

IN CONSIDERATION OF RESOLUTION NO. 25-5506, FOR THE PURPOSE OF
CONSIDERING PUBLIC-PRIVATE PARTNERSHIPS TO FULFILL 2030 REGIONAL
WASTE PLAN GOALS

Date: June 17, 2025
Department: Finance
Meeting Date: June 26, 2025

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Presenter(s), (if applicable): Brian
Kennedy, Chief Financial Officer, he/him
Length: 15 minutes

ISSUE STATEMENT

There is interest in evaluating alternative delivery models for public projects and services related to Metro's responsibilities for management of the solid waste system. Public-private partnerships (P3s) are one of the primary tools for alternative delivery, particularly for capital projects. This resolution directs staff to evaluate future solid waste projects for suitability for public-private partnerships.

ACTION REQUESTED

Direct staff to complete the following actions:

- Present a draft public-partnership framework by September 2025
- Preliminary report on P3 opportunities in the solid waste system by November 30, 2025
- Final report on P3 opportunities in the solid waste system by March 30, 2026

IDENTIFIED POLICY OUTCOMES

This work is focused on the methods used to achieve goals identified in the Regional Waste Plan and Regional System Facilities Plan.

POLICY QUESTION(S)

Should the Metro Council direct staff to evaluate P3s as a project delivery model for projects intended to fulfill the goals of the 2030 Regional Waste Plan?

POLICY OPTIONS FOR COUNCIL TO CONSIDER

The primary policy options are to consider alternative project delivery models or continue using traditional public sector project delivery models for capital projects designed to achieve the outcomes identified in the 2030 Regional Waste Plan.

STAFF RECOMMENDATIONS

Staff recommends approval of Resolution 25-5506.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

Public-private partnerships offer a mechanism to leverage private sector expertise, innovation, and capital to meet public objectives. In the solid waste system, they can be a strategic tool for delivering high-performing, cost-effective, and adaptive infrastructure and services, while upholding Metro's responsibilities.

BACKGROUND

The Regional System Facilities Plan provides direction and recommendations on a variety of system and facilities investments to meet the goals identified in the Regional Waste Plan. There have been ongoing conversations over the best ways to make those investments. The Metro Council discussed this draft resolution at a work session on June 17, 2025.