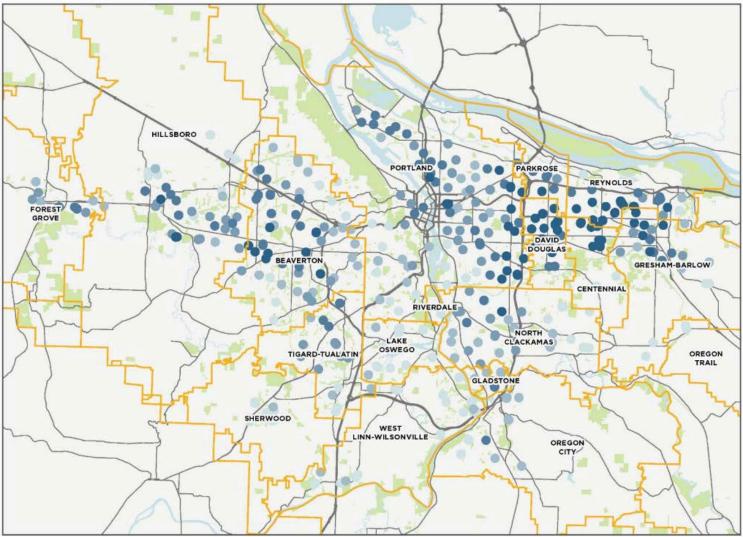
INPUTS

- · Household Income
- Students Eligible for Free or Reduced Lunch
- · Non-white Student Percentage
- · Pedestrian and Bicycle Crashes
- Sidewalk Coverage
- · Barriers to Walking and Biking
- · Youth Population
- · Density of Local Street Network
- Enrollment

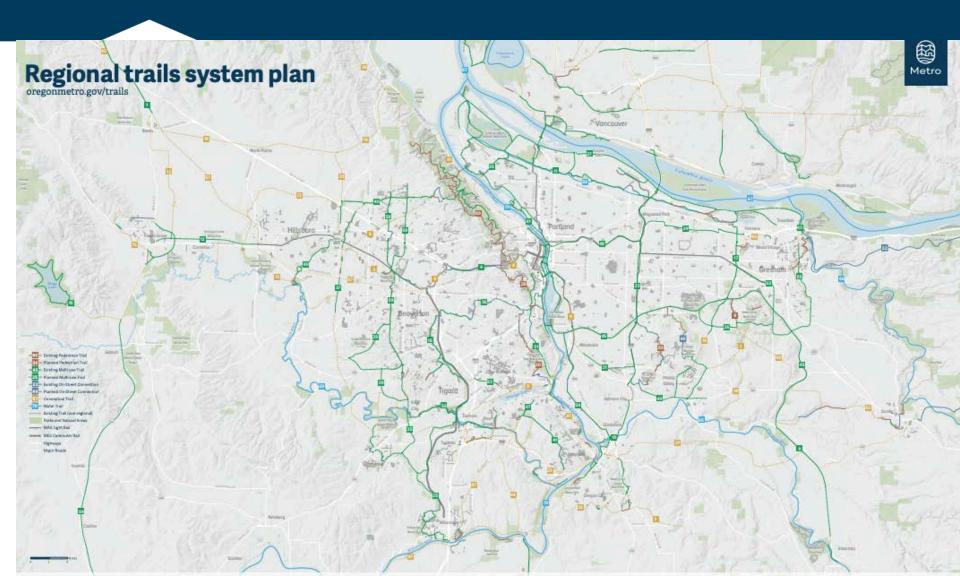








Regional programs: Making regional connections



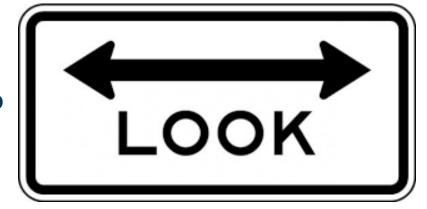
Overview: Is an option feasible?

Can Metro use it?

Can it be collected easily?

Does it help raise enough?

Could voters and key stakeholders support it?



Considering options: Property Tax

How could we raise \$100M per year? \$0.552 per \$1000/assessed value: \$100M Would raise Metro's total to \$1.225/\$1000

Advantages: Well understood, relatively easy administration, familiar, very stable

Constraints: Inequities in Oregon taxing system; Bonds limited to capital spending

Considering options: Vehicle Registration Fee

How could we raise \$100M per year?
Max rate (\$56 for cars): Only raises \$65M

Advantages: Well understood, stable, easy to collect, clear user tax

Constraints: Spending restrictions, rate cap, limited revenue raised, likely flat rate

Considering options: Vehicle Privilege Tax

How could we raise \$100M per year?

2.6% dealer tax on sales = \$100M

Advantages: Relatively easy administration, clear user tax

Constraints: Requires change to state law

Considering options: Regional Gas Tax

How could we raise \$100M per year?

Gas only: \$0.16 per gallon

Gas + Diesel combined: \$0.13 per gallon

Advantages: Well understood, easy to

collect, stability, clear user tax

Constraints: Spending restrictions, flat rate

Considering options: Employer Payroll Tax

How could we raise \$100M per year?
0.21% employer/self-employment payroll tax

Advantages: Well understood, easy to collect, relative stability

Considering options: Corporate Activities Tax

How could we raise \$100M per year?

0.1% gross receipts tax = \$100M

Advantages: Substantial revenue, stability

Constraints: Would require change in state law

Considering options: Business Income Tax

How could we raise \$100M per year?

0.8% business income tax = \$100M

Advantages: Relatively easy

administration

Constraints: Volatile, 1% rate cap

Considering options: Personal Income Tax

How could we raise \$100M per year?

0.2% flat income tax = \$100M

Alternative: Tiered income tax

Advantages: Tax rises with income, familiar, relatively easy administration

Constraints: Volatile, 1% rate cap

Considering options: General Sales Tax

How could we raise \$100M per year? 0.18% to 0.25% sales tax = \$100M

Advantages: Relatively stable, substantial revenue potential

Constraints: Everyone pays the same rate; no collection system in place

Considering options: Prepared Food/Beverage Sales Tax

How could we raise \$100M per year? 1.3 to 1.8% food/bev sales tax = \$100M

Advantages: No spending restrictions, relatively stable

Constraints: Everyone pays the same rate; Administration challenges; no collection system in place

What do we need to raise?

Corridors

Task Force Recommendations
Tier 1 Measure investments

\$3.81B

Programs

\$50 million/year for 20 years

Leveraged FTA & Local Investments

\$2.22B

Total Tier 1
Corridor Investments

\$6.03B

\$1B

Total Investments \$7.03B

Total revenue stream needed

\$350-\$450 million annually for 20 years

What do voters think?

FM3 Research survey of likely voters, Dec. 1-5, 2019, n=962

More favorable regional funding options

Payroll & business taxes

Vehicle registration fees

Vehicle privilege tax

Less favorable regional funding options

Property tax

Gas tax

Sales tax

Possible combinations for raising sufficient revenue

FM3 Research survey of likely voters, Dec. 1-5, 2019, n=962

Strongest support

Vehicle registration fee (\$50) + Personal income tax (1% over \$100,000) + Employer payroll tax (0.6%)

Vehicle registration fee (\$50) + Business income tax (1%)

Weak support

Vehicle registration fee (\$50) + Property tax (40 cents/\$1,000 assessed value) + Employer payroll tax (0.6%)

Task Force discussion themes: 12/11 & 1/15

Reflect/advance racial equity goals

Avoid disproportionate burden on people with lower incomes

Engage business community & other stakeholders early

Support for blending mechanisms: Everyone contributes



Staff analysis: Feasibility

More feasible options:

- Employer payroll tax
- Vehicle registration fee
- Business income tax
- Personal income tax

Not recommended at this time: Property tax

Not feasible at this time:

- Sales tax
- Regional gas tax
- Vehicle privilege tax
- Corporate activity tax



Council discussion

Does Council support narrowing revenue options under consideration?

Does Council have questions for staff to explore?







Timeline update: Highlights

Engagement: Program community workshops & survey

Council:

Outcomes update & Tier 1 Questions

Task Force:

Tier 2 corridor discussion

Council:

Expendition measure Expenditure Plan, structure discussions

> Task Force: Tier 2 Recommendation Programs, Oversight & Accountability

= Staff Programs • Recommendation

Council:

Tier 2 direction, **Programs** direction, Reconciliation

Task Force:

Oversight & Accountability, Reconciliation

> Council: **Finalizing** measure, oversight & accountability

> Late May: Council referral decision

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Metro Transportation Revenue Tool Analysis and Evaluation

December 2019

FINAL ANALYSIS



ECONOMICS • FINANCE • PLANNING KOIN Center 222 SW Columbia Street Suite 1600 Portland, OR 97201 503.222.6060 This page intentionally blank

Introduction

Metro is considering instruments (revenue tools) to pay for future transportation investments. This summary, a compilation of research by ECONorthwest, the City of Portland, and Metro, presents a purely technical review of the tools identified below. It includes an initial assessment of near-term revenue potential. The tools under consideration include:

- Property Tax
- Vehicle Registration Fee (flat and tiered)
- Vehicle Privilege/Purchase Tax
- Regional Gas Tax
- Payroll Tax
- Corporate Activities Tax
- Business Income Tax
- Personal Income Tax (flat and progressive)
- General Sales Tax
- Targeted Sales Tax on Prepared Food and Beverage

This analysis explores the following key questions:

- 1. What rate(s) are required to raise \$10 million, \$50 million, and \$100 million annually from each instrument?
- 2. What are the important considerations associated with collection costs or logistical barriers to collection (e.g., constitutional or statutory limitations, need for IGAs with other entities, etc.) for each instrument?
- 3. What are the known, obvious legal issues associated with each instrument? Note: Metro will also conduct a separate legal analysis.

Ref	Funding Tool and	Rates required to raise \$10m,			Considera	itions	
кет	Description	\$50m, and \$100m		Legal	Logistical	Economic	Equity
1	Property Tax A tax levied on the	Rate per \$1,000 taxabl value ⁱ	le assessed	Per ORS 268.315, Metro may levy an ad valorem tax on all taxable property within its boundaries not to exceed in any one year one-half of 1% (i.e. 0.005) of the real	Administrative Ease: Collection mechanisms are already in place for property taxes, so administrative burden is relatively low.	Potential market distortions are lower to the extent that taxed properties experience tax compression (not relevant for general obligation bonds).	Property tax increases may or may not have a direct connection to transportation system users, depending on how the funds are used.
	A tax levied on the assessed value of property and improvements. Measure 5 and 50 limit jurisdictions' ability to increase their permanent property tax rates. Other funding tools, that rely on temporary property tax increases, are legally allowed in Oregon and may be levied at a regional level: General Obligation Bonds Local Option Levy	Rate per \$1,000 TAV \$0.055 \$10m \$0.276 \$50m \$0.552 \$100m Summary When combined with Metro's existing property tax levy, to meet Metro's revenue targets, rates would total \$0.728, \$0.949, and \$1.225.	\$10m \$50m \$100m letro's existing et Metro's vould total	year one-half of 1% (i.e. 0.005) of the real market value of all taxable property within the boundaries of the district. Note: Metro's current property tax rate is \$0.6732 per \$1,000 of taxable assessed value.	Uses of Funds: Contingent on the funding tool. General obligation bonds are restricted to capital costs. Local option levies may be used for capital costs or operations and maintenance costs. Both tools require that funds be spent on predetermined purposes. Public Vote: Required Intergovernmental Agreement: Not Required	relevant for general obligation bonds). Avoidance: Property taxes are difficult to avoid and easy to enforce, making the tax relatively efficient. Although, at the margins, increases affect the feasibility of development and increase the desirability of development in areas with lower property tax. Volatility: Property taxes are among the most stable funding sources available. Property tax revenue in Oregon is protected to some extent from volatility in the real estate market by provisions implemented with Measures 5 and 50.	In Oregon's property taxation system, rising home values do not directly result in higher property taxes. Except in limited circumstances, property taxes grow at a statutorily limited rate of 3%, regardless of changes in the larger housing market. Homeowners certainly do experience predatory purchasing practices and other financial challenges with housing cost, but once they have a mortgage in place, rising home prices in the market, and associated property taxes, are not likely to directly lead to displacement. In that, "some evidence that property tax pressure can trigger involuntary moves by homeowners [exists], but no evidence that such displacement is more common in gentrifying neighborhoods than
						elsewhere, nor that property tax limitation protects long-term homeowners in gentrifying neighborhoods."iii Property taxes are technically regressive because households are taxed at the same rate (and pay the same amount of tax on similar valued homes), regardless of their incomes. In practice, property taxes are based on Taxable Assessed Value (AV), and higher-income earners typically, but not always, live in higher-valued homes. At present, there is no clear consensus on whether the tax is progressive, regressive, or proportional.	

Ref	Funding Tool and	Rates requ	uired to raise	\$10m,	Considerations				
Ret	Description	\$50m, and \$100m in 2020		2020	Legal	Logistical	Economic	Equity	
2	Vehicle Registration Fee (VRF)	This section displays two different rate structures: Annual Flat Rateiv			Metro may legally impose a VRF by ordinance per ORS 801.040.vi The fee would apply to all vehicles registered at a residence or business address within the	already in place to collect statewide vehicle registration fees, which could be used to	Avoidance: Vehicle registration fees could be avoided by a vehicular owner registering their vehicle at an address that is outside of Metro's taxing	Vehicle registration fees are only paid by individuals and businesses that own automobiles, which is somewhat fair, as this is a rough approximation of the	
	The VRF is a recurring charge on individuals that own	Rate on All Registered Vehicles	Rate on All Passenger Vehicles	Est. Rev.	VRF rates are statutorily limited per ORS 803.420vii and ORS 803.442.viii Fees are	Uses of Funds: VRF may be used to fund investments in the road right-of-way. If Metro raises revenues for highways, roads,	jurisdiction. Volatility: Vehicle registration fees tend to be a fairly stable and predictable	population that will use the transportation system. However, there is no direct ratio of vehicles owned and registered to the amount of benefits	
	cars, trucks, and	\$6.26	\$7.80	\$10m	currently limited to \$56 per year per passenger vehicle.	streets, and roadside rest areas, Metro shall establish a Regional Arterial Fund to	source of revenue.	received from the transportation	
	other vehicles. Metro may impose a flat	\$31.29	\$38.99	\$50m	passenger vernicle.	deposit all VRF revenues.	The number of registered vehicles in the	Vehicle registration fees are regressive. To make the fee less regressive, Metro could evaluate the legal and administrative feasibility of structuring a tax exemption for lower valued vehicles or a tiered rate based on vehicle value. w Impact on the Individual: Oregon,	
	rate, or a tiered rate	_	\$56.00	\$72m		·	three counties comprising Metro has		
	based on vehicle	\$62.59	\$77.98	\$100m		Public Vote: Required. Per ORS 801.042, to establish a VRF ordinance, Metro must submit the VRF proposal to the electors of the district for approval.			
	type.	Annual Tiered maximum ^v		_					
		Vehicle Class	Max. Rate	Est. Rev.		Intergovernmental Agreements: If the VRF is voter approved, Metro will enter into an			
		Passenger	\$56.00			IGA with all counties, other districts, and			
		Utility/Light Trailer	\$63.00	\$65m		cities (with 300,000+ population) that overlap with Metro. The IGA must state the fee rates and, if applicable, the revenue apportionment among the counties and other districts. Before Counties can enter into the IGA, they shall consult with the cities in their jurisdiction.			
		Mopeds / Motorcycles	\$44.00						
		Summary: Using either m would not be a revenue targe	able to reach			Once an ordinance is established, Metro shall enter into an IGA with the Department of Transportation who will collect the fees and distribute the revenue back to Metro.			
		* Cells shaded that would suit maximum rated ultimately be it dollar amount	rpass the allo e. Note that ra imposed as w	wed ates must					

Ref	Funding Tool and	Rates required to raise \$10m, \$50m, and \$100m in 2020		Considerations				
Ret	Description			Legal	Logistical	Economic	Equity	
3	Vehicle Privilege / Purchase Tax A vehicle privilege			ORS 320.490 precludes local governments from levying a vehicle privilege / purchase tax, unless authorized by statute or unless it was in effect on or before October 6, 2017.	Administrative Ease: The State of Oregon already imposes vehicle privilege / purchase (use) taxes. Metro could use the state's existing collection mechanism.	Avoidance: Unless the intent was tax evasion, there is little existing research on the risk of vehicle privilege / purchase tax avoidance.	Vehicle Privilege / Purchase taxes are regressive because they have a larger impact on low-income residents than on those with higher incomes.	
	tax is a tax for the privilege of selling a vehicle in a taxing jurisdiction. The	For both taxes, the rate is applied to the retail sales price of the vehicle (ORS 320). Vehicle Privilege:xiii		While Metro is not necessarily considered a "local government", legal review is needed to determine whether Metro may levy these taxes. ORS 320 does not	Uses of Funds: Per an Oregon Supreme Court ruling, xvii the use of vehicle privilege / purchase tax funds is unrestricted (unlike gas taxes or vehicle title and registration	Volatility: Vehicle purchases declined by 40% over a period of 12 months in response to the last recession, xviii indicating that revenue generated by a	Additional legal review would be needed to determine the extent to which Metro could reduce or waive the tax for vehicles with lower retail values in an	
	vehicle dealer is responsible for			define "local government."	fees which must be allocated to the State Highway Trust Fund.	tax tied to new purchases could follow economic cycles.	attempt to make the taxes more progressive. ORS 320 does not outright	
	paying the tax, but the dealer may pass on the tax amount onto the buyer.	Rate	Est. Rev.	ORS 320.405 and 320.410, outlines Oregon's privilege / purchase taxes rate of 0.5% of the retail sales price of the taxable motor vehiclex and an excise tax of \$15 on the sale of a taxable bicycle. A "taxable vehicle" is either a "taxable bicycle" or a "taxable motor vehicle." A "taxable bicycle" is a bicycle that is at least 26 inches with a retail sales price of \$200 or more. A "taxable motor vehicle" is a vehicle with a gross weight rating of 10,000 to 26,000 pounds (further defined in ORS 320.400. xvi	Public Vote: Required.	Vehicles tend to be more elastic in urban areas, as there are more alternative modes of transportation (e.g. compared to more rural areas). A 1997 study found that price elasticity for vehicles was 1.2 to 1.5 in the short-run and 0.2 in the long-run.xix A 2009 study found that the price elasticity for a <i>new</i> vehicle was 1.311, implying that "consumers are somewhat sensitive to changes in price."xx	preclude this as a tiered rate structure option.	
		0.3%	\$10m		Intergovernmental Agreement: Metro may			
	A vehicle purchase	1.3%	\$50m		enter into an IGA with the State who could collect the taxes and distribute the revenues back to Metro.			
	tax is a tax on vehicles which are	2.6%	\$100m					
	purchased from dealers outside of the taxing jurisdictions, and	Vehicle Purcha	se (Use):xiv					
	then registered/titled in	Rate	Est. Rev.					
	the taxing jurisdiction.	0.7%	\$10m					
	Dealers in Oregon are responsible for	3.5%	\$50m					
	collecting/remitting the tax; out-of-state dealers have the option of collecting/remitting the tax for motor vehicles.xi	7.5%	\$100m					

Def	Funding Tool and	Rates required to raise \$10m,			Consider	ations	
Ref	Description		nd \$100m in 2020	Legal	Logistical	Economic	Equity
4	Regional Gas Tax A fuel tax is a tax	Flat Rate per (Gallon of Gasoline	Nothing in ORS 319xxii precludes a regional government from levying a regional gas tax.	Administrative Ease: A collection mechanism is already in place. Uses of Funds: Fuel tax revenue can be	Avoidance: Because the tax is added to the sale of gasoline, it is not likely that an individual could avoid the tax if purchasing fuel in the taxing	Fuel taxes are regressive because gasoline expenditures account for a larger share of income from lower income households; moreover,
	typically levied as a fixed dollar amount per gallon, charged	Rate	Est. Rev.		used flexibly for transportation projects (capital, operations, and maintenance).	jurisdiction. The individual could, however, avoid the tax by purchasing fuel outside the limits of the taxing	members of those households often drive older, less fuel-efficient vehicles.
	on the sale of gasoline and other fuels.	\$0.02	\$10m		Funds may be used for roads, bike/pedestrian pathways, sidewalks, and other investments within the road right of	jurisdiction.	Metro's tax would apply in addition to state (\$0.34 per gallon, or \$0.36
		\$0.08	\$50m		way. Public Vote: Required	Volatility: Depending on total population, expected population growth, and the extent of tourism, fuel tax could	effective January 2020) and federal (\$0.184 per gallon) rates.xxix In addition, some local municipalities with Metro's UGB (including Multnomah and Washington Counties and the City of Portland) levy a gas tax. A fuel tax has benefits because it reduces the externalities associated with automobile travel (e.g., congestion,
		\$0.16	\$100m		Intergovernmental Agreement: Metro may	provide a highly stable revenue source over long time horizon. That said,	
		Flat Rate per ((Gasoline and			enter into an IGA with the State who could collect taxes for and remit revenues to Metro.	revenue expectations from fuel taxes could drop as the popularity in fuel efficient and fuel alternative vehicles increases over time.	
		Rate Est. Rev.			Purchased fuel in the three counties comprising Metro has grown by about 53.8 million gallons over the 2016–	pollution) and induce drivers to use vehicles that are more fuel-efficient. Using fuel taxes to fund transportation	
		\$0.01	\$10m			2018 period (6% change). xxiii About 93% of this growth is due to the purchase of	can improve mobility for lower income households.
		\$0.06	\$50m			diesel fuel, rather than gasoline.xxiv In a 2012 study, US evidence suggested	
		\$0.13	\$100m			that consumer demand for vehicle fuel falls more when fuel taxes rise, rather	
						Per a 2014 study, "the price elasticity of motor gasoline is currently estimated to be in the range of -0.02 to -0.04 in the short term, meaning it takes a 25% to 50% decrease in the price of gasoline to raise automobile travel 1%."xxvi A study reviewing elasticity of gasoline between 2007 and 2014 found that "households did not dramatically change their behavior in response to changes in gasoline prices."xxvii Per a 2018 study, the decline in new auto sales after the last recession was not associated with a substantial decline in vehicle miles travelled."xxviii	

Ref	Funding Tool and	Rates requi	ired to raise \$10m,		Considera	ations	
кет	Description	\$50m, and \$100m in 2020		Legal	Logistical	Economic	Equity
5		Employer and S payroll tax ^{xxx}	Self-employment	Payroll tax may be imposed by ordinance by a mass transit district established under ORS 267.010 to 267.390. Legal review is needed to determine whether Metro could levy a payroll tax under ORS 268.310.xxxi	tax is implemented, administration costs	Because payroll taxes are broad-based, low tax rates (<1%) have potential to generate substantial levels of revenue.	Payroll tax progressivity can be increased by exempting wages below a certain threshold or imposing a tiered
		Rate	Est. Rev.		required to withhold and report payroll tax. Uses of Funds: No restrictions on the use of	Avoidance: Though illegal, cash income can be underreported, reducing an	rate structure. In addition, the statutory incidence of
	employees as a payroll deduction. A	0.02%	\$10m	Preliminary legal review by Metro attorney	funds were identified. If Metro is legally allowed to impose a payroll tax, additional	individual's tax liability. For example, the IRS estimated that 10% of 2006	the tax (i.e., whether the employer or the employee is responsible for
	payroll tax generates revenue from people	0.11%	\$50m	identified no legal barrier to Metro imposing a payroll tax.	legal review may be needed to determine the full extent of how funds may be used.	tips by employees went unreported.xxxii	payment) could affect the economic burden on an individual, at least in the
	who work inside an area, even if they live outside of the area	0.21%	\$100m		Public Vote: Likely required – legal review needed	Volatility: Though dependent upon larger economic trends, payroll taxes are relatively stable.	short run.
	in which the tax is applied. Employers, including those out-of-state, are required to pay a payroll tax on employees who work in the area, including telecommuters.	As a point of reference, the TriMet regional payroll tax rate will be 0.7737% in 2020.			Intergovernmental Agreement: Legal review needed		
6	Corporate	Corporate Activities Taxxxxiii		Per Section 67 of Enrolled House Bill 3427, "a city, county, district or other	Administrative Ease: Metro is preempted from levying this tax. The administrative	Because gross receipts taxes are broad- based, low tax rates (<1%) have	A gross receipts tax would face opposition from the business
	Activities Tax	Rate	Est. Rev.	political subdivision or municipal corporation of this state may not impose,	burden would fall on lobbying the state to reverse the preemption for districts or	potential to generate substantial levels of revenue.	community; public outreach would be necessary to frame the value
	A corporate activities	0.01%	\$10m	by ordinance or other law, a tax upon commercial activity or upon receipts from grocery sales."xxxiv Jurisdictions are not preempted if the tax was in effect and operative as of April 1, 2019 (or was adopted prior to March 1, 2019).	Use of Funds: Funds from the newly passed corporate activity tax will be transferred to the Fund for Student Success and will be used for education spending. Though there are no restrictions on spending of revenue from additional gross receipts tax. Public Vote: A public vote would ultimately be required. In 2016, Oregon asked voters	Avoidance: If the tax is perceived to be too costly to small-scale businesses or start-ups, they could choose to locate elsewhere. While it would reduce overall revenues, the tax could be structured	proposition appropriately. The tax is functionally a sales tax, and
	tax is a gross receipts tax, which is	0.05%	\$50m				
	a tax on the total gross revenue of a	0.10%	\$100m				regressive, to the extent firms are able to pass the tax on in the form of higher prices.
	company, regardless of its source.					similar to the City of Portland's tax by exempting small businesses. Volatility: Gross receipts taxes are also relatively stable and track well with broader economic trends.	Some also argue the tax is regressive if it leads to lower employee wages. As wealthier individuals often have substantial income from wages and business capital, others argue the tax falls proportionally higher on business owners and is therefore progressive. The current Portland gross receipts tax only applies to large retailers and was partly implemented to support the City of Portland's Climate Action Plan.

Ref	Funding Tool and	Rates required to raise \$10m, \$50m, and \$100m in 2020		Considerations				
Rei	Description			Legal	Logistical	Economic	Equity	
7	Business Income Tax A business income			ORS 268.505xxxv allows Metro to impose a tax (which may not exceed 1%.), by	a progressive business income tax. Existing		Some argue the tax is regressive if it leads to lower employee wages. As	
		Rate	Est. Rev.	income of a mercantile, manufacturing, business, financial, centrally assessed,	infrastructure would make administrating additional taxes relatively easy.		wealthier individuals often have substantial income from wages and	
		0.1%	\$10m		Public Vote: Required	increase appeal of Clark County, relative to Portland, as a business location.	business capital, others argue the tax falls proportionally higher on business	
	tax (also known as a corporate income	0.4%	\$50m	corporation/entity that is subject to the tax under ORS chapter 317 or 318.	Uses of Funds: No restrictions	Businesses with more than one location or a home office located outside the	owners and is therefore progressive.	
	tax) is a tax levied on business income.	0.8%	\$100m	·	Intergovernmental Agreement: Metro may	taxing district could list the non-taxable		
	The tax applies to the taxable income derived from sources within a jurisdiction.	Summary Metro could meet each of its three revenue targets, while implementing a tax rate under the legal limit of 1%.		Legal barriers to implementation may still exist due to the passage of HB 3427xxxvi which preempted commercial activity taxes. Legal review is needed to determine the extent to which a business income tax is preempted as a subset of the commercial activity tax.	enter into an IGA with the State who could collect the taxes and distribute the revenues back to Metro.	address as the principle place of business. Volatility: Corporate or business income taxes tend "to be the most volatile source of tax revenue" because they are sensitive to variations in business cycles.xxxvii		
8	Personal Income Tax	Based on information provided by the City of Portlandxxxviii		ORS 268.505 xxxix allows Metro to impose a tax, by ordinance, on the entire taxable income of every resident of the district	Administrative Ease: Oregon already levies a personal income tax. Existing tax collection infrastructure would make	Personal income taxes are one of the state's largest income sources and can generate substantial amounts of	Personal income taxes can be implemented in a variety of ways and each would affect equity differently.	
		Single rate	Est. Rev.	who is subject to the tax under ORS chapter 316. The personal income tax rate may not exceed 1%.	administering additional taxes relatively easy. Public Vote: Required Uses of Funds: No restrictions Intergovernmental Agreement: Metro may enter into an IGA with the State who could collect the taxes and distribute the revenues back to Metro.	Avoidance: Raising income tax could decrease the appeal of living or working within the taxing district. Partial avoidance could be achieved through choosing not to increase income or		
	A personal income tax is a tax paid on	0.02%	\$10m					
	an individual's personal income.	0.1%	\$50m					
	The tax may be levied as a	0.2%	\$100m					
	percentage of the individual's personal income, or as a flat fee.	See addendum f tiered income ta	•			maximizing deductions and credits. At the extreme, individuals not working would avoid the tax entirely. Volatility: Personal income taxes are highly volatile, but less volatile than the business income tax. xl The taxes "ups and downs are directly tied to a state's economic condition through employment. Taxable income falls during recessions [and] surges during expansions."xli		

Ref	Funding Tool and Description	Rates required to raise \$10m, \$50m, and \$100m in 2020		Considerations					
				Legal	Logistical	Economic	Equity		
	General Sales Tax	Based on information provided by the City of Portland ^{xlii}		ORS 305.620 enables any state agency or department to enter into agreement with a political subdivision to collect, enforce, administer or distribute local taxes, including <i>local</i> sales taxes. XIIII Additional legal review should determine	Administrative Ease: A general sales tax would require new staff to oversee implementation and administration	The broad array of goods and services taxed would easily generate substantial revenue.	A general sales tax is considered regressive because low-income people pay a higher share of their income.		
	A general sales tax is a consumption tax	Rate Est. Rev.	(monthly reporting, enforcement, etc.). Businesses that collect sales tax would also		Avoidance: A general sales tax could be	Exemptions (e.g., for basic necessities such as groceries) would increase			
	on the sale of all goods and services.	0.02%	\$10m	Additional legal review should determine the extent to which Metro could levy a	need to adjust their accounting procedures.	avoided by shipping online purchases to an address or PO Box outside of taxing	progressivity.		
	The tax is usually	0.07% to 0.14%	\$50m	regional sales tax.	Uses of Funds: No restrictions	boundary. Based on "purchase decisions of approximately 25,000	Because there are so many goods and services taxed there may be a weak		
	levied at the time of transaction and collected by the seller who passes it	0.18% to 0.25%	\$100m		Public Vote: Required. Sales taxes are unpopular in Oregon and numerous proposals have been defeated by wide margins. Ontario was the first city in Oregon	online users people living in high sales taxes locations are significantly more likely to buy online."xliv	connection between the tax users pay and the benefits they receive. Visiting non-residents (e.g., tourists),		
	on to the government.				to approve a general sales tax in 2017, but it was overturned through a referendum. Intergovernmental Agreement: Not	Volatility: General sales tax revenue would be relatively stable over time, tracking well with broader economic trends, but with less volatility than an income tax.	who also use the transportation system, will bear a portion of the tax burden imposed by a general sales tax.		
					required; an agreement could be considered to outline revenue sharing.				
0	Targeted Sales Tax on Prepared	Based on information provided by the City of Portland ^{xlv}		ORS 305.620 enables any state agency or department to enter into agreement with a political subdivision to collect,	Administrative Ease: A targeted sales tax would require new staff to oversee implementation. For example, in 2008 the	While not as broad as a general sales tax, a <i>targeted</i> food and beverage sales, levied across the Metro area, would	A prepared food and beverage sales tax would likely be regressive because lower-income people would pay a higher		
	Food and Beverages	Rate	Est. Rev.	enforce, administer or distribute local taxes, including <i>local</i> sales taxes. XIVI Additional legal review should determine the extent to which Metro could levy a <i>regional</i> , targeted sales tax.	dditional legal review should determine beverage tax and room tax. Given Metro's size, more than one staff member may be	Avoidance: A targeted tax may impact purchases. For example, in Philadelphia a sugar-sweetened beverage tax of 1 cent per ounce decreased household purchases by 27.7%.xiix Additionally, people living near the jurisdictional	share of their income on the tax. Implementation details will affect progressivity (e.g., exempting food prepared and sold at grocery stores or fast food restaurants could increase progressivity but would also lower revenue potential).		
	A targeted sales tax	0.1% to 0.2%	\$10m						
	on food and beverages is a	0.7% to 0.8%	\$50m						
	consumption tax on prepared food and	1.3% to 1.8%	\$100m						
	beverages. The tax is usually levied at the time of the transaction and collected by the				businesses, particularly small business that collect the tax.xlviii	businesses, particularly small businesses, that collect the tax.xlviii	border may choose to travel further to purchase food and beverages, which would decrease purchases and tax	Because this tax only targets prepared food and beverages, there is a weak connection between the tax and the	
					Public Vote: Required. Only two Oregon cities have a prepared food and non-alcoholic beverage tax: Ashland (since	revenue. Volatility: A food and beverage sales tax	benefits to the transportation system. targeted sales tax on other kinds of goods (e.g. tires, auto parts, etc.) may		
	seller who passes it onto the government.				1993; 5%) and Yachats (since 2007; 5%). The widespread unpopularity of this tax will make the tool difficult to implement.	would be relatively stable and predictable over time. It would track broader economic trends, but with less volatility than an income tax.	have a stronger connection with the transportation. (For example, The Stat of Kansas imposes a \$0.25 excise tax on tires sold. While technically a fee, t		
					Uses of Funds: No restrictions	volutinty than an income tax.	City of Chicago and State of Nebraska impose a \$1 fee per (qualified) tire		
						Intergovernmental Agreement: Not required; an agreement could be		sold.)	
					considered to outline revenue sharing parameters		A general sales tax will export some of the tax burden onto visiting non- residents (including tourists), who also use the transportation system.		

Addendum

	Low	High
\$10,000,000	2011	111811
Income up to \$50K (\$100K for joint filers)	0.01%	0.01%
Income from \$50K to \$100K (\$100K to \$200K for joint filers)	0.02%	0.02%
Income from \$100K to \$250K (\$200K to \$500K for joint filers)	0.03%	0.03%
Income above \$250K (above \$500K for joint filers)	0.04%	0.05%
\$50,000,000		
Income up to \$50K (\$100K for joint filers)	0.06%	0.07%
Income from \$50K to \$100K (\$100K to \$200K for joint filers)	0.09%	0.10%
Income from \$100K to \$250K (\$200K to \$500K for joint filers)	0.13%	0.16%
Income above \$250K (above \$500K for joint filers)	0.21%	0.24%
\$100,000,000		
Income up to \$50K (\$100K for joint filers)	0.12%	0.15%
Income from \$50K to \$100K (\$100K to \$200K for joint filers)	0.18%	0.21%
Income from \$100K to \$250K (\$200K to \$500K for joint filers)	0.27%	0.33%
Income above \$250K (above \$500K for joint filers)	0.42%	0.48%

End Notes

¹ Calculated by Metro. The calculation assumed that collections would start on 7/1/2021, that assessed value increased 3% annually from the current fiscal year, and that the collection rate was 96.5%. If a local option levy, the rate would need to be higher because of compression.

ii Metro. Adopted Budget, Fiscal Year 2019-2020, page C-12. https://www.oregonmetro.gov/sites/default/files/2019/09/10/FY2019-20-adopted-budget-09102019.pdf

iii Isaac William Martin and Beck, Kevin. (2016). Gentrification, Property Tax Limitation, and Displacement. Urban Affairs Review, Vol. 54(1) 33-73.

^{iv} Rates were informed through break even analyses using these assumptions and methods: Using DMV records by county for 2018 (growth factor of 1.3% applied), ECONorthwest performed a goal seek analyses that multiplied "Total Registered Vehicles," for the tri-county area *inside* Metro's UGB* by tax rate (and "Passenger" Vehicles, for the tri-county area *inside* Metro's UGB* by tax rate). https://www.oregon.gov/ODOT/DMV/Pages/News/vehicle_stats.aspx

* To determine registered vehicles *inside* Metro's UGB, ECONorthwest multiplied "Total Registered Vehicles" | "Passenger Vehicles" in the tri-county area (Clackamas, Multnomah, and Washington County) by population factors provided by Metro's economist. The percent of the county population within the Metro UGB was 68-69% in Clackamas County, 98-99% in Multnomah County, and 92-93% in Washington County. ECONorthwest used the low-end of each range to determine registered vehicles *inside* Metro's UGB.

v Rates were informed through break even analyses using these assumptions and methods: Using DMV records by county for 2018 (growth factor of 1.3% applied), ECONorthwest performed a goal seek analysis that multiplied a 'share total registered vehicles' (see note below), for the tri-county area *inside* Metro's UGB,* by tax rates. https://www.oregon.gov/ODOT/DMV/Pages/News/vehicle_stats.aspx

* To determine registered vehicles *inside* Metro's UGB, ECONorthwest multiplied "Total Registered Vehicles" / "Passenger" Vehicles in tri-county area (Clackamas, Multnomah, and Washington County) by population factor provided by Metro's economist. The percent of the county population within the Metro UGB was 68-69% in Clackamas County, 98-99% in Multnomah County, and 92-93% in Washington County. ECONorthwest used the low-end of each range to determine registered vehicles *inside* Metro's UGB.

Note: A 'share of total registered vehicles' excludes all fields except those listed as "Passenger," "Light Trailer," and "Motorcycle."

vi ORS 801.042 Terms and conditions for imposition of registration fee by district; rules. https://www.oregonlegislature.gov/bills_laws/ors/ors801.html

vii ORS 803.420 Registration fees. https://www.oregonlegislature.gov/bills_laws/ors/ors803.html

viii ORS 803.422 Registration fees based on miles per gallon.

- (3) Except as provided in ORS 319.890 (3), in addition to the registration fees prescribed under ORS 803.420 (6)(a), during the period beginning on January 1, 2018, and ending on December 31, 2019, there shall be paid for each year of the registration period an additional amount of \$13.
- (4) Except as provided in ORS 319.890 (3), in addition to the registration fees prescribed under ORS 803.420 (6)(a), during the period beginning on January 1, 2020, and ending on December 31, 2021, there shall be paid for each year of the registration period, an additional amount as follows:
 - (a) For vehicles that have a rating of 0-19 MPG, \$18.
 - (b) For vehicles that have a rating of 20-39 MPG, \$23.
 - (c) For vehicles that have a rating of 40 MPG or greater, \$33.
 - (d) For electric vehicles, \$110.

ix Vehicle registration records: https://www.oregon.gov/ODOT/DMV/Pages/News/vehicle_stats.aspx

x Oregon's imposes a \$112 biennial VRF (\$56/year). Clackamas County imposes a \$60 biennial VRF which applies to cars, pick-up trucks, vans and other passenger vehicles (\$30/year); the fee for motorcycles is \$30 biennially (\$15/year). Multnomah County imposes a \$38 biennial VRF (\$19/year). Washington County imposes a \$60 biennial VRF (\$30/year); the fee for motorcycles/mopeds is \$34 biennially (\$17/year).

- Oregon: https://content.govdelivery.com/accounts/ORDOT/bulletins/1c003c9
- Clackamas County: https://www.clackamas.us/news/2019-02-21/vehicle-registration-fee-approved-by-clackamas-county-board-will-help-meet-local-transportation-needs
- Multnomah County: https://multco.us/bridges/about-county-vehicle-fee

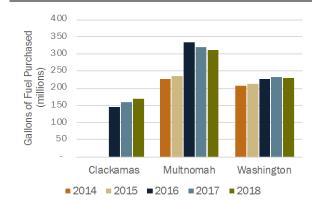
- Washington County: https://www.co.washington.or.us/LUT/News/vrf-in-effect-070118.cfm
- xi More information about vehicle privilege / vehicle purchase taxes (descriptive): https://www.oregon.gov/DOR/programs/businesses/Pages/Vehicle-privilege-and-use-taxes.aspx; HB 4059 Enrolled (amendments to definitions): https://olis.leg.state.or.us/liz/2018R1/Downloads/MeasureDocument/HB4059/Enrolled
- xii The estimates assume 1.3 percent annual growth in value of car sales between 2018 and 2020 and a conservative price elasticity of demand of 1.5 (see "Economic").

The following information describes the data limitations for the Department of Revenue (DOR) data informing the Vehicle Privilege and Vehicle Purchase tax projections. The implications of the data limitations are that the revenue estimates are conservative—or that the tax rates may be lower to reach the revenue targets.

Vehicle Privilege: Data is not tracked at the county level (and the DOR only receives reports for total retail sales and not the number of vehicles sold). The DOR aggregated retail sales data for all cities within the Metro UGB, meaning retail sales within an unincorporated area within Metro's UGB were not included.

Vehicle Purchase: The Department of Motor Vehicles cannot title or register a taxable vehicle without a certificate from the DOR showing that the tax was paid in two ways: (1) The purchaser can pay the tax *directly to the dealer* or (2) the purchaser can pay the tax *directly to the DOR*. If the tax was paid directly to the dealer must request the certificate from DOR. In this case, the dealer does not provide information on the city or county of the purchaser to the DOR; the dealer simply records that the purchaser is an Oregon resident. Accordingly, the data provided by the DOR *only* encompasses aggregated taxable retail sales for cities with the Metro UGB (excluding unincorporated areas) when the purchaser pays the tax *directly to the DOR*. In addition, the DOR does not verify whether an address provided by the purchaser is their *actual* residence. The result of all this is that information on the purchase tax could be inaccurate, either to a small or large extent.

- xiii Rates were informed through break even analyses using these assumptions and methods: Inflate 2018 DOR data (sum of gross sales, less exemptions) for cities within Metro's UGB using CPI. Perform a goal seek analysis that multiplied the sum of gross sales (less exemptions) by a tax rate.
- xiv Rates were informed through break even analyses using these assumptions and methods: Inflate 2018 DOR data (sum of taxable sales amount) for cities within Metro's UGB using CPI. Perform a goal seek analysis that multiplied the sum of taxable sales by a tax rate.
- xv ORS 320.405 Tax for privilege of engaging in business of selling motor vehicles at retail; collection of privilege tax from purchaser. https://www.oregonlegislature.gov/bills_laws/ors/ors320.html
- xvi ORS 320.400 Definitions for ORS 320.400 to 320.490 and 803.203, https://www.oregonlegislature.gov/bills_laws/ors/ors320.html
- xvii Supreme Court Of The State Of Oregon. AAA Oregon/ Idaho Auto Source, LLC v. State Of Oregon. http://media.oregonlive.com/roadreport_impact/other/p17027coll3_6822.pdf
- xviii Dupor, William. (May 2018). "Last Recession Effect: New Car Buyers Hold Cars Longer." Federal Reserve Bank of St. Louis. https://www.stlouisfed.org/on-the-economy/2018/may/great-recession-effect-new-car-buyers-hold-cars-longer."
- xix Patrick L Anderson; McLellan, Richard; Overton, Joseph; Dr Wolfram, Gary L. (1997). Price Elasticity of Demand, Harvard University. https://scholar.harvard.edu/files/alada/files/price_elasticity_of_demand_handout.pdf
- xx Copeland, Adam. (September 2009). The Dynamics of Automobile Expenditures. Federal Reserve Bank of New York Staff Reports. Staff Report no. 394. https://www.newyorkfed.org/medialibrary/media/research/staff_reports/sr394.html
- xxi To estimate revenue, ECONorthwest performed a goal seek analysis based on fuel consumption (gallons) (i.e. gallons of fuel sold multiplied by a rate). Fuel consumption data (gasoline and diesel) was provided by ODOT for the tri-county area (Clackamas, Multnomah, and Washington County). Gallons of gasoline was based on tax paid sales in the counties, as reported to ODOT by their licensed Motor Vehicle Fuel Dealers. Diesel gallons was based on fuel received in the counties by ODOT's licensed Use Fuel Sellers. Fuel consumption for each county was multiplied by a population factor to estimate volume of fuel sold within Metro UGB (which is not contiguous with the tri-county area). Population factors were provided by Metro's economist. The percent of the county population within the Metro UGB was 68-69% in Clackamas County, 98-99% in Multnomah County, and 92-93% in Washington County. The estimates assume no net increase in fuel consumption, consistent with recent volume data and small estimates of the price elasticity of demand for fuel.
- xxii ORS Chapter 319 Motor Vehicle and Aircraft Fuel Taxes. https://www.oregonlegislature.gov/bills_laws/ors/ors319.html
- xxiii Purchased Gasoline (millions of gallons), Tri-County Area, 2014-2018 Source: ECONorthwest using data from ODOT.



xxiv Gasoline and Diesel fuel volume data derived from ODOT for the tri-county area. Data was provided for 2014 through 2018, however, some gaps in the data exist: ODOT did not have gasoline or diesel fuel volume data for Clackamas County in 2014 and 2015; ODOT did not have diesel fuel volume data for Multnomah and Washington Counties for 2014 and 2015.

xxv Institute for Fiscal Studies. (July 2012). Tax and Benefits Policy: insights from behavioural economics. https://www.ucl.ac.uk/~uctpimr/research/IFScomm125.pdf

xxvi U.S. Energy Information Administration. (2014). Gasoline prices tend to have little effect on demand for car travel, based on data from the Federal Reserve Bank of St. Louis. https://www.eia.gov/todayinenergy/detail.php?id=19191

xxvii United States Department of Labor. (March 2016). Using gasoline data to explain inelasticity, Bureau of Labor Statistics. Written by Eliana Eitches and Vera Crain. https://www.bls.gov/opub/btn/volume-5/using-gasoline-data-to-explain-inelasticity.htm

xxviii Dupor, William. (May 2018). "Last Recession Effect: New Car Buyers Hold Cars Longer." Federal Reserve Bank of St. Louis. https://www.stlouisfed.org/on-the-economy/2018/may/great-recession-effect-new-car-buyers-hold-cars-longer."

xxix State and federal gas tax rates, on the sale of gasoline: https://www.oregon.gov/odot/ftg/pages/index.aspx
Local gas tax rates, on the sale of gasoline: https://www.oregon.gov/odot/ftg/pages/index.aspx
Local gas tax rates, on the sale of gasoline: https://www.oregon.gov/ODOT/FTG/Pages/Current%20Fuel%20Tax%20Rates.aspx?wp9904=p:1#g
<a href="https://www.oregon.gov/ODOT/FTG/Pages/Current%20Fuel%20Tax%20Rates.aspx?wp9904=p:1#g
<a href="https://www.oregon.gov/ODOT/FTG/Pages/Current%20Fuel%20Tax%2

Estimates are based on output for calendar year 2020 from ECONorthwest's models of the regional economy and TriMet payroll tax collections. Estimate assumes collection of state revenue in lieu of payroll taxes that is proportionate TriMet in lieu collections (about 0.5% of total collections in recent years), and that the Metro payroll tax increment is otherwise identical in terms of effects on the economy and taxpayer behavior.

xxxi ORS 268.310 Powers of district. https://www.oregonlegislature.gov/bills laws/ors/ors268.html

xxxii U.S. Treasury Inspector General for Tax Administration. (September 2018). "Billions in Tip-Related Tax Noncompliance Are Not Fully Addressed and Tip Agreements Are Generally Not Enforced." https://www.treasury.gov/tigta/auditreports/2018reports/201830081fr.pdf

Estimate based on LRO's revenue impact statement for HB 3427 and Metro region's assumed share of statewide economic activity.

xxxiv Enrolled House Bill 3427-A. Local Tax Preemption, page 36. https://olis.leg.state.or.us/liz/2019R1/Downloads/MeasureDocument/HB3427

ORS 268.505 Income tax; rate limitation; elector approval required. https://www.oregonlegislature.gov/bills_laws/ors/ors268.html

xxxvi https://olis.leg.state.or.us/liz/2019R1/Downloads/MeasureDocument/HB3427/Enrolled

xxxvii Kim Rueben and Randall, Megan. (November 2017). "Revenue Volatility: How States Manage Uncertainty." Urban Institute, Tax Policy Center. https://www.taxpolicycenter.org/sites/default/files/publication/149171/revenue-volatility_1.pdf

xxxviii ECONorthwest extrapolated City of Portland estimates for the City to the Metro region based primarily on population and county-level personal income.

- vxxix **ORS 268.505** Income tax; rate limitation; elector approval required. https://www.oregonlegislature.gov/bills_laws/ors/ors268.html
- xl Kim Rueben and Randall, Megan. (November 2017). "Revenue Volatility: How States Manage Uncertainty." Urban Institute, Tax Policy Center. https://www.taxpolicycenter.org/sites/default/files/publication/149171/revenue-volatility_1.pdf
- xli Mary Murphy; Zhang, Alexandria; and Iyengar, Akshay. (October 2017). "State's Tax Portfolios Drive Differences in Revenue Volatility: What different tax types mean for fiscal stability." The Pew Charitable Trusts. https://www.pewtrusts.org/en/research-and-analysis/articles/2017/10/16/states-tax-portfolios-drive-differences-in-revenue-volatility
- xlii Modeled as a retail sales tax based on Washington's sales tax. ECONorthwest extrapolated City of Portland estimates for the City to the Metro region based primarily on the City's share of retail sales in the tri-county region.
- vliii ORS 305.620 Collection and distribution of local taxes on income and sales; costs; court review of determinations and orders; appeals. https://www.oregonlegislature.gov/bills_laws/ors/ors305.html
- xliv Goolsbee, Austan (May 2000). "In a World Without Borders: The Impact of Taxes on Internet Commerce." The Quarterly Journal of Economics, Volume 115, Issue 2.
- xlv Modeled as a tax based on Ashland's food and beverage tax. ECONorthwest extrapolated City of Portland estimates for the City to the Metro region based primarily on the City's share of total sales at food and beverage establishments.
- xlvi ORS 305.620 Collection and distribution of local taxes on income and sales; costs; court review of determinations and orders; appeals. https://www.oregonlegislature.gov/bills_laws/ors/ors305.html
- xlvii https://www.bendbulletin.com/entertainment/restaurants/1457291-151/sales-tax-islands
- A point on defining food and beverages for tax purposes: "In certain jurisdictions a bagel is itself not taxable, yet when cream cheese is spread on the bagel it becomes subject to tax. Another difficulty in identifying sales tax application is when taxable and nontaxable items are sold together so called bundled transactions. Typically, in situations where two items, one taxable and one exempt, are bundled together, the entire transaction becomes taxable unless the taxable and nontaxable items are separately delineated on the invoice."
- xiix Cawley, John, David Frisvold, and David Jones. (October 2019). The Impact of Sugar-Sweetened Beverage Taxes on Purchases: Evidence from Four City-Level Taxes in the U.S. The National Bureau of Economic Research, NBER Working Paper No. 26393.
- ¹ Nebraska: https://www.revenue.nebraska.gov/info/1-103.pdf; Kansas: https://www.chicago.gov/city/en/depts/fin/supp info/revenue/tax list/tire fee.html