

**METROPOLITAN EXPOSITION RECREATION COMMISSION**  
**Resolution Number 25-04**

For the purpose of approving the Metropolitan Exposition Recreation Commission ("MERC") Fiscal Year (FY) 2025-26 Proposed Budget and FY 2025-26 through FY 2029-30 Capital Improvement Plan ("CIP").

**WHEREAS**, pursuant to Section 6.01.50 of the Metro Code, MERC must prepare and approve a budget by resolution and;

WHEREAS, MERC created the CIP as part of the budgeting process; and

**WHEREAS**, MERC has held public meetings for the purpose of reviewing the FY 2025-2026 Proposed Budget, the CIP and the FY 2025-26 through FY 2029-30 five-year budget forecast.

**BE IT THEREFORE RESOLVED**, that the Metropolitan Exposition Recreation Commission:

Approves the MERC FY 2025-26 Proposed Budget and 2025-26 through 2029-30 Capital Improvement Plan attached as Exhibit A and transmits both to the Metro Chief Operating Officer for submission to the Metro Council for inclusion in the Metro budget for the Fiscal Year 2025-26.

Passed by the Commission on March 5, 2025.

Approved as to Form:  
**Carrie MacLaren, Metro Attorney**

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**Chair**

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**Secretary/Treasurer**

**By:**  

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**Nathan A. S. Sykes, Deputy Metro Attorney**

**Metropolitan Exposition-Recreation Commission**  
**Convention Center Operating Fund**

	2022	Actual 2023	2024	Budget 2025	Proposed 2026
<b>OPERATIONS</b>					
Charges for Services	17,745,440	29,715,440	33,819,168	29,814,438	31,262,121
Local Government Shared Revenues	12,745,890	15,522,105	16,356,558	17,584,700	17,087,690
Contributions from Private Sources	24,530	118,557	56,877	-	-
Contributions from Governments	-	-	-	-	-
Grants	100,758	479,303	243,896	-	-
Miscellaneous Revenue	116,729	63,652	58,119	13,500	9,000
Interest Earnings	109,445	447,229	741,476	384,311	514,900
Income Tax Revenue	-	-	-	-	-
Transfers-R	2,128,592	-	-	-	-
<b>Total Revenues</b>	<b>32,971,384</b>	<b>46,346,286</b>	<b>51,276,094</b>	<b>47,796,949</b>	<b>48,873,711</b>
	-	-	-	-	
Personnel Services	7,823,218	11,036,521	13,286,557	15,610,302	13,842,871
Materials and Services	11,972,148	25,961,288	30,212,243	26,960,268	29,491,673
Transfers-E	5,339,565	5,395,824	5,541,036	6,341,845	8,100,472
<b>Total Expenditures</b>	<b>25,134,931</b>	<b>42,393,633</b>	<b>49,039,836</b>	<b>48,912,415</b>	<b>51,435,016</b>
	-	-	-	-	
<b>Net Operations</b>	<b>7,836,453</b>	<b>3,952,653</b>	<b>2,236,258</b>	<b>(1,115,466)</b>	<b>(2,561,305)</b>
<b>CAPITAL</b>					
Charges for Services	-	-	-	-	-
Local Government Shared Revenues	-	405,648	-	1,235,355	-
Contributions from Private Sources	-	-	276,180	425,000	575,000
Contributions from Governments	-	-	-	-	-
Grants	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-
Interest Earnings	-	-	-	-	-
Income Tax Revenue	-	-	-	-	-
Transfers-R	-	-	-	200,000	-
Internal Charges for Services	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>405,648</b>	<b>276,180</b>	<b>1,860,355</b>	<b>575,000</b>
Personnel Services	7,068	-	-	-	-
Materials and Services	89,730	140,000	-	-	-
Capital Outlay	-	1,564,586	4,013,825	7,135,000	3,624,250
Transfers-E	-	-	269,843	217,250	-
<b>Total Expenditures</b>	<b>96,798</b>	<b>1,704,586</b>	<b>4,283,668</b>	<b>7,352,250</b>	<b>3,624,250</b>
<b>Net Capital</b>	<b>(96,798)</b>	<b>(1,298,938)</b>	<b>(4,007,488)</b>	<b>(5,491,895)</b>	<b>(3,049,250)</b>
<b>Grand Total Operations / Capital</b>	<b>7,739,655</b>	<b>2,653,715</b>	<b>(1,771,230)</b>	<b>(6,607,361)</b>	<b>(5,610,555)</b>
Fund Balance	12,541,184	20,280,839	22,934,554	20,895,128	16,477,227
Contingency / Ending Fund Balance	20,280,839	22,934,554	21,163,324	14,287,767	10,866,672

## CIP Summary Fiscal Year 2026

Department: OCC							
	ID	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	Total
<b>CONVENTION CENTER OPERATING FUND</b>							
Integrated Door Access Controls/Door Replacement	8R298	1,000,000	640,000	-	-	-	1,640,000
Food & Beverage: Design & Projects	85113	575,000	-	-	-	-	575,000
Website Redesign & Drupal Platform	8R085	53,000	-	-	-	-	53,000
Holladay Lobby Exterior Door Threshold & Waterproofing	8R329	275,000	-	-	-	-	275,000
Kitchen Hot Water Piping	8R339	180,000	-	-	-	-	180,000
Facility Condition Assessment	8R342	700,000	-	-	-	-	700,000
EST 4 Fire Alarm System Upgrade	8R332	585,000	-	-	-	-	585,000
ADA Assessment and Improvements	8N086	-	150,000	250,000	250,000	-	650,000
Interior Loading Dock & Exhibit Hall Concrete Repair	8R330	-	100,000	250,000	-	-	350,000
Technology Office & MDF Space Renovation	8R331	-	350,000	-	-	-	350,000
Cooling System Upgrades Phase II	8R188B	-	150,000	3,000,000	2,000,000	-	5,150,000
Autonomous Cleaning Equipment	8N167	-	152,000	152,000	160,000	150,000	614,000
ABC Meeting Room Renovation	8R343	-			200,000	300,000	500,000
45' Articulating Boom Lift Replacement	8R308	-	-	-	150,000	-	150,000
Vertical Transportation: Elevator Modernizations	8R207A	-	-	-	175,000	350,000	525,000
Expansion Roof Replacement	8R344	-	-	-	200,000	2,500,000	2,700,000
Vertical Transportation: Escalator Modernizations	8R207E	-	-	-	-	175,000	175,000
Boiler Plant Replacement	8R345	-	-	-	-	200,000	200,000
REOCCURRING: Security Camera Infrastructure Investment	8R346	-	-	-	240,000	-	240,000
ANNUAL: IT Infrastructure Investment	8R300	-	200,000	-	200,000	-	400,000
<b>TOTAL OCC - CONVENTION CENTER OPERATING FUND</b>		<b>\$2,793,000</b>	<b>\$1,742,000</b>	<b>\$3,652,000</b>	<b>\$3,575,000</b>	<b>\$3,675,000</b>	<b>\$15,437,000</b>
<b>TOTAL OCC</b>		<b>\$3,368,000</b>	<b>\$1,742,000</b>	<b>\$3,652,000</b>	<b>\$3,575,000</b>	<b>\$3,675,000</b>	<b>\$16,012,000</b>

Major Funding Sources						
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total
Levy Capital Investment Fund	575,000	-	-	-	-	575,000
Convention Center Operating Fund	2,793,000	1,742,000	3,652,000	3,575,000	3,675,000	15,437,000
<b>OCC DEPARTMENT TOTAL:</b>	<b>\$3,368,000</b>	<b>\$1,742,000</b>	<b>\$3,652,000</b>	<b>\$3,575,000</b>	<b>\$3,675,000</b>	<b>\$16,012,000</b>

Metropolitan Exposition-Recreation Commission  
Portland's 5 Centers for the Performing Arts

	2022	Actual 2023	2024	Budget 2025	Proposed 2026
<b>OPERATIONS</b>					
Charges for Services	12,976,314	15,787,928	19,350,964	20,885,673	22,912,626
Local Government Shared Revenues	1,800,789	2,007,179	2,155,995	2,287,971	2,287,971
Contributions from Private Sources	-	10,000	-	109,580	164,760
Contributions from Governments	998,941	1,053,584	1,119,400	1,125,135	1,196,060
Grants	10,000,000	7,000	-	-	-
Miscellaneous Revenue	96,492	46,205	51,854	43,000	110,190
Interest Earnings	165,949	468,637	846,239	292,149	291,050
Transfers-R	136,794	-	-	125,000	35,000
<b>Total Revenues</b>	<b>26,175,280</b>	<b>19,380,533</b>	<b>23,524,452</b>	<b>24,868,508</b>	<b>26,997,657</b>
	-	-	-	-	-
Personnel Services	7,335,988	9,371,678	11,642,056	13,655,676	12,652,651
Materials and Services	6,351,557	6,577,829	7,947,121	9,318,418	9,394,011
Transfers-E	2,529,964	2,487,855	3,353,963	3,625,450	4,467,425
<b>Total Expenditures</b>	<b>16,217,509</b>	<b>18,437,362</b>	<b>22,943,140</b>	<b>26,599,544</b>	<b>26,514,087</b>
	-	-	-	-	-
<b>Net Operations</b>	<b>9,957,771</b>	<b>943,171</b>	<b>581,313</b>	<b>(1,731,036)</b>	<b>483,570</b>
<b>CAPITAL</b>					
Charges for Services	-	-	-	-	-
Local Government Shared Revenues	-	-	-	-	-
Contributions from Private Sources	-	850,000	-	1,000,000	400,000
Contributions from Governments	150,000	-	-	1,000,000	-
Grants	726	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-
Interest Earnings	-	-	-	-	-
Income Tax Revenue	-	-	-	-	-
Transfers-R	-	-	-	-	-
Internal Charges for Services	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
<b>Total Revenues</b>	<b>150,726</b>	<b>850,000</b>	<b>-</b>	<b>2,000,000</b>	<b>400,000</b>
Personnel Services	132,975	43,965	-	-	-
Materials and Services	1,086,827	130,000	-	-	-
Capital Outlay	-	2,017,101	4,993,347	7,589,200	3,624,250
Transfers-E	-	-	195,685	198,200	-
<b>Total Expenditures</b>	<b>1,219,802</b>	<b>2,191,066</b>	<b>5,189,032</b>	<b>7,787,400</b>	<b>3,624,250</b>
<b>Net Capital</b>	<b>(1,069,076)</b>	<b>(1,341,066)</b>	<b>(5,189,032)</b>	<b>(5,787,400)</b>	<b>(3,224,250)</b>
<b>Grand Total Operations / Capital</b>	<b>8,888,695</b>	<b>(397,895)</b>	<b>(4,607,719)</b>	<b>(7,518,436)</b>	<b>(2,740,680)</b>
Fund Balance	5,783,866	14,672,560	14,274,665	9,485,440	4,482,117
Contingency / Ending Fund Balance	14,672,560	14,274,665	9,666,946	1,967,004	1,741,437

## CIP Summary

### Fiscal Year 2026

Department: PCPA							
	ID	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	Total
<b>PORTLAND'S CENTERS FOR THE ARTS FUND</b>							
P5 ASCH Roof Drains	8R263	600,000	-	-	-	-	600,000
P5 - F&B Renewal and Replacement	85115	400,000	-	-	270,000	230,000	900,000
Keller FOH Elevators Upgrade	8R347	350,000	250,000	-	-	-	600,000
P5 Website - Drupal upgrade	8R348	250,000	-	-	-	-	250,000
ASCH Rigging Upgrade	8R349	250,000	-	-	-	-	250,000
ASCH gas boiler replacements	8R350	40,000	460,000	-	-	-	500,000
AHH Freight Elevator	8R281	-	30,000	410,000	-	-	440,000
AHH Elect switchgear replaceme	8R352	-	-	100,000	-	-	100,000
ASCH Elect switchgear replace	8R353	-	-	100,000	-	-	100,000
ASCH Fire alarm system update	8R355	-	-	-	450,000	-	450,000
ASCH Main lobby concession rebuild	8R354	-	-	-	270,000	230,000	500,000
ASCH replace iron drain pipe	8R356	-	-	-	125,000	125,000	250,000
Keller replace iron drain pipe	8R357	-	-	-	100,000	100,000	200,000
<b>TOTAL PCPA - PORTLAND'S CENTERS FOR THE ARTS FUND</b>		<b>\$1,890,000</b>	<b>\$740,000</b>	<b>\$610,000</b>	<b>\$1,215,000</b>	<b>\$685,000</b>	<b>\$5,140,000</b>
<b>TOTAL PCPA (13 Projects)</b>		<b>\$1,890,000</b>	<b>\$740,000</b>	<b>\$610,000</b>	<b>\$1,215,000</b>	<b>\$685,000</b>	<b>\$5,140,000</b>

### Major Funding Sources

	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	Total
Portland's Centers for the Arts Fund	1,890,000	740,000	610,000	1,215,000	685,000	5,140,000
<b>PCPA DEPARTMENT TOTAL:</b>	<b>\$1,890,000</b>	<b>\$740,000</b>	<b>\$610,000</b>	<b>\$1,215,000</b>	<b>\$685,000</b>	<b>5,140,000</b>

Metropolitan Exposition-Recreation Commission  
Portland Expo Center

	2022	Actual 2023	2024	Budget 2025	Proposed 2026
<b>OPERATIONS</b>					
Charges for Services	4,581,147	5,513,292	5,155,242	6,240,905	5,934,690
Local Government Shared Revenues	287,500	373,750	431,250	517,500	517,500
Miscellaneous Revenue	154,721	97,622	68,223	82,500	91,500
Interest Earnings	14,666	66,987	99,418	75,000	50,000
Transfers-R	671,432	480,000	-	400,000	430,000
<b>Total Revenues</b>	<b>5,709,466</b>	<b>6,531,651</b>	<b>5,754,133</b>	<b>7,315,905</b>	<b>7,023,690</b>
Personnel Services	1,365,504	1,847,708	2,236,885	3,266,646	2,808,506
Materials and Services	1,973,139	2,189,200	2,364,829	2,717,276	2,308,957
Transfers-E	1,831,562	1,866,679	1,906,222	1,966,569	1,035,894
<b>Total Expenditures</b>	<b>5,170,205</b>	<b>5,903,587</b>	<b>6,507,936</b>	<b>7,950,491</b>	<b>6,153,357</b>
<b>Net Operations</b>	<b>539,261</b>	<b>628,064</b>	<b>(753,803)</b>	<b>(634,586)</b>	<b>870,333</b>
<b>CAPITAL</b>					
Charges for Services					-
Local Government Shared Revenues		328,926		218,004	-
Contributions from Private Sources		40,000		540,000	518,537
Contributions from Governments					-
Grants					-
Miscellaneous Revenue					-
Interest Earnings					-
Income Tax Revenue					-
Transfers-R		200,000		300,000	300,000
Internal Charges for Services					-
Other Financing Sources					-
<b>Total Revenues</b>	<b>-</b>	<b>568,926</b>	<b>-</b>	<b>1,058,004</b>	<b>818,537</b>
Personnel Services					-
Materials and Services	200,457				-
Capital Outlay		39,212	573,096	1,875,000	778,537
Transfers-E				99,100	-
<b>Total Expenditures</b>	<b>200,457</b>	<b>39,212</b>	<b>573,096</b>	<b>1,974,100</b>	<b>778,537</b>
<b>Net Capital</b>	<b>(200,457)</b>	<b>529,714</b>	<b>(573,096)</b>	<b>(916,096)</b>	<b>40,000</b>
<b>Grand Total Operations / Capital</b>	<b>338,804</b>	<b>1,157,778</b>	<b>(1,326,899)</b>	<b>(1,550,682)</b>	<b>910,333</b>
Fund Balance	1,807,172	2,145,976	3,303,754	2,100,000	50,568
Contingency / Ending Fund Balance	2,145,976	3,303,754	1,976,855	549,318	960,901

CIP Summary  
Fiscal Year 2026

Department: EXPO							
	ID	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	Total
EXPO FUND							
Expo - F&B Facility Renewal and Replacement	85114	478,537	-	-	-	-	478,537
Metro Outfalls Decommissioning	8N106	10,000	280,000	-	-	-	290,000
Expo - Hall E HVAC	8R287	-	650,000	650,000	650,000	800,000	2,750,000
Office Consolidation - Ops, Parking and Levy	8R340	-	150,000	-	-	-	150,000
Expo - Rolling Stock	8N166	-	110,000	85,000	-	-	195,000
Facility Security Improvements	8R288	-	100,000	200,000	-	-	300,000
Facility Asphalt Replacement / Repair	8R290	-	95,000	105,000	115,000	125,000	440,000
ADA Facility Study	8R294	-	25,000	50,000	-	-	75,000
Expo - Lower Parking Lot: Lighting	8N072	-	-	275,000	200,000	-	475,000
Electrical Generator Enhancement	8R341	-	-	100,000	-	-	100,000
Expo - Hall C Roof Recoat	8R227	-	-	-	575,000	500,000	1,075,000
Expo Electrical Review	8R292	-	-	-	-	100,000	100,000
Expo Hall E Flat Roof	8R234	-	-	-	-	100,000	100,000
Expo - Roof Repair - Hall C Recoat (TLT Pooled)	EXTBD01	-	-	-	-	-	-
TOTAL EXPO - EXPO FUND		\$488,537	\$1,410,000	\$1,465,000	\$1,540,000	\$1,625,000	\$6,528,537
TOTAL EXPO (14 Projects)		\$488,537	\$1,410,000	\$1,465,000	\$1,540,000	\$1,625,000	\$6,528,537

Major Funding Sources							
	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	Total	
Expo Fund	488,537	1,410,000	1,465,000	1,540,000	1,625,000	6,528,537	
EXPO DEPARTMENT TOTAL:	\$488,537	\$1,410,000	\$1,465,000	\$1,540,000	\$1,625,000	6,528,537	