

SOLID WASTE PUBLIC-PRIVATE PARTNERSHIPS

Date: June 4, 2025
Department: Council Office/Finance
Meeting Date: June 17, 2025

Prepared by: Brian Kennedy
Presenter(s), (if applicable): Brian
Kennedy, CFO, he/him
Length: 30 minutes

ISSUE STATEMENT

There is interest in evaluating alternative delivery models for public projects and services related to Metro's responsibilities for management of the solid waste system. Public-private partnerships are one of the primary tools for alternative delivery, particularly for capital projects. This item is for Council discussion of a potential resolution that would direct staff to evaluate future solid waste projects for suitability for public-private partnerships.

ACTION REQUESTED

No action is requested. The goal is for Council to provide feedback to staff on the resolution prior to consideration by the Council.

IDENTIFIED POLICY OUTCOMES

This work is focused on the methods used to achieve goals identified in the Regional Waste Plan and Regional System Facilities Plan.

POLICY QUESTION(S)

The policy questions focus on the benefits and costs associated with alternative delivery models:

- Will alternative delivery models like public-private partnerships help Metro meet Regional Waste Plan goals more quickly and/or at a lower cost than traditional project delivery models?
- What is Metro's role in terms of leveraging private sector expertise, innovation and capital in meeting public sector objectives?

POLICY OPTIONS FOR COUNCIL TO CONSIDER

The primary policy option is for the Metro Council to determine if the agency should consider alternative delivery models for public projects and services related to Metro's responsibilities for management of the solid waste system. The work session is providing an opportunity for Council to discuss alternative delivery models and a proposed resolution directing staff to do additional work on this topic.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

Public-private partnerships offer a mechanism to leverage private sector expertise, innovation, and capital to meet public objectives. In the solid waste system, they can be a strategic tool for delivering high-performing, cost-effective, and adaptive infrastructure and services, while upholding Metro's responsibilities.

BACKGROUND

The Regional System Facilities Plan provides direction and recommendations on a variety of system and facilities investments to meet the goals identified in the Regional Waste Plan. There has been ongoing conversations over the best ways to make those investments.

ATTACHMENTS

1. Draft Resolution No. 25-5506