Date: February 1, 2023 Department: Office of the COO Meeting Date: February 9, 2023 Prepared by: Val Galstad, 503-730-9855, val.galstad@oregonmetro.gov Presenter: Marissa Madrigal, she/her/ella, Chief Operating Officer Length: 45 minutes

ISSUE STATEMENT

On November 29, 2022, Metro Council and the Chief Operating Officer (COO) held a budget retreat to discuss the financial forecast, budget process and Councilor priorities. At the February 9, 2023 work session, the COO will summarize the budget retreat discussion, share how Councilor priorities will be used to develop a proposed budget and discuss next steps. During the budget retreat, Council also asked for a broader vision to inform work across the organization. The COO will introduce a process to articulate that vision for Metro, guiding work across departments and jurisdictions, with a particular focus on measuring the impacts of Metro's work. The COO proposes to develop Strategic Targets in alignment with the Strategic Framework and in priority areas, identified by Council, to guide Metro's work.

ACTION REQUESTED

Staff requests that Metro Council share any additional guidance for the COO as they develop the proposed budget for next fiscal year.

Staff also seeks Councilor input and feedback on the development of Strategic Targets to guide Metro's work.

IDENTIFIED POLICY OUTCOMES

With Councilor guidance, the proposed budget will reflect the priorities and values of Metro Council.

Council direction will drive development of Strategic Targets to guide Metro's work.

POLICY QUESTION(S)

Does the summary of priorities align with Council direction?

Does Council have any additional feedback for the COO regarding priorities incorporated in the proposed budget?

Does Metro Council support using the themes of environment, housing and economy, along with Metro's Strategic Framework, to guide development of Strategic Targets for Metro?

POLICY OPTIONS FOR COUNCIL TO CONSIDER

Council feedback will influence the proposed budget and process to develop a vision for Metro. Without additional feedback, the proposed budget will reflect the priorities that Council shared in November 2022.

The COO seeks guidance from Metro Council on the development of a broader vision for Metro. Without additional guidance from Council, the Chief Operating Officer may decide to postpone development of that vision.

STAFF RECOMMENDATIONS

Provide feedback on summary of Council priority themes and direct the COO to use these themes to develop the proposed budget.

Affirm use of the Strategic Framework: Keep Our Promises and Build Back Better, and its guiding principles of racial justice, climate justice and shared prosperity, to develop Metro's Strategic Targets.

Affirm that those targets should be related to housing, the economy and the environment.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

At the November 2022 budget retreat, the COO committed to summarizing Council priorities and bringing that summary back for further Council discussion. Staff pulled themes from the Council priority discussion and will summarize them in a presentation during the February 9, 2023 work session.

At the budget retreat, Council also expressed a need for a vision that allows Metro to make bold moves, and to work across departmental and jurisdictional silos, while using metrics to understand progress toward desired outcomes. The COO will propose a process to articulate that vision, led and adopted by Metro Council. Staff will introduce the proposal to develop Strategic Targets in alignment with Council priorities of environment, housing and economy and will seek Council feedback during the February 9, 2023 work session.

BACKGROUND

Since the Metro Council budget retreat in November 2022, departments and venues across Metro submitted budget requests to the Chief Operating Officer. The COO is holding meetings to discuss the requests and determine how they align with Council priorities before developing a proposed budget.

ATTACHMENTS

None

[For work session:]

- Is legislation required for Council action?
 Yes X No
- If yes, is draft legislation attached? □ Yes □ No
- What other materials are you presenting today? None