

Meeting Summary



Metro

600 NE Grand Ave.
Portland, OR 97232-2736

- Meeting:** Metro President's Work Group on future SHS implementation
- Date:** Monday, March 10th
- Time:** 4-6 p.m.
- Place:** Metro Regional Center | 600 NE Grand Avenue | Council Chambers
Zoom: <https://us06web.zoom.us/j/85659786862>
Webinar ID: 856 5978 6862
Call in at +1 669 444 9171 (Toll Free)
- Purpose:** The Metro President's Work Group will convene over the course of several public meetings from February to early summer 2025 to discuss and offer recommendations to the Metro Council President on a regional mission and vision on the future of SHS. In addition, the Work Group will review and refine key performance indicators (KPIs) that support achieving a regional mission and vision.
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Attendees

- **Metro:** Co-Chair Lynn Peterson, Councilor Christine Lewis, Councilor Ashton Simpson
- **Clackamas County:** Co-Chair Ben West, Chair Craig Roberts
- **Multnomah County:** Commissioner Shannon Singleton, Commissioner Julie Brim-Edwards,
- **Washington County:** Chair Kathryn Harrington, Commissioner Jerry Willey
- **Cities of Clackamas County:** Mayor Joe Buck, City of Lake Oswego; Mayor Lisa Batey, City of Milwaukie
- **Cities of Multnomah County:** Mayor Keith Wilson, City of Portland
- **Cities of Washington County:** Mayor Tim Rosener, City of Sherwood; Mayor Lacey Beaty, City of Beaverton
- **Welcome Home Coalition:** Mercedes Elizalde, Latino Network
- **Here Together:** Melissa Earlbaum, Clackamas Women's Services
- **Coalition of Communities of Color:** Sahaan McKelvey, Self Enhancement Inc
- **Housing Oregon:** Rachael Duke, Board Chair & Community Partners of Affordable Housing
- **Clackamas County Business Alliance:** Nellie Devries, Executive Director
- **Westside Economic Alliance:** Elizabeth Mazzara Myers, Executive Director
- **Portland Metropolitan Association of Realtors:** Alex Phan, Principal Broker
- **Portland Metro Chamber:** Andrew Rowe, Board Member

Absent

- *Mayor Travis Stovall, City of Gresham*

Summary

The Work Group focused the discussion on the six case studies presented to the group for review and feedback specific to the communities "north stars". Following this discussion, board members Steve Rudman and Mercedes Elizalde offered a brief update on the work of the Tri County Planning Board.

Summary of North Star Specific Feedback

- **Mayor Rosener**
 - KPIs under North Star need to align with what we're telling voters we are going to achieve.
 - People focused KPIs have higher success rates than system focused KPIs
 - Other KPI categories to consider
 - Equity focused, economic focused, community resource focused (i.e. KPIs on interaction with law enforcement, EMTs etc.)
- **Commissioner Singleton**
 - Rare, Brief and Nonrecurring as a North Star ties to KPIs
 - Rare = housing creation
 - Brief = decreasing stay in shelter, returns to homelessness, increasing access to housing
 - Non-recurring: This relates more toward things like income acquisition, moving into a living wage job. We need better data on populations that may be unable to access these jobs and thus continue to depend on support.
- **Sahaan McKelvey, CCC**
 - A North Star needs to very singular in its direction – only one direction to go.
 - As we define North Star, need to consider a shared theory of change.
 - Having too general a North Star may lead to confusion/misalignment about whether we're making progress. And that's not really a "north star".
- **Mayor Wilson**
 - Case studies with low homelessness rates focused on creating housing while higher rates focused.
 - Coming up with a single North Star for all our counties is challenging given the variation in homelessness across the region.
- **Councilor Simpson**
 - The ability to work as a single regional system across jurisdictional lines is the North Star.
- **Mayor Buck**
 - A North Star is like a mission statement – challenging to encapsulate the needs of our many communities into a single statement.
 - Whatever we craft needs to be something that resonates with people in the region. They need to know what's in it for them. Safe communities, economic development, etc.
- **Mercedes Elizade**
 - A north star focused on brief provides a lens to understand and prioritize potential investments, launch pilot programs that see if we can replicate success, disaggregate household data, and focus on the data that is most helpful to meet this single goal.

Follow up items

- **Mayor Rosener**
 - Review how case study KPIs correlate to success (north star).

- Would like to amplify the need for other voices/systems, such as public safety, and EMS.
- **Councilor Lewis**
 - On the Denver case study, subregional KPIs, how do each connect on success? If some parts of the region success but others don't, how do each subregion work together.
- **EMM**
 - In the case studies, would be helpful to know median household income, cost of housing, and other policy/legal factors locally.
- **Mayor Bucks**
 - Would be interested in understanding more about these other jurisdictions and states' systems of mental health care, other systems. How do we work with the state?
 - What has been the cost of these programs in other regions? How do they measure cost efficiency, and hold agencies responsible?
- **Commissioner Singleton**
 - Would like to see a housing production goal be a part of this discussion. Bring in data from the Regional Housing Needs Analysis, for example.

Next meeting

Monday, April 7th 4-6 p.m.
Metro Chambers & Zoom