



Metro
600 NE Grand Ave.
Portland, OR 97232-2736

Council meeting agenda

Thursday, April 9, 2026

10:00 AM

Metro Regional Center, Council chamber;
<https://zoom.us/j/615079992> (Webinar ID:
615079992) or 253-205-0468 (toll free),
[https://www.youtube.com/watch?
v=U8UDfPWW-U8](https://www.youtube.com/watch?v=U8UDfPWW-U8)

This meeting will be held electronically and in person at the Metro Regional Center Council Chamber. You can join the meeting on your computer or other device by using this link: <https://zoom.us/j/615079992> (Webinar ID: 615 079 992),. <https://www.youtube.com/watch?v=U8UDfPWW-U8>

1. **Call to Order and Roll Call**
2. **Public Communication**

Public comment may be submitted in writing. It will also be heard in person and by electronic communication (video conference or telephone). Written comments should be submitted electronically by emailing legislativecoordinator@oregonmetro.gov. Written comments received by 4:00 p.m. the day before the meeting will be provided to the council prior to the meeting.

Those wishing to testify orally are encouraged to sign up in advance by either: (a) contacting the legislative coordinator by phone at 503-813-7591 and providing your name and the agenda item on which you wish to testify; or (b) registering by email by sending your name and the agenda item on which you wish to testify to legislativecoordinator@oregonmetro.gov. Those wishing to testify in person should fill out a blue card found in the back of the Council Chamber. Those requesting to comment virtually during the meeting can do so by using the "Raise Hand" feature in Zoom or emailing the legislative coordinator at legislativecoordinator@oregonmetro.gov. Individuals will have three minutes to testify unless otherwise stated at the meeting.

3. **Consent Agenda**

- 3.1 Resolution No. 26-5583 For the Purpose of Confirming the Reappointment of Abe Vega to the Metro Committee on Racial Equity [RES 26-5583](#)
Attachments: [Resolution No. 26-5583](#)
[Staff Report](#)
 - 3.2 Consideration of the March 5, 2026 Council Meeting Minutes [26-6548](#)
Attachments: [March 5, 2026 Council Meeting Minutes](#)
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3.3 Consideration of the March 10, 2026 Council Meeting Minutes [26-6549](#)

Attachments: [March 10, 2026 Council Meeting Minutes](#)

3.4 Consideration of the March 12, 2026 Council Meeting Minutes [26-6550](#)

Attachments: [March 12, 2026 Council Meeting Minutes](#)

4. Presentations

4.1 Presentation of the FY 2026-27 Proposed Budget and Budget Message [26-6506](#)

Presenter(s): Metro Auditor Brian Evans (he/him)
Marissa Madrigal (she/her), Chief Operating Officer
Brian Kennedy (he/him), Chief Financial Officer

Attachments: [Staff Report](#)
[Attachment 1 - Resolution No. 26-5586](#)
[Attachment 2a - Capital Asset Management](#)
[Attachment 2b - Communications](#)
[Attachment 2c - Council Office and Office of the COO](#)
[Attachment 2d - Diversity, Equity and Inclusion](#)
[Attachment 2e - Expo](#)
[Attachment 2f - Finance](#)
[Attachment 2g - Housing](#)
[Attachment 2h - Human Resources](#)
[Attachment 2i - Information Technology](#)
[Attachment 2j - Office of Metro Attorney](#)
[Attachment 2k - Oregon Convention Center](#)
[Attachment 2l - Oregon Zoo](#)
[Attachment 2m - Parks and Nature](#)
[Attachment 2n - Planning, Development and Research](#)
[Attachment 2o - Portland's Centers for the Arts](#)
[Attachment 2p - Waste Prevention & Environmental Services](#)

4.1.1 Public Hearing for the Proposed FY 2026-27 Budget

4.2 Supportive Housing Services County Fiscal Year 2026 Quarter Two Reports [26-6497](#)

Presenter(s): Yesenia Delgado (she/her), Metro Supportive Housing Services Division Director

RJ Stangland (he/him), Metro Housing Finance Manager
Vahid Brown (he/him), Deputy Director of Housing and
Community Development, Clackamas County of Health,
Housing and Human Services
Anna Plumb (she/her), Interim Director, Multnomah County
Homeless Services Department
Jes Larson (she/her), Assistant Director, Washington County
Department of Housing Services

Attachments: [Staff Report](#)
[Attachment 1 - Clackamas County](#)
[Attachment 2 - Multnomah County](#)
[Attachment 3 - Washington County](#)

5. Resolutions

5.1 Resolution No. 26-5585 For the Purpose of Approving [RES 26-5585](#)
Fiscal Year 2025-2026 Funding for Grants Funded with the
Construction Excise Tax

Presenter(s): Serah Breakstone, 2040 Grants Program Manager
Hau Hagedorn, Community Investments Manager

Attachments: [Resolution No. 26-5585](#)
[Exhibit A](#)
[Staff Report](#)
[Attachment 1 - 26Q1 Grant Application Summary and Recommendation](#)

6. Chief Operating Officer Communication

7. Councilor Communication

8. Adjourn

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ការគោរពសិទ្ធិពលរដ្ឋរបស់ ។ សំរាប់ព័ត៌មានអំពីកម្មវិធីសិទ្ធិពលរដ្ឋរបស់ Metro ឬដើម្បីទទួលបានការប្រឹក្សាស្តីពីការរើសអើងសូមទូរស័ព្ទទៅលេខ 503-797-1700 ។ www.oregonmetro.gov/civilrights ។ បើលោកអ្នកត្រូវការអ្នកបកប្រែភាសានៅពេលអង្គប្រជុំសាធារណៈ សូមទូរស័ព្ទមកលេខ 503-797-1700 (ម៉ោង 8 ព្រឹកដល់ម៉ោង 5 ល្ងាច ថ្ងៃធ្វើការ) ប្រាំពីរថ្ងៃ ថ្ងៃធ្វើការ មុនថ្ងៃប្រជុំដើម្បីអាចឲ្យគេបកប្រែសម្រាប់លោកអ្នក ។

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Agenda #: 3.1

File #: RES 26-5583

Agenda Date:4/9/2026

Resolution No. 26-5583 For the Purpose of Confirming the Reappointment of Abe Vega to the Metro Committee on Racial Equity

BEFORE THE METRO COUNCIL

FOR THE PURPOSE OF CONFIRMING THE)	RESOLUTION NO. 26-5583
REAPPOINTMENT OF ABE VEGA TO THE)	
METRO COMMITTEE ON RACIAL EQUITY)	Introduced by Acting Council President
)	Duncan Hwang

WHEREAS, in accordance with Metro’s Strategic Plan to Advance Racial Equity, Diversity and Inclusion (“Strategic Plan”) the Metro Council created the Committee on Racial Equity (“CORE”), approved its charter, and confirmed the appointment of its two founding co-chairs on March 16, 2017; and

WHEREAS, the CORE is a Metro Advisory Committee under Metro Code Chapter 2.19.270; and

WHEREAS, Abe Vega was appointed to CORE on April 27, 2023 and has completed a two-year term on CORE; and

WHEREAS, the Acting Council President Hwang has reappointed Abe Vega to CORE; and

WHEREAS, Metro Code Chapter 2.19.030(b)(1) requires that the Metro Council confirm appointments and reappointments made by the Council President to Metro’s Advisory Committees; and

WHEREAS, the Metro Council wishes to confirm the reappointment of Mr. Vega to CORE; now therefore

BE IT RESOLVED that the reappointment by the Acting Council President of Abe Vega to CORE is confirmed by Metro Council for an additional one-year term, effective immediately.

ADOPTED by the Metro Council this 9th day of April 2026.

Duncan Hwang, Acting Council President

Approved as to Form:

Carrie MacLaren, Metro Attorney

IN CONSIDERATION OF RESOLUTION NO. 26-5583 FOR THE PURPOSE OF CONFIRMING THE REAPPOINTMENT OF ABE VEGA TO THE METRO COMMITTEE ON RACIAL EQUITY

Date: Friday, March 13, 2026

Meeting Date: April 9, 2026

Department: Diversity, Equity, and Inclusion

Prepared by: Amy Trieu

ISSUE STATEMENT

Resolution No. 26-5583 requests the confirmation of Acting Council President Hwang’s reappointment of a current member to Metro’s Committee on Racial Equity (CORE). The reappointment contributes to a fully seated committee and its ability to fulfill its advisory role to Metro Council and staff.

ACTION REQUESTED

The Metro Council confirms the reappointment of one current member to CORE for a one-year term.

IDENTIFIED POLICY OUTCOMES

The reappointment supports the representation of skills, knowledge, and lived experience to advise Metro Council and staff on the implementation of the Strategic Plan to Advance Racial Equity, Diversity, and Inclusion (SPAREDI), as well as on other racial equity analysis needs identified by CORE, the Council, and Metro staff.

STAFF RECOMMENDATIONS

Staff recommends that the Metro Council confirm the reappointment of Abe Vega to CORE.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

The Committee on Racial Equity (CORE) is a committee created by the Metro Council in 2017 to advise the Council and staff in advancing racial equity to fulfill the purpose of good government, which is to serve all people effectively and create greater opportunities for people of color and other marginalized communities to thrive in the region. Further, CORE was added to Metro Code as a permanent advisory committee in 2020. CORE's purpose is to:

- Advise Metro Council on the implementation of the Strategic Plan to Advance Racial, Equity, Diversity, and Inclusion and other racial equity strategies and initiatives,
- Provide the opportunity to meaningfully engage community advocates,
- Maintain relationships and build trust with communities of color,
- Provide a concrete mechanism to keep Metro accountable to its racial equity goals, and
- Play a critical advisory role in fulfilling the agency's commitments to racial equity.

BACKGROUND

At the conclusion of committee members' first term, they have the option of being reappointed for an additional 1- or 2-year term. CORE member Abe Vega is willing to commit for an additional year term on CORE and Acting Council President Hwang has reappointed him to this position.



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Agenda #: 3.2

File #: 26-6548

Agenda Date:4/9/2026

Consideration of the March 5, 2026 Council Meeting Minutes

Metro

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Minutes

Thursday, March 5, 2026

10:30 AM

Metro Regional Center, Council chamber;
<https://zoom.us/j/615079992> (Webinar ID: 615079992) or
253-205-0468 (toll free); [https://www.youtube.com/watch?
v=LqU10DawfWg](https://www.youtube.com/watch?v=LqU10DawfWg)

Council meeting

1. Call to Order and Roll Call

Deputy Council President Hwang called the meeting to order at 10:35 a.m.

Present: 6 - Councilor Duncan Hwang, Councilor Mary Nolan, Councilor Gerritt Rosenthal, Councilor Juan Carlos Gonzalez, Councilor Christine Lewis, and Councilor Ashton Simpson

Excused: 1 - Council President Lynn Peterson

2. Public Communication

None.

3. Consent Agenda

3.1 Resolution No. 26-5562 For The Purpose of Adding, Amending, or Canceling Seven Projects to the 2024-27 MTIP to Meet Federal Project Delivery Requirements

Attachments: [Resolution 26-5562](#)
[Exhibit A: Project Detail Report](#)
[Exhibit B: MTIP FA Public Comment Period Summary Staff Report](#)

A motion was made by Councilor Lewis, seconded by Councilor Simpson, to adopt items on the consent agenda. The motion carried unanimously.

4. Resolutions

4.1 Resolution No. 26-5561 For the Purpose of Approving the Willamette Cove Nature Park Master Plan

Presenter(s): Jennifer D'Avanzo (she/her), Parks and Nature Senior Planner
Jon Blasher (he/him), Parks and Nature Director
Andrew Scott (he/him), Deputy Chief Operating Officer

Attachments: [Resolution No. 26-5561](#)
[Staff Report](#)
[Attachment 1](#)
[Attachment 2](#)
[Attachment 3](#)
[Attachment 3a](#)

Deputy Council President Hwang introduced the topic and formally entered into the record a letter of support for the master plan from Yakama Nation. Staff reviewed the importance and history of the Willamette Cove site and the opportunity to connect residents to nature and to the water, as well as to the site's cultural heritage.

Staff emphasized the Tribal history of the site and engagement with Tribes and tribal communities in developing the plan. They also discussed accessibility and the environmental history of the site. Council heard comments from invited guests and others wishing to speak.

Following the public comments, Councilor Rosenthal commemorated Bob Sallinger and former Metro Councilor Bob Stacey for their work on this project and for identifying funding for improvements. He suggested more proactive steps to protect human and animal life from algae blooms. He asked whether streets between bus stops and the nature park are adequately improved for people with disabilities accessing the park. Staff noted that the streets remain within the control of Portland Bureau of Transportation, with whom Metro continues to cooperate.

During his remarks, Councilor Rosenthal noted a technical error in the resolution, which referred to Exhibit A. He suggested the possibility of updating that language to instead refer to Attachment 3. This concern was later addressed.

Councilor González reiterated his support for improving the site

and asked about algae blooms. Staff described past efforts to reduce the risk of algae blooms at Blue Lake Park. Staff also spoke to supporting the health of riparian areas and headwaters to manage water flow and sediment.

Councilor Lewis expressed her intent to raise the need for funding to remediate PHBs at a future Council meeting to allocate funding. She asked staff for additional information about the decision to remove a floating dock from the design, and staff pointed to erosion concerns and additional maintenance costs, including the requirement for additional remediation processes to replace the dock at the end of its useful life.

Councilor Simpson thanked staff and advocates for prioritizing access for disabled residents. Councilor Nolan appreciated those who testified and advocated for greater access to the river for residents.

Deputy Council President entertained a motion to approve the resolution, with the change described previously by Councilor Rosenthal to refer to Attachment 3.

A motion was made by Councilor Nolan, seconded by Councilor Gonzalez, that this item be approved. The motion passed by the following vote:

Aye: 6 - Councilor Hwang, Councilor Nolan, Councilor Rosenthal, Councilor Gonzalez, Councilor Lewis, and Councilor Simpson

Excused: 1 - Council President Peterson

4.1.1 Public Communication on Resolution no. 26-5561

Natalie Swan, Yakama Nation, spoke to the Tribal cultural and environmental significance of Willamette Cove.

Cassie Cohen, Portland Harbor Community Coalition (PHCC), shared the background of PHCC's advocacy to ensure cleanup, restoration, and re-development of the harbor. She advocated for

a gold standard nature park at Willamette Cove.

Camilo Centeno, Growing Gardens, emphasized that Willamette Park Nature Park would benefit the greater Portland community, and not only North Portland. He looked forward to future generations having access to the park.

Annadiana Johnson, Committee on Disability, shared her experience with a disability and how her perspective has changed since her time as a fully ambulatory person. She explained that small details can shape the experience for people who live with disabilities, particularly children.

Doug Larson, resident, encouraged Council to approve the resolution and asked that Metro consider adding a floating dock for all residents to use and for kayakers to access the nature park. He hoped that more funding would be invested in the degraded superfund area.

Sarah Taylor, resident, shared with Council the results of a Metro Community Placemaking Grant benefiting the Willamette Cove area. She also drew connections to redevelopment of the Lloyd Center.

Scott Fogarty, Human Access Project, appreciated environmental cleanup efforts and improved access to the river. He expressed concern about impacts to human and animal health from algae blooms.

5. Ordinances (First Reading and Public Hearing)

- 5.1 **Ordinance No. 26-1536** For the Purpose of Amending the 2023 Regional Transportation Plan to Include the Locally Preferred Alternative for the 82nd Avenue Transit Project

Presenter(s): Ally Holmqvist, Senior Planner
Melissa Ashbaugh, Senior Planner

Jesse Stemmler, Interim 82nd Avenue Transit Project Director, TriMet

Attachments:

[Ordinance No. 26-1536](#)

[Exhibit A](#)

[Staff Report](#)

[Attachment 1 - HCT Project Development Lifecycle](#)

[Attachment 2 - Transit Projects LPA RTP Amendments](#)

[Process Timeline](#)

[Attachment 3 - 82nd Ave RTP Amendment Request Memo](#)

[Attachment 4 - Public Comment Report \(2025\)](#)

Staff confirmed that the ordinances seek to implement the formally adopted locally preferred alternatives, without changes to those LPAs as previously approved.

Staff clarified for Councilor Lewis that Metro believes that the LPA for 82nd Avenue retains flexibility for funding despite changes in budget at TriMet since the LPA was approved.

There was no public testimony.

- 5.2 **Ordinance No. 26-1537** For the Purpose of Amending the 2023 Regional Transportation Plan to Include the Locally Preferred Alternative for the Tualatin Valley Highway Transit and Safety Project

Presenter(s):

Ally Holmqvist, Senior Planner

Kate Hawkins, Senior Planner

Josh Brennan, Tualatin Valley Highway Transit and Safety

Project Director, TriMet

- Attachments: [Ordinance No. 26-1537](#)
[Exhibit A](#)
[Staff Report](#)
[Attachment 1 - HCT Project Development Lifecycle](#)
[Attachment 2 - Transit Projects LPA RTP Amendments Process Timeline](#)
[Attachment 3 - TV Hwy LPA RTP Amendment Request Memo](#)
[Attachment 3.1 - Initial TV Hwy Purpose and Need Statement](#)

There was no additional staff presentation on this ordinance specifically, and there was no public testimony.

- 5.3 **Ordinance No. 26-1538** For the Purpose of Amending the 2023 Regional Transportation Plan to Include the Locally Preferred Alternative for the Montgomery Park Streetcar Extension

- Presenter(s): Ally Holmqvist, Senior Transportation Planner
Alex Oreschak, Senior Planner
Shawn Canny, Senior Transportation Planner, Portland Bureau of Transportation

- Attachments: [Ordinance No. 26-1538](#)
[Exhibit A](#)
[Staff Report](#)
[Attachment 1 - HCT Project Development Lifecycle](#)
[Attachment 2 - Transit Projects LPA RTP Amendments Process Timeline](#)
[Attachment 3 - Montgomery Park RTP Amendment Request Memo](#)
[Attachment 3.1 - Project Schedule](#)
[Attachment 3.2 - Metro Council Staff Report: LPA Endorsement](#)
[Attachment 3.3 - Proposed Preliminary Cross Sections](#)

There was no additional staff presentation on this ordinance specifically, and there was no public testimony.

6. Chief Operating Officer Communication

No updates.

7. Councilor Communication

Councilor González encouraged public participation in the Future Vision Artist Residency series. He reported the Beaverton State of the City. Councilor Rosenthal added that the address remarked on the importance of supporting small businesses and transportation funding challenges.

8. Adjourn

Seeing no further business, Deputy Council President Hwang adjourned the meeting at 12:09 p.m.



Anne Buzzini, Council Legislative Advisor
March 30, 2026



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Agenda #: 3.3

File #: 26-6549

Agenda Date:4/9/2026

Consideration of the March 10, 2026 Council Meeting Minutes

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Minutes

Tuesday, March 10, 2026

10:30 AM

This Council meeting will adjourn into a work session.

**Metro Regional Center, Council chamber;
<https://zoom.us/j/615079992> (Webinar ID: 615079992) or
253-205-0468 (toll free), [https://www.youtube.com/watch?
v=gyNYvJE8k-olt](https://www.youtube.com/watch?v=gyNYvJE8k-olt)**

Council meeting

1. Call to Order and Roll Call

Council President Peterson called the meeting to order at 10:32am.

Present: 7 - Council President Lynn Peterson, Councilor Duncan Hwang, Councilor Mary Nolan, Councilor Gerritt Rosenthal, Councilor Juan Carlos Gonzalez, Councilor Christine Lewis, and Councilor Ashton Simpson

2. Public Communication

Matthew Edwards shared information about the Save the Lloyd Center initiative and requested Metro's support.

3. Resolutions

3.1 Resolution No. 26-5570 For The Purpose Of Demonstrating Metro's Support For Shared Prosperity Through A Strong Regional Economy And Creating A Job Ready Lands Program

Presenter(s): Councilor Lewis, Metro
Councilor Simpson, Metro
Councilor Gonzalez, Metro
Catherine Ciarlo, Director of Planning, Development, and Research

Attachments: [Resolution No. 26-5570](#)
[Staff Report](#)

Councilors Lewis, Gonzalez, and Simpson introduced the Economic Development Resolution. They shared their vision for job creation and business retention, high quality jobs, and growth that benefits all.

Council President Peterson opened public communication on Resolution no. 26-5570.

Stephen Green shared that Metro can convene partners and stimulate the economy with this resolution, expressing support for the resolution.

Councilor Hwang arrived at 11:07 a.m.

Dan Eisenbeis expressed support for the resolution and stated a willingness to be partners in the work.

Nate McCoy expressed support for the resolution.

Elizabeth Mazzara Meyers shared regional unemployment data and expressed support for the resolution.

Yohana Parra expressed support for the resolution.

Council President Peterson closed public communication on this agenda item.

Councilor Lewis shared support for the resolution and noted that the Council will need to continue conversations with Tribes as this work moves forward.

Councilor Rosenthal stated that while the resolution has strong intent, he does not support it due to insufficient focus on education and other key parts of economic development in the region.

Councilor Nolan shared that the resolution is important and supports shared prosperity. She noted that it addresses the need for a comprehensive economic development strategy and expressed enthusiasm about participating in its implementation.

Councilor Gonzalez asked Councilor Rosenthal what additional support or changes he would need to vote yes on the resolution.

Councilor Rosenthal responded that he would like greater specificity regarding roles, responsibilities, and overall goals. He emphasized the importance of education systems and noted that while nothing would change his vote on this resolution, he would continue to support economic development efforts in his district.

Councilor Simpson stated that the resolution would improve economic vitality.

A motion was made by Councilor Simpson, and seconded by Councilor Gonzalez, that this Resolution is adopted. The motion carried by the following vote:

Aye: 6 - Council President Peterson, Councilor Hwang, Councilor Nolan, Councilor Gonzalez, Councilor Lewis, and Councilor Simpson

Nay: 1 - Councilor Rosenthal

Council President Peterson re-opened Public Communication on Resolution no. 26-5570.

Evann Goss-Lemelle expressed support for Resolution no. 26-5570.

Council President Peterson closed public communication.

4. Adjourn to work session Council President Peterson adjourned the meeting to a work session at 11:45 a.m.

Respectfully submitted,



Georgia Langer, Legislative Coordinator



Metro

600 NE Grand Ave.
Portland, OR 97232-2736
oregonmetro.gov

Agenda #: 3.4

File #: 26-6550

Agenda Date:4/9/2026

Consideration of the March 12, 2026 Council Meeting Minutes

Metro

600 NE Grand Ave.
Portland, OR 97232-2736
oregonmetro.gov



Metro

Minutes

Thursday, March 12, 2026

10:30 AM

Metro Regional Center, Council chamber;
<https://zoom.us/j/615079992> (Webinar ID: 615079992) or
253-205-0468 (toll free), [https://www.youtube.com/watch?
v=gyNYvJE8k-olt](https://www.youtube.com/watch?v=gyNYvJE8k-olt)

Council meeting

1. Call to Order and Roll Call

President Peterson called the Council meeting to order at 10:34 a.m. and acknowledged visiting students from the Korean American Youth Ambassador Program.

Present: 7 - Council President Lynn Peterson, Councilor Duncan Hwang, Councilor Mary Nolan, Councilor Gerritt Rosenthal, Councilor Juan Carlos Gonzalez, Councilor Christine Lewis, and Councilor Ashton Simpson

2. Public Communication

Matt Henderson, Save Lloyd Campaign, shared that the group has collected over 10,000 signatures of residents hoping to maintain the Lloyd Center and its ice rink. He described alignment between community needs regarding Lloyd Center and Metro's own priorities of the region, including the potential to convert the space into a reuse mall. He requested additional meetings with Metro Council.

3. Resolutions**3.1 Resolution No. 26-5567 For the Purpose of Adopting Oversight and Accountability Measures and Agenda Priorities For The Supportive Housing Services Regional Policy and Oversight Committee**

Attachments: [Resolution no. 26-5567](#)
[Staff Report](#)

Deputy President Hwang summarized previous Council discussions to set specific parameters for the Supportive Housing Services (SHS) Reforms Work Plan. He acknowledged concerns heard from local government partners and community organizations and appreciated the collaboration and communication.

Councilor Lewis shared that she met with Clackamas County Commissioner West and planned to move an amendment to the resolution. The resolution was distributed in the meeting.

Councilor Lewis clarified for Councilor Nolan that the amendment was drafted to make clear that the SHS Regional Policy and Oversight Committee (RPOC) and Metro Council would both have oversight of the Regional Investment Fund (RIF).

Council then received public comment on the resolution.

Angela Martin, Here Together, appreciated the collaborative approach to delivery of the 20202 SHS ballot measure in upcoming years. She spoke about the importance of continuous improvement, resulting in expanded services and better outcomes for residents.

Jon Isaacs, Portland Metro Chamber, expressed concern about how the original ballot measure's intent has been implemented. He described the resolution and proposed amendment as concrete improvements to the program. He supported the resolution.

Alex Phan, SHS reform work group participant, noted the importance of working across government and community to efficiently distribute resources to those who need them. He urged Council to adopt the resolution.

Anna Kurnizki, Community Warehouse, shared the impact of delayed funding. She supported the resolution, hoped the reforms would support flexibility, and urged quick action.

Council then resumed consideration of the resolution. Following a motion on the resolution, Councilor Lewis moved the amendment as distributed to Council, seconded by Councilor Rosenthal.

Councilor Nolan shared their support for the resolution but expressed concern that the proposed amendment would create an untenable reliance of the support of RPOC or county partners to

spend RIF funds, should Metro Council disagree with their positions. Councilor Lewis noted that the amendment language is consistent with the underlying resolution as to the input of each of those groups.

Councilor Rosenthal described the need to balance regionalization with the needs of counties and populations to be served. He supported the amendment.

Councilor González thanked Councilor Lewis and highlighted the importance of Council’s relationship to RPOC, including the concurrence model of decision-making delineated in the original reforms package.

Deputy President Hwang shared his true preference to hold the Regional Investment Fund at Metro but appreciated the amendment for addressing those concerns as able.

Councilor Lewis moved to the amend the resolution with the language attached to the meeting materials. Councilor Rosenthal seconded the amendment. The amendment passed by the following vote:

Aye: 6 - Council President Peterson, Councilor Hwang, Councilor Rosenthal, Councilor Gonzalez, Councilor Lewis, and Councilor Simpson

Nay: 1 - Councilor Nolan

During discussion of the resolution as amended, Councilor Rosenthal recognized the significant body of work assigned to RPOC over a short amount of time. Deputy Council President Hwang thanked his colleagues for their feedback on the resolution. Councilor González echoed those remarks.

President Peterson said the reforms would put the program on

the best track possible for the life of the bond measure. She thanked all those who participated in discussions to improve the program over the past several years.

After the vote, Councilor Lewis was excused from the remainder of the meeting to visit with mayors from the region. She thanks President Peterson for her service to the Council.

A motion was made by Councilor Gonzalez, seconded by Councilor Rosenthal, that this item be approved. The motion passed by the following vote:

Aye: 7 - Council President Peterson, Councilor Hwang, Councilor Nolan, Councilor Rosenthal, Councilor Gonzalez, Councilor Lewis, and Councilor Simpson

- 3.2 **Resolution No. 26-5573** For the Purpose of Amending the Metro Affordable Housing Bond Work Plan to Delegate Authority to Negotiate and Approve Revisions to the Local Implementation Strategies to the Chief Operating Officer

Presenter(s): Kristin Dennis, Chief of Staff

Attachments: [Resolution no. 26-5573](#)
[Staff Report](#)

Councilor Rosenthal asked if staff could provide specifics about changes to local implementation strategies. Staff noted that specific requests have not come forward but that ensuring projects remain eligible for other sources of funding may benefit from flexibility in enacting administrative changes.

A motion was made by Councilor Simpson, seconded by Councilor Rosenthal, that this item be approved. The motion passed by the following vote:

Aye: 6 - Council President Peterson, Councilor Hwang, Councilor Nolan, Councilor Rosenthal, Councilor Gonzalez, and Councilor Simpson

Excused: 1 - Councilor Lewis

3.3 Resolution No. 26-5582 For The Purpose of Allocating Funds from the 2019 Metro Parks and Nature Bond Measure to the Willamette Cove Nature Park

Presenter(s): Jon Blasher (he/him), Parks and Nature Director
Andrew Scott (he/him), Deputy Chief Operating Officer

Attachments: [Resolution No. 26-5582](#)
[Staff Report](#)
[Attachment 1--Resolution No. 26-5561 \(Master Plan Adoption\)](#)
[Attachment 2--Willamette Cove Master Plan](#)
[Attachment 3--Willamette Cove Master Plan Appendix](#)
[Attachment 4--Councilor Stacey Budget Note \(2021\)](#)
[Attachment 5--Resolution No. 20-5149 \(Bond Eligibility\)](#)

Staff clarified for Councilor Rosenthal that the resolution would secure \$15.6 million for Willamette Cove Nature Park, without a certain amount of funding to come from any one Parks and Nature Bond funding areas under which the park would be eligible.

Councilor Nolan appreciated former Councilor Chase and President Peterson for their work to invest in Willamette Cove.

Council received public comment on the resolution from John Charles, Cascade Policy Institute, who described Willamette Cove as a liability rather than asset. He expressed concern about operations and maintenance costs and access to nature at the site in the years following remediation.

President Peterson thanked staff for their work on the complex project.

A motion was made by Councilor Gonzalez, seconded by Councilor Simpson, that this item be approved. The motion passed by the following vote:

Aye: 6 - Council President Peterson, Councilor Hwang, Councilor Nolan, Councilor Rosenthal, Councilor Gonzalez, and Councilor Simpson

Excused: 1 - Councilor Lewis

4. Chief Operating Officer Communication

Chief Operating Officer Madrigal announced that the Future Vision project is moving into a community engagement phase, including an upcoming survey that will be made available to all residents of the region.

5. Councilor Communication

Councilor Rosenthal recognized those honored at the Women of Influence luncheon.

Councilors Gonzalez, Simpson, Rosenthal and Nolan thanked President Peterson for her service to the region.

President Peterson thanked her colleagues and Metro staff for their commitment to the region.

6. Adjourn

Seeing for further business, President Peterson adjourned the meeting at 12:03 p.m.



Anne Buzzini, Council Legislative Advisor
March 30, 2026



Metro

600 NE Grand Ave.
Portland, OR 97232-2736
oregonmetro.gov

Agenda #: 4.1

File #: 26-6506

Agenda Date:4/9/2026

Presentation of the FY 2026-27 Proposed Budget and Budget Message

Metro Auditor Brian Evans (he/him)
Marissa Madrigal (she/her), Chief Operating Officer
Brian Kennedy (he/him), Chief Financial Officer

FOR THE PURPOSE OF THE CHIEF OPERATING OFFICER PRESENTING THE PROPOSED FY 2026-27 BUDGET AND THE BUDGET MESSAGE

Date: March 19, 2026

Prepared by:
Amanda Akers, Budget Manager
Jon Irwin, Financial Analyst

Department: Finance and Regulatory Services

Presented by:
Marissa Madrigal, Chief Operating Officer
Brian Kennedy, Chief Financial Officer
Brian Evans, Metro Auditor

Meeting date: April 9, 2026

Length: 30 minutes

ISSUE STATEMENT

Marissa Madrigal, Chief Operating Officer, acting as the Budget Officer, will present the FY 2026-27 Proposed Budget to the Metro Council at the April 9, 2026 Council meeting. This will be a public hearing where the Council, sitting as the Budget Committee, will receive testimony from interested members of the public and agency stakeholders. This is the first of many meetings over the next month where Council will have the opportunity for robust discussion about the proposed budget and provide feedback on the Agency's budget.

ACTION REQUESTED

Council to receive the proposed budget and budget message, and to provide feedback on the budget process and budget document, as the Budget Committee. Council will gavel in as the Budget Committee on April 9, 2026, and will gavel out after the vote to approve the budget on April 30, 2026.

IDENTIFIED POLICY OUTCOMES

To progress with a vote on April 30, 2026, for Resolution 26-5586 *approving* the FY 2026-27 budget, setting property tax levies, and transmitting the approved budget to the Multnomah County Tax Supervising and Conservation Commission, Council will discuss the proposed budget and provide feedback to departments to ensure that the approved, then adopted FY 2026-27 Metro budget aligns with Council priorities.

POLICY QUESTION

Does the budget, as proposed, reflect Council priorities, policies, and goals?

What information is needed to understand and communicate how departments are reflecting the strategic targets and equity outcomes throughout the budget?

POLICY OPTIONS FOR COUNCIL TO CONSIDER

Each of the department and venue budgets have individual items that should achieve outcomes specifically addressed by Council through the strategic targets. Council can support the budget in whole or in part and modify individual items or larger program requests.

STAFF RECOMMENDATIONS

The Chief Operating Officer and Chief Financial Officer recommend that Council receive the budget message and proposed FY 2026-27 budget, listen to public comments, and discuss the budget, eventually leading to the vote on Resolution 26-5586, approving the FY 2026-27 budget and authorizing the Chief Operating Officer to submit the approved budget to the Multnomah County Tax Supervising and Conservation Commission.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

The FY 2026-27 budget development process includes public testimony taken on the initial proposal of the budget on April 9th and several informational meetings will be held for department presentations throughout the month of April and May. No further action or vote will be taken on the budget at any of these meetings. These meetings are setup to provide time for robust budget conversation and to give Council opportunities to guide and develop the FY 2026-27 budget where action to approve the budget will occur on April 30, 2026. Additional testimony opportunities for the public and agency stakeholders are expected on May 5 and May 14, 2026, during the Approved stage.

Relationship to Metro's Strategic Plan, racial equity, and climate action goals

By approving the FY 2026-27 proposed budget, the Agency is one step closer to adopting a budget that will focus on programming related to our guiding principles of racial justice, climate justice and resiliency, and shared prosperity.

Known Opposition: None known.

Legal Antecedents: The preparation, review and adoption of Metro's annual budget is subject to the requirements of Oregon Budget Law, ORS Chapter 294. The Chief Financial Officer, acting in their capacity as the designated Budget Officer, is required to present a balanced budget to Council, acting in their capacity as Metro's Budget Committee.

BACKGROUND

Council has instructed staff that they would like to have scheduled opportunities for public conversations, presenting more transparency to the Agency's budget and the budget process:

- **April 9, 2026:**
 - o *Public Hearing:* Chief Operating Officer, acting as the Budget Officer, delivers budget message to the Budget Committee. This staff report supports this meeting. Council gavel in as the Budget Committee
-
- **April 14, 2026:**
 - o Department presentations (public invited to listen)
 - Oregon Zoo
 - Waste Prevention and Environmental Services
 - Parks and Nature
- **April 21, 2026:**
 - o Department presentations (public invited to listen)
 - Venues: Portland'5, Expo Center, Oregon Convention Center
 - Planning, Development and Research Department
 - Housing

- **April 28, 2026:**
 - o Department presentation (public invited to listen)
 - Council, Chief Operating Officer, Government Affairs and Policy Development
 - Central Services
 - Oregon Metro Attorney

- **April 30, 2026:**
 - o Budget Committee considers Resolution 26-5586 for the Purpose of Approving the FY 2026-27 Budget, Setting Property Tax Levies and Transmitting the Approved Budget to the Multnomah County Tax Supervising and Conservation Commission (public invited to listen). Council gavel out of budget committee

The above meetings are the interim steps between initial proposal of the budget and approval of the budget on April 30, 2026. Oregon Budget Law requires that Metro approve and transmit its budget to the Multnomah County Tax Supervising and Conservation Commission (TSCC). Members of the TSCC are appointed by the Governor to supervise local government budgeting and taxing activities in Multnomah County. The TSCC will hold a public hearing on Metro’s budget on Thursday, May 28, 2026. Following the meeting, the TSCC will provide a letter of certification for Metro’s budget.

Oregon Budget Law requires the Budget Committee of each local jurisdiction to set the property tax levies for the ensuing year at the time that the budget is approved. Under budget law the Metro Council sits as the Budget Committee for this action. The tax levies must be summarized in the resolution that approves the budget and cannot be increased beyond this amount following approval. Metro’s levy for general obligation debt reflects actual and estimated debt service levies for all outstanding general obligation bonds. The levy authorization for FY 2026-27 also includes the 5-year local option levy for the Parks and Nature department, as well as the levy for Metro’s permanent tax rate for general operations.

The Council’s adoption of the final FY 2026-27 budget is currently scheduled for voting for adoption on June 18, 2026.

ATTACHMENTS

1. Resolution 26-5586 (*Scheduled for consideration on April 30, 2026*)
2. Department Proposed Budget Overview Forms 2a—2p
 - a. Capital Asset Management
 - b. Communications
 - c. Council Office and Office of the COO
 - d. Diversity, Equity and Inclusion
 - e. Expo
 - f. Finance
 - g. Housing
 - h. Human Resources
 - i. Information Technology
 - j. Office of the Metro Attorney
 - k. Oregon Convention Center
 - l. Oregon Zoo
 - m. Parks and Nature
 - n. Portland'5 Centers for the Arts
 - o. Planning, Development and Research
 - p. Waste Prevention and Environmental Services

BEFORE THE METRO COUNCIL

FOR THE PURPOSE OF APPROVING THE FY 2026-27 BUDGET, SETTING PROPERTY TAX LEVIES AND TRANSMITTING THE APPROVED BUDGET TO THE MULTNOMAH COUNTY TAX SUPERVISING AND CONSERVATION COMMISSION)

RESOLUTION NO 26-5586

Introduced by Acting Council President Duncan Hwang

WHEREAS, the Metro Council, convened as the Budget Committee, has reviewed the FY 2026-27 Proposed Budget; and

WHEREAS, the Council, convened as the Budget Committee, has conducted a public hearing on the FY 2026-27 Proposed Budget; and

WHEREAS, pursuant to Oregon Budget Law, the Council, convened as the Budget Committee, must approve the FY 2026-27 Budget, and said approved budget must be transmitted to the Multnomah County Tax Supervising and Conservation Commission for public hearing and review: now, therefore,

BE IT RESOLVED,

- 1. That the Proposed FY 2026-27 Budget as amended by the Metro Council, convened as the Budget Committee, which is on file at the Metro offices, is hereby approved.
2. That property tax levies for FY 2026-27 are approved as follows:

SUMMARY OF AD VALOREM TAX LEVY

Table with 3 columns: Tax Levy Type, Subject to the General Government Limitation, Excluded from the Limitation. Rows include Permanent Tax Rate, Local Option Tax Rate, and General Obligation Bond Levy.

- 3. That the Chief Operating Officer is hereby directed to submit the approved FY 2026-27 Budget and Appropriations Schedule to the Multnomah County Tax Supervising and Conservation Commission for public hearing and review.

ADOPTED by the Metro Council this 30th day of April, 2026.

Duncan Hwang, Acting Council President

APPROVED AS TO FORM:

Carrie MacLaren, Metro Attorney

Proposed Budget - Department Overview

FY2026-27



Capital Asset Management, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

- CAM's \$6.9 million General Fund budget supports 30.4 FTE and is primarily funded through cost allocation plan resources. However, the Construction Project Management Office is funded through direct allocations from departments that have capital projects.
- CAM also manages \$2.0 million in the General Asset Management Fund, supporting improvements to the Metro Regional Center and select sustainability projects.
- CAM includes five programs: Asset Management, Capital Project Management, Sustainability, Historic Preservation Office, and Metro Regional Center Campus Operations.
- Major Accomplishments include:
 - Lead and support departments in the implementation of the \$280.3M FY27-FY31 Capital Improvement Plan (CIP) consisting of 146 projects
 - Convened a project work group and engaged staff to update Metro's Sustainability Plan
 - Led facility condition assessments (FCAs) at P5, OCC, Expo, Metro Central, Zoo, and Parks & Nature sites (Borland and Chinook)

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

- Metro continues to face pressure from constrained funding, aging infrastructure, and the need to align operations with adopted climate and sustainability goals. These conditions increase the importance of strong planning, prioritization, and data-driven decision-making to sustain reliable services and responsibly manage public assets.
- In response, CAM will lead the following efforts in FY27:
 - Expand facility condition assessments to improve understanding of long-term maintenance needs and support more strategic, risk-based capital investment decisions.
 - Strengthen capital project reporting and forecasting to provide clearer visibility into project status, costs, and risks, improving accountability and decision-making for major investments.
 - Advance implementation of Metro's Sustainability Plan through energy efficiency, fleet decarbonization, and sustainable building practices that reduce operating costs and support Metro's climate commitments.

Highlighted Significant Changes from FY25-26 Budget

- Launch of the previously budgeted Metro Historic Preservation Office program to establish policy, guidance, and project review processes that protect historic resources while supporting efficient capital project delivery and regulatory compliance.

Any Other Overall Impacts that Require Council Direction and/or Attention

- None

Proposed Budget - Department Overview

FY2026-27



Communications, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

Metro’s communications department provides leadership, resources and support that help build and maintain trust in Metro’s work among employees and the public. The department leads messaging, media relations, employee communications, community relations and brand identity work, provides design services and resources, manages shared communications channels and provides centralized tools and systems to advance accessibility, inclusion and language access across all of Metro’s communications and activities.

The budget for the department is \$2.9 million, which primarily includes personnel services funding for 12.6 FTE.

Accomplishments in FY 2025-26 include:

- Launch of Metro’s updated public-facing website.
- Launch of updated brand identity, including new templates, expanded design options for branded materials and the website and two new “About Metro” videos.
- Improved efficiency and resource use through staff role reconfiguration post FY 2025-26 reductions and after integration of the employee communications program (previously housed in the Office of the COO) into department operations.

Planned work for FY 2026-27 includes:

- Continued refinement of department’s role and improvements in service delivery.
- Continued work on content portion of digital accessibility project: tools, training and resources for creating accessible documents.
- Expansion and refinement of social and paid media coordination and strategies, providing further support to departments and more effective, intentional information sharing and outreach to communities in an increasingly complex media environment.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

The following budget modifications are proposed as part of the work to integrate the employee communications program into the department, provide better service delivery and leverage existing staff capacity to achieve the department’s goals more efficiently and effectively.

The total requested amount would be \$110,000.

Department restructure to create brand and design team. Restructure will be accomplished through reclassifications of three existing positions. This restructure (along with the reclassification below) is intended to rebalance investments in staffing to provide better, more consistent and proactive support

Proposed Budget - Department Overview

FY2026-27



Communications, April 2026

to the organization. Scope includes existing brand, marketing and design services, with an expansion of capacity and responsibilities to provide greater support to departments around paid and social media.

Reclassification to support web program reconfiguration. In FY 2025-26, the department made shifts to right-size the staffing for its internal and external facing websites. One digital media specialist FTE was transferred to IT to help support more technical needs and training, the proposed budget includes conversion of another digital media specialist FTE, and the communications program manager over Metronet expanded responsibilities to include website lead duties. There is a need to broaden the duties of an associate public affairs specialist on the web team to support this shift.

Add/transfer of \$40,000 M&S to support employee communications program. This request allows for continued support of the employee communications program at approximately the same level of M&S expenditures as were needed when the program was housed in the Office of the COO.

Highlighted Significant Changes from FY26 Budget

The previous fiscal year's budget included a reduction of 3.6 FTE, resulting in funding for 11.6 FTE within the department. In addition, the employee communications program was housed in the Office of the COO, with approximately 3 FTE allocated for program support.

November amendments transferred 2 FTE from the Office of the COO to the communications department. 1.0 FTE was transferred from communications to IT. This resulted in a net 1.0 FTE increase, or 12.6 FTE overall for centralized communications support for the organization.

There are no significant changes to M&S funding outside of the request for funds for the employee communications program.

Any Other Overall Impacts that Require Council Direction and/or Attention

Last budget cycle, the department director outlined the need to continue to streamline workflows and identify priorities to respond to reductions in staffing. This work continues and is reflected in the proposed budget, and further refinement of the department's role and ongoing operational improvements are expected for the next 1-2 years. Conversations around Council priorities and approaches to the work will help set the stage for these refinements.

Proposed Budget - Department Overview

FY2026-27



600 NE Grand Ave.
Portland, OR 97232-2736

Council Office, Office of the COO, Government Affairs and Policy Development, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

Budgets for all three Council divisions, the Council Office, Office of the Chief Operating Officer, and Government Affairs and Policy Development are funded through the Cost Allocation Plan model (CAP) in the General Fund.

- **Council Office**

The Metro Council provides regional governance and leadership by fulfilling Metro’s mission of crossing city limits and county lines on issues of metropolitan concern. As the governing body of Metro, the Council develops long range plans for existing and future Metro activities and assures the financial integrity of the agency.

- **Total cost (appropriations budget): \$ 4.0 million**
- **FTE:** The Metro Council Office includes 20 FTE, 7 of which are the Metro Councilors. The Metro Council is supported by 13.0 staff FTE and 2.0 interns that are organized to provide policy, legislative, and administrative support to them individually, to the Council as a whole and to two other committees, JPACT and MPAC.

- **Office of the Chief Operating Officer (COO)**

- The COO, Deputy COOs (DCOOs), General Manager of Visitor Venues (GMVV) and Chief Finance Officer enforce Metro policies, provide day-to-day management of Metro’s resources, programs, enterprise businesses, facilities and workforce, and prepare the proposed budget for Council consideration. The office also manages a variety of strategic, complex projects, and programs. In FY 2025-26, the COO’s Office initiated a cross-division administrative and operations team to promote greater efficiency across the department.

- **Total cost (appropriations budget): \$5.5 million**
 - **FTE:** 18.0 FTE report into the Office of the COO on the executive team, administrative/operations team, and revenue and analytics team.

- **Government Affairs and Policy Development (GAPD)**

GAPD represents Metro’s interests before local, state and federal governments, manages Metro’s growing Tribal Affairs program, and coordinates with the Metro Council and agency staff to develop policy concepts, initiatives, strategies and partnerships.

- **Total cost (appropriations budget): \$3.0 million**
- **FTE:** 10.0 FTE report into GAPD supporting regional, state, federal or Tribal affairs programs.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

The Office of the COO leads departments across the agency in implementing the Council’s policy directives, goals and objectives, offering strategic direction and oversight. In addition to overseeing the day-to-day operations of all departments, venues and facilities within Metro, the office also manages a variety of strategic, interdepartmental projects and programs including: the Expo Future project, the Willamette Cove project, planning and project managing an agency wide Enterprise Resource Planning system replacement and working with the DEI department on Metro's Strategic Plan to Advance Racial Equity, Diversity and Inclusion (SPAREDI).

Proposed Budget - Department Overview

FY2026-27



Council Office, Office of the COO, Government Affairs and Policy Development, April 2026

In fiscal year 2026-27, two organizational restructures in the Office of the COO and Council Office will be implemented to improve organizational capacity and alignment. Together, these changes result in a net reduction of 2.0 FTE and approximately \$810,000 in savings. The restructures include the removal of two vacant positions, the addition of 1.0 FTE in the Council Office to support a one-to-one policy advisor-to-councilor ratio, and a limited-duration position in the COO's Office to support the upcoming political transition as Metro elects a new Council President. Also, 2.0 FTE are being transferred to the non-departmental budget to support the newly formed Risk, Readiness and Resilience team. Several position reclassifications and internal adjustments were also made to better align roles with operational needs.

Within the COO's Office, two budget modification packages were approved by the COO for review by the Council. The Revenue and Analytics Division proposed a one-time investment of \$200,000 to modernize the Regional Economic Model by funding a contract to implement a general equilibrium model. This enhanced modeling capability will support more accurate baseline forecasting and allow for deeper analysis of both primary and secondary policy impacts. The project is funded through a combination of CAP resources (\$150,000) and Supportive Housing Services (SHS) funds (\$50,000).

Also, within the COO's Office, the general manager of visitor venues proposed a \$500,000 investment to advance the Expo Future Historical Significance and Memorialization Committee's (HSMC) recommendations to ensure that the memorialization aspect of Expo's development continues along with other development work. This work is funded through the General Fund's reserves.

Highlighted Significant Changes from FY26 Budget

Incorporated into the proposed budget is a reduction of two FTE in the Office of the COO to reduce overhead costs charged to departments. To achieve this reduction, the COO's Office has reorganized and impacted staff have been reassigned to new managers within the department.

The Council Office is also reorganizing in anticipation of elected leadership changes and to respond to agency-wide needs regarding staffing of councilors. 1.0 FTE will be transferred from the COO's Office to the Council Office and 1.0 FTE will be added to the Council Office to accomplish this reorganization.

Any Other Overall Impacts that Require Council Direction and/or Attention

All impacts have been described above.

Summary of Department Budget for FY26-27 Proposed Budget

The Diversity, Equity and Inclusion (DEI) department leads Metro’s work to advance racial equity outcomes within the agency and across the region. The department’s programs focus on embedding racial equity in Metro’s policies, programs and investments, equipping staff with tools and resources to deliver equitable outcomes, fostering a sense of belonging and ensuring its facilities, services and activities are accessible to everyone.

As a central service, the DEI department is budgeted within the General Fund and is funded by assessments on external departments through a cost allocation methodology. The majority of DEI’s budget covers personnel services costs for the 9.5 FTE within the department. The FY26-27 budget also includes \$880 thousand for materials and services, of which \$425 thousand is allocated for Civic Engagement Capacity Building Grants.

In FY 2025-26 the DEI department lead a process to align key stakeholders and decision makers on a unified framework for Metro’s racial equity strategy. This work will provide the foundation for the update of the Strategic Plan to Advance Racial Equity, Diversity and Inclusion. The department ensured compliance of requirements under the Americans with Disabilities Act (ADA) through the development of a new policy for service animals and supported the implementation of Metro’s first employee resource group employee policy. DEI continues to equip employees with tools and learning opportunities to advance racial equity including the Equity & Belonging Training Guide and Racial Equity Framework.

The DEI department, along with the agency, will continue to advance programs and strategies that support Metro in living its values in the face of a challenging federal context. This context, creates further emphasis for DEI’s existing programs and opportunities for responsiveness, including:

Elevating community voice: DEI will ensure the Committee on Racial Equity and the Committee on Disability Inclusion are well supported and situated to effectively advise decision makers. Additionally, the Civic Engagement Capacity Building Grant Program will continue to support the development of new generations of civic leaders in every corner of the region and the growth of organizations.

Shared economic opportunity: DEI continues to invest capacity and resources in the implementation of Construction Career Pathways at Metro and across the region. With uncertainty surrounding federally funded infrastructure projects it is essential that locally funded projects deliver a full scope of benefits and shared economic opportunity, particularly for underrepresented communities, contractors and workers. Building on the success of one of the first multi-jurisdictional workforce agreements in the country, the proposed budget includes one-time funding to support the update of the Regional Workforce Equity Agreement.

Proposed Budget - Department Overview

FY2026-27



Diversity, Equity, and Inclusion (DEI), April 2026

Fostering a sense of belonging: Employee Resource Groups continue to serve as an important space for connection and community building. The DEI Department will maintain and monitor a budget that supports employee-led events that connect employees with shared life experience to network, share resources to advance equity and inclusion in the workplace. Additionally, DEI has reallocated funding for employee-led cultural heritage and awareness events that recognize the histories, contributions and diversity of various communities.

Updating the Strategic Plan: In partnership with the Office of the COO and Metro Council, the department will conclude its effort to determine a unifying framework that will guide the next iteration of the Strategic Plan to strengthen the agency’s approach and impact, internally and across the region. In the coming year, the Department will utilize the research and framework as the foundation to begin the update process.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

DEI does not have significant growth or reductions in the FY27 proposed budget. The FY25-26 budget was increased to account for one-time carryover for unspent grants from the prior year.

Highlighted Significant Changes from FY25-26 Budget

The budget proposal includes \$60,000 in one-time-only resources to support the update of the Construction Career Pathways Regional Workforce Equity Agreement, which is set to expire in Spring 2027. The City of Portland, Multnomah County, and Metro are collaborating on funding for legal, research, and engagement consultants to support the update. The DEI department will also dedicate staff capacity to play a lead role in managing the negotiation process, in addition to coordinating ongoing internal and regional implementation. The updated agreement will fulfill policy commitments made through each agency’s adoption of Construction Career Pathways.

Any Other Overall Impacts that Require Council Direction and/or Attention

None

Proposed Budget - Department Overview

FY 2026-27



Expo, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

- **Major Programs:** For many decades, the Portland Expo Center has been known as the Community’s Gathering Place and the home for numerous sporting activities, treasured Consumer-Public Shows and Cirque du Soliel. But the Expo is more than that – it is also home to many key and significant cultural moments and memories.
- **Funding Sources:** Total Expo revenue in the FY26-27 budget is \$7.2 million. The majority of this amount, \$6.5 million (91 percent), is earned from enterprise activity, rental fees, parking, and event services.
 - Additional funding sources include:
 - **Government Support:** \$506,000 (7 percent) from the Visitor Facilities Trust Account (VFTA).
 - Historically, Expo annually received approximately \$200,000 in Transient Lodging Tax Pooled Capital. Due to soft VFTA collections, there are no allocations projected in FY26-27.
 - **Other Support:** \$167,000 (2 percent) from interest earnings and miscellaneous sources
- **FY 26 Expo Accomplishments:**
 - Successfully integrated management from the Oregon Convention Center (OCC) to Expo to create shared opportunities and leadership across both venues
 - Maintained major annual repeat events including Rose City Dog Show and Pacific NW Sportsmen’s Show
 - Expo Futures Phase III has initiated planning for the acquisition of sports equipment and infrastructure to support the venue’s strategic pivot toward sports programming
 - Cafes in Halls D and E are being refreshed with Levy capital investment funds to support higher customer satisfaction and speed of service
 - Facility Condition Assessments are being conducted to accurately assess the substantial list of deferred maintenance needs
- **Total Costs (appropriations budget)**
 - Expo Center’s \$7.1 million in operating expenses for FY26-27 are allocated as follows:
 - **Personnel Services:** \$2.6 million (36 percent)
 - **Materials and Services:** \$3.4 million (47 percent)
 - **Cost Allocation Plan (Metro Support):** \$1.1 million (16 percent)
 - The FY26-27 budget includes a forecasted \$74,000 net operating gain
- **FTE to support proposed service level**
 - The Expo Center has 14.5 full-time equivalent (FTE) positions budgeted for FY26-27.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

Expo is expecting to see a \$600,000 (10 percent) increase in Charges for Services from increased event activity in FY26-27. There are no proposed program or staff reductions.

Proposed Budget - Department Overview

FY 2026-27

Expo, April 2026



Highlighted Significant Changes from FY25-26 Budget

Materials and Services expenses are increasing \$1 million (30 percent) from the prior year budget. This increase is driven by several factors. The largest increase, \$430,000, is due to a change in accounting methodology for third-party electrical services. Prior year under-budgeting totaling about \$300,000 has been added to budget categories such as utilities and maintenance services based on actual costs in FY24-25. Event expenses represent a \$133,000 increase.

Any Other Overall Impacts that Require Council Direction and/or Attention

Metro continues to advance the Expo Future vision adopted via two resolutions in January 2025. Design to define investments to make Expo more sport-ready with flooring and equipment purchases are underway in the current year. Additional funding to complete the improvements will be needed and as those plans are finalized and approved by Metro Council and the Metropolitan Exposition Recreation Commission (MERC), necessary budget amendments will be processed. In addition, Expo management, in partnership with Travel Portland and Sport Oregon, are revising the Expo Booking Policy to increase sports utilization, as well as engaging sporting events rights holders across the country to develop relationships that will result in more sports business.

In parallel, actions identified in the Historical Significance and Memorialization Committee resolution are underway. The Cultural Resources Assessment has been completed, and the Hall A engineering study will be completed in the current year. Also, Metro expects to complete an initial feasibility assessment of the recommendations contained the *Expo Future Historical Significance & Memorialization Committee Recommendations Report*. Once this initial assessment is completed, impacted communities will be engaged through the governance structure that is under development.

In years before the pandemic, Expo Center annually received substantial pooled capital resources from Transient Lodging Taxes. In the years since, tax collections have not recovered and nearly no pooled capital resources have been provided to Expo Center to address major capital maintenance and equipment replacements. As noted above, a Facility Condition Assessment is underway at Expo. Based on previous condition assessments, Expo's deferred maintenance backlog is extensive.

Proposed Budget - Department Overview

FY 2026-27



Finance and Regulatory Services, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

Finance and Regulatory Services has experienced increased demand for services over the last several years and is currently staff appropriately to meet those needs. Targeted reductions were made in the FY 2025-26 budget and the department has stabilized and continues to meet the agency's needs.

Finance's total FY 2026-27 budget is \$14.2 million, which is primarily budgeted within the General Fund with a small amount available for financial technology and systems upgrades in the General Asset Management Fund. As a central service, Finance is funded by assessments on external departments. The majority of the FY 2026-27 budget for Finance covers personnel services costs for the 71.8 FTE within the department.

FRS is proud to have received the Certificate of Achievement for Excellence in Financial Reporting for the thirty-third consecutive year. This is recognition by the Government Finance Officers Association on the quality of the Annual Comprehensive Financial Report. Other notable accomplishments include maintaining Metro's AAA bond issuer rating and an upgrade to Aa1 from Moody's for the Convention Center Hotel dedicated tax revenue bonds, receiving a Distinguished Budget Presentation award, and the daily work done to ensure Metro exercises excellent fiscal responsibility.

Ongoing Department Growth and/or Reductions included in FY27 Proposed Budget

FRS has maintained a flat budget year-over-year, excluding the reorganization cited below, with the only change being inflationary assumptions for personnel costs.

Highlighted Significant Changes from FY26 Budget

The Risk Management function and the financial activity in the Risk Management Fund (approximately \$6.2 million and 3.0 FTE) are transitioning to the Risk, Readiness, and Resilience Office within the Office of the COO.

Any Other Overall Impacts that Require Council Direction and/or Attention

FRS continues to focus on bolstering Metro's operational capacity for data analytics and performance measurement, increasing the maturity of the finance function by moving from a transactional and regulatory focus to a partnership model, and supporting Metro's key initiatives across all departments and venues. Significant staff time and leadership attention will be focused on the ERP implementation project, which leads our finance transformation efforts.

Proposed Budget - Department Overview

FY2026-27



Metro
600 NE Grand Ave.
Portland, OR 97232-2736

Housing, April 2026

Summary of Department Budget for FY27 Proposed Budget

- Total FY27 Proposed Budget: \$611.7 million
 - \$566.2 million (92.6%) allocated to implementing jurisdictions
 - includes jurisdictions' contingencies/reserves
 - mainly funded by Affordable Housing Bond (AHB) and Supportive Housing Services (SHS) Tax;
 - General Fund: \$950,000 for AHB administration; \$260,000 for Regional Housing Coordination Strategy (RHCS), land bank strategy & innovative finance, regional listing service, and operational stabilization technical assistance; \$150,000 for future housing funding policy development which will include an economic and market analysis, and a tenant survey).
- Housing Department Personnel = \$8,757,689
 - 45.3 FTE; includes the conversion of 5 LD positions to permanent status
- Housing Department Materials and Services: \$4,665,043
- Housing Department Cost Allocation Plan: \$7,449,853

The Housing Department is entering a period of preparing for an uncertain future in a time of extreme volatility in the social safety net. While environmental factors such as new and shifting federal guidelines, a local economic downturn, and regional voter sentiment pose challenges for the ongoing work, the Housing Department is now structured and resourced to both double down on its commitments to oversight, while remaining responsive to major opportunities and risks. This upcoming fiscal year will see the implementation of SHS reforms as well as the Regional Housing Coordination Strategy, both significant projects for staff. The Housing Department does not view these projects as additional work, but as accelerants to advance greater oversight of homeless services and identifying innovative housing financing mechanisms to ensure greater stability for tenants in future bond-funded affordable housing.

The Housing Department is proposing no major changes to its prior year budget. Pending budget modification proposals, additions include converting 5 limited duration positions to permanent status, with addition of \$260,000 for Regional Housing Coordination Strategy (RHCS), land bank strategy & innovative finance, regional listing service, and operational stabilization technical assistance; and \$150,000 for future housing funding policy development which will include an economic and market analysis, and a tenant survey).

- Total FY26 Budget: \$792 million
 - \$714.5 million (90.2 percent) allocated to implementing jurisdictions
 - includes jurisdictions' contingencies/reserves
 - General Fund: \$950,000 for AHB administration, \$120,000 for Regional Housing Coordination Strategy (RHCS) from previous year

Proposed Budget - Department Overview

FY2026-27



Housing, April 2026

- Housing Department Personnel: \$8.4 million
 - 45.7 FTE; includes 5 limited duration positions

Ongoing Department Growth and/or Reductions included in FY27 Proposed Budget

The Housing Department is proposing to convert 5FTE limited durations to permanent status for a cost of \$919,925 (included in the above cost of FY27 FTE: \$8,757,689). Each of these positions has proven to be critical to the long-term success of the Housing Department, supporting efforts to accelerate oversight and transparency, and to remain responsive to political risk and opportunity.

Highlighted Significant Changes from FY26 Budget

The Housing Department sought to reduce its contracted services and achieved a reduction of \$1.8 million from the FY26 Budget. Overall, the department has achieved an 11 percent reduction in Material and Services costs from FY26 to FY27. However, FY27 represents a 17 percent increase in Cost Allocation Plan expenses for the department.

Additionally, in FY26, Metro allocated \$32 million in SHS administrative carryover funding to the three SHS implementing jurisdictions, which was distributed in accordance with the existing SHS allocation formula.

Any Other Overall Impacts that Require Council Direction and/or Attention

No additional impacts.

Proposed Budget - Department Overview

FY 2026-27



Human Resources, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

As a central service, Human Resources is budgeted within the General Fund and is funded by assessments on external departments through a cost allocation methodology.

The proposed HR budget for FY26-27 includes 33.0 FTE with total appropriations of \$7.6 million, primarily for personnel services and contracted professional services for agency-wide benefits and training.

The Human Resources department is responsible for the systems, programs, and partnerships that support Metro's workforce throughout the employee lifecycle. By investing in HR, Metro is strengthening the foundational infrastructure needed to attract, retain, and develop a high-performing, inclusive public service workforce.

Our department includes recruitment, employee benefits, leave administration, classification and compensation, labor relations, HR business partners, HR information systems (HRIS), and employee training and development. Together, these teams deliver services that ensure compliance, promote equity, and help employees succeed in their roles.

FY25-26 HR Accomplishments

In addition to delivering essential day-to-day support across all HR service areas, the department made significant contributions to several agencywide initiatives over the past year. Below is a sample of key accomplishments:

- Successfully supported the organization through a major reduction in force, navigating complex bargaining requirements and ensuring full compliance with labor obligations.
- Completed all legal requirements associated with the Oregon Equal Pay Act, concluding a multi-year compliance effort and reinforcing Metro's commitment to pay equity.
- Maintained high levels of customer service in recruitment despite a significant reduction in staff, ensuring agencywide hiring needs were met during a challenging year.
- Provided critical employee relations support and led impact bargaining processes, including those tied to major operational changes such as the closure of Metro Paint.
- Advanced the 2025 Job Description Initiative, updating or producing nearly 677 job descriptions to date, representing approximately 80% of Metro's total job description needs.
- Launched the Leadership Skill Development Series, building on the Supervisor Training curriculum to deliver practical leadership tools. Topics included selfawareness, strategic thinking, communication, team building, navigating change, conflict resolution, and decision-making.

Proposed Budget - Department Overview

FY 2026-27



Human Resources: April 2026

- Partnered with Finance and IT to select a new ERP vendor, laying the groundwork for a transformative system implementation in FY27.
- Developed custom training for supervisors of variable-hour employees, addressing unique compliance and management challenges for this workforce segment.
- Prepared for onboarding stage labor from IATSE for P5, requiring specialized system configuration and data collection for more than 100 employees.

FY2026-27 Initiatives

Several major initiatives are planned for the coming year:

- A key initiative for FY27 will be the implementation of a new ERP system - a transformative project that will modernize and streamline Metro's HR and financial processes. This effort represents a significant organizational shift and will require extensive involvement from HR, Finance, and IT throughout the year. This initiative will demand substantial staff time dedicated to system configuration, testing, and training. The project carries high risk, high workload, and will fundamentally change how the organization conducts its work. Beyond the essential daily support HR provides, this implementation will be the department's primary focus during FY27.
- Human Resources will lead negotiations with four unions, addressing four distinct collective bargaining agreements (CBAs). The process will involve extensive preparation, including economic analysis, stakeholder engagement, and coordination with department leadership to identify organizational needs and constraints. Successful completion of these negotiations will help preserve positive labor-management relationships, mitigate risk, and support a stable and engaged workforce.
- Human Resources will undertake a significant initiative to improve and standardize ADA accommodation processes across the organization. This effort is essential to ensuring consistency, compliance with federal and state regulations, and equitable support for employees requesting accommodations. HR will also implement enhanced tracking and reporting mechanisms to improve transparency and accountability. By strengthening these processes, Metro will reduce risk, improve compliance, and foster a more inclusive and supportive workplace environment.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

As HR prepares for the significant operational impacts associated with the upcoming ERP implementation, the department will receive temporary backfill support. An HR Generalist will be hired on a limited-duration basis, funded through the ERP project, to help maintain essential HR functions throughout the implementation period.

Proposed Budget - Department Overview

FY 2026-27

Human Resources: April 2026

Highlighted Significant Changes from FY25-26 Budget

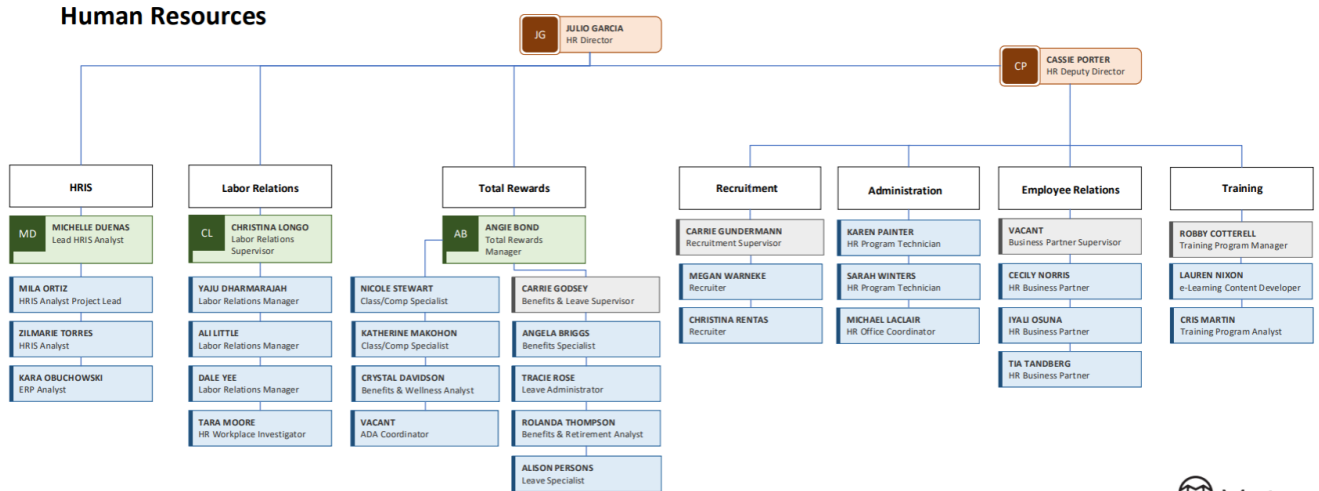
There are no other significant changes to the HR budget.

Any Other Overall Impacts that Require Council Direction and/or Attention

N/A

Attachments:

Org Chart



12/18/2025

Summary of Department Budget for FY26-27 Proposed Budget

The Information Technology and Records Management Department (IT) provides core services that enable Metro to operate effectively and securely. IT is responsible for delivering, supporting and governing the technology and records management capabilities used across the organization. The department's scope includes cybersecurity; applications (including web platforms, the ERP, and other enterprise applications); infrastructure, and technology services; records management; and the Project Management Office (PMO). In addition, IT is in the process of establishing a Business Relationship Management (BRM) function to strengthen alignment with departments, improve demand management, and support technology planning.

Accomplishments in FY25-26, in collaboration with other departments, include:

- **WCAG Accessibility:** The Accessibility Project achieved several major milestones aimed at improving compliance and ensuring an inclusive digital experience for all users. New websites that meet WCAG accessibility requirements have been launched. The project conducted a comprehensive inventory of all externally facing software applications and requested standardized accessibility documentation from vendors to verify how their information and communication technology (ICT) products align with accessibility standards such as WCAG 2.1. To further strengthen accessibility across the organization, the team partnered with an external contractor to perform accessibility testing on previously developed websites and in-house applications.
- **Oregon Zoo Point-of-Sale System:** Implemented a new point-of-sale system for the Zoo, providing a modern and reliable platform that improves workflows, system access, and operational support for Zoo staff.
- **Solid Waste Software (Strong Data):** Launched a new solid waste software platform, replacing a legacy system that supported a highly visible and mission-critical operation for more than 20 years.
- **Public-Facing Grant Application System:** New public-facing grant application system. Parks & Nature and Planning were the first departments to transition as part of a phased rollout. The new platform replaces a long-standing solution that no longer met organizational needs and provides improved functionality and transparency for both staff and applicants.
- **AI and Data Governance Initiative:** Launched an organization-wide AI and Data Governance initiative. Initial accomplishments include the release of employee AI usage guidelines and the introduction of Copilot Chat. This work is being supported through targeted training efforts.
- **IT Strategic Plan:** Developed a five-pillar IT Strategic Plan through agency-wide engagement and active participation from IT staff at all levels.
- **Facility connectivity improvements:** Delivered major wireless network upgrades at the Metro Regional Center (MRC) and seven remote offices.
- **Technology enablement for new facilities:** Deployed IT infrastructure for the new Metro South Administrative Office, enabling the facility to become operational as planned.
- **Network Penetration Testing:** Successfully completed Metro's first network penetration test.

Proposed Budget - Department Overview

FY2026-27



Information Technology, April 2026

- NIST CyberSecurity Framework: Have created Function aligned security goals, milestones and projects and are engaging with professional services to strengthen and smooth adoption of the CSF by Metro.
- Enhanced Security for Staff: IT made significant changes to how network passwords, permissions, MFA and account validation work, deepening our defense against malware, phishing and social engineering attacks.
- Business Continuity: IT acquired hardware and software for major datacenter system upgrades and is acquiring space in a regional colocation datacenter facility as part of the plan to create true resilience for key network services and applications.
- CPMO Support: IT supported construction project managers with large technology infrastructure buildouts for multiple large projects including the Jonsson Center for Wildlife Conservation, Blue Lake Park, Metro South Transfer Station, Portland5, the Oregon Convention Center and the Oregon Zoo.

As a central service, the Information Technology department is funded by assessments on external departments through a cost allocation methodology. The IT base budget for FY26-27 includes 46.0 FTE, \$4.2 million materials and services budget for operational support within the General Fund, and \$2.4 million for capital expenditures within the General Asset Management Fund for IT Renewal and Replacement projects.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

- Strengthening foundational capabilities: Focus on building a more stable, sustainable, and business-aligned IT function and the introduction of a new leadership structure.
- Organizational capacity and sustainability: Prioritize filling vacant positions, reviewing workload and skills across teams, and evaluating capacity gaps. Continue clarifying decision-making and prioritization structures, and advance an initial Business Relationship Management (BRM) capability to support earlier and more consistent engagement with departments.
- Enterprise modernization and risk reduction: Progress the new ERP project, which is foundational to improving enterprise processes, data consistency, and long-term operational efficiency across Metro.
- Cybersecurity posture improvements: Strengthen Metro's cybersecurity posture through targeted investments, governance improvements, and risk-informed prioritization to reduce organizational risk.
- Responsible AI and data enablement: Identify and enable responsible AI use cases that improve internal efficiency and enhance services to the community, while strengthening the data foundations required to support analytics, AI, and informed decision-making.

Highlighted Significant Changes from FY25-26 Budget

- Service continuity through ongoing funding: Conversion of prior one-time funding into ongoing support to sustain core IT services and contractual obligations, ensuring stability of existing systems rather than expanding IT scope.

Proposed Budget - Department Overview

FY2026-27



Information Technology, April 2026

- Cybersecurity risk reduction: Targeted investments to strengthen Metro’s cybersecurity posture through improved governance, risk management, and oversight of information systems, reducing organizational risk and protecting digital assets.
- Applications management capacity and ERP readiness: Increased management capacity within the Applications team to support day-to-day operations and prepare the organization for the implementation of a new ERP system, a critical modernization initiative.
- Digital accessibility compliance: Continued one-time funding to complete federally mandated remediation of public-facing digital content ahead of the April 2027 deadline, ensuring compliance and equitable access to Metro’s digital services.

Any Other Overall Impacts that Require Council Direction and/or Attention

The proposed FY26–27 budget for IT does not include items that require Council direction or action. IT will continue to keep Council apprised of the department’s continued work on digital accessibility compliance for public-facing content, improvements to Metro’s cybersecurity posture, and preparation for major modernization initiatives, including the upcoming ERP implementation.

Proposed Budget - Department Overview

FY 2026-27



Office of Metro Attorney, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

- OMA provides legal advice and services to Metro and its elected officials, commissions, and employees in court and in administrative and quasi-judicial proceedings. Attorneys in OMA draft and review local legislation, contracts, real estate leases, intergovernmental agreements, and other documents and legal instruments, and advocate and negotiate on behalf of Metro. OMA also advises on policy development and program implementation. Attorneys in OMA provide legal advice and training to elected officials, the Office of the COO, and Metro departments on a broad spectrum of legal topics, including land use planning, real estate, construction, litigation, employment and labor, constitutional law, public finance, records and public meetings, contracts, administrative law, elections, and municipal finance. OMA also contracts with and manages outside legal counsel.
- Total Costs: \$4.7 million for Personnel Services (98%) and Materials & Services (2%)
- 17.0 FTE: consists of 11.0 attorneys and 6.0 support professionals

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

OMA did not request any new additions or increases. The changes in the personnel services budget reflect the standard increases that are applied to all Metro departments for wage changes (step and cost of living) as well as expected agency-wide PERS and Health and Welfare benefits increases.

Highlighted Significant Changes from FY25-26 Budget

There are no significant service level changes proposed for FY 2026-27. The proposed budget maintains the same materials and services budget from prior year without additional increases.

Any Other Overall Impacts that Require Council Direction and/or Attention

None for FY 2026-27.

Proposed Budget - Department Overview

FY 2026-27



Oregon Convention Center, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

Inspired by the region and centrally located in Portland, the Oregon Convention Center (OCC) serves as a premier venue for conventions, trade shows, consumer events, and community gatherings. The center is committed to fostering economic impact, promoting sustainability, and supporting equity and inclusion. OCC plays a pivotal role in attracting out-of-town visitors while also providing space for local events that enrich Portland's cultural and economic landscape.

- **Funding Sources:** Total OCC revenue in the FY26-27 budget is \$51.4 million. The majority, \$32 million (62 percent), of this revenue is enterprise activity, rental fees, parking, and food and beverage sales.
 - Additional funding sources include:
 - **Government Support:** \$17 million (33 percent) from the Visitor Facilities Trust Account
 - Historically, OCC has received approximately \$1.2 million in Transient Lodging Tax Pooled Capital. Due to VFTA constraints, there are no allocations projected in FY26-27.
 - **Other Support:** \$2.4 million (5 percent) from interest earnings, transfers and miscellaneous sources
- **Accomplishments/work over the fiscal year:**
 - **Sustainable Events Platinum Certification:** OCC earned Platinum-level certification from the Event Industry Council's Sustainable Events Standard Certificate Program, recognizing excellence in sustainability, diversity, and social impact.
 - **Space to Grow Program:** program established to expand event access for historically underrepresented communities. \$150,000 has been allocated in in-kind support.
 - **Largest National Conference in Portland:** OCC hosted the National Education Association's annual meeting, bringing 7,000 educators to Portland. This was the largest conference hosted in Portland's history.
 - **Orbit Cafe:** the cafe was remodeled and opened in July 2025, featuring a grab-and-go model
- **Total Costs (appropriations budget)**
 - The OCC's \$53 million in operating expenses for FY26-27 are allocated as follows:
 - **Personnel Services:** \$15 million (28 percent)
 - **Materials and Services:** \$30 million (57 percent)
 - **Cost Allocation Plan (Metro Support):** \$8.3 million (16 percent)
- **FTE to support proposed service level**
 - The OCC has 98.8 full-time equivalent (FTE) positions budgeted for FY26-27.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

Looking ahead, OCC faces significant financial headwinds. Soft regional tourism recovery, fewer contracted conventions in the next two years, and negative reputation and media coverage are putting pressure on Transient Lodging Tax collections and OCC enterprise revenues.

Proposed Budget - Department Overview

FY 2026-27



600 NE Grand Ave.
Portland, OR 97232-2736

Oregon Convention Center, April 2026

Opportunities center on deeper collaboration between OCC and the Expo Center, which enables more strategic cross-venue bookings and improved operational efficiency. The consolidated operational model also assists in capturing shorter booking-window events to help fill calendar gaps and maintain momentum. These opportunities are balanced by several risks, including flat or declining lodging tax revenues and rental car taxes distributed through the Visitor Facilities Trust Account (VFTA) to support OCC operations, continued pressure on client budgets, uneven business pace between FY26-27 and FY28-29, and Portland's national reputation, all of which can affect booking conversion and competitiveness. Further risks include unfunded capital needs, constrained staffing capacity following the FY25-26 Reduction in Force, rising personnel service costs, and fund balance limitations that reduce flexibility to absorb disruption or invest in modernization.

Highlighted Significant Changes from FY25-26 Budget

The FY26-27 OCC budget reflects modest year-over-year change, with operating revenue increasing by 1 percent and expenses rising by 2 percent, following significant cost reductions implemented in FY25-26. In that prior year, OCC reduced materials and services by \$1.9 million (6 percent) and lowered personnel costs by \$4 million (23 percent) to stabilize operations. Additional reductions would jeopardize service continuity across both venues due to staffing constraints. While the FY26-27 proposed budget uses \$2.4 million in fund balance, this approach is not a long-term solution and will be reassessed in future budget cycles.

Any Other Overall Impacts that Require Council Direction and/or Attention

In years before the pandemic, OCC annually received substantial pooled capital resources from Transient Lodging Taxes. In the years since, tax collections have not recovered and nearly no pooled capital resources have been provided to OCC to address major capital maintenance and equipment replacements. OCC has historically been maintained and updated regularly and the lack of capital funding for multiple years is now resulting in deferred maintenance and questions about how to fund several costly upcoming Capital Improvement Plan projects, including the OCC cooling system (chillers, cooling towers, etc.) in 2028 and OCC expansion roof replacement around 2030.

Proposed Budget - Department Overview

FY2026-27

Oregon Zoo, April 2026



Summary of Department Budget for FY26-27 Proposed Budget

The Oregon Zoo’s FY2027 proposed budget reflects a strong commitment to financial sustainability, operational efficiency, and alignment with the organization’s strategic plan. Building on the accomplishments of FY2025, the zoo continues to prioritize transforming its campus, expanding its conservation impact, and enhancing the visitor experience. Six core program areas remain funded primarily through a mix of permanent property tax revenues (approximately 38%), charges for services such as admissions and events sales (approximately 54%), and contributions from the Oregon Zoo Foundation (approximately 5%).

In FY2025, the zoo welcomed 1.44 million visitors, a 9% increase over FY2024, and celebrated several milestones, including the birth of Asian elephant Tula-Tu and the completion of the three-year Strategic Plan. These achievements underscore the zoo’s role in the region, while maintaining a balanced budget and reserves above target levels. Roughly 1.4 million visitors are projected for FY2026, with continued growth through FY2028, supported by major events including Tula-Tu’s first birthday and record Zoolights attendance.

For FY2027, the zoo proposes a total operating budget of approximately \$59 million, an increase of about \$2.3 million over FY2026. Attendance is projected at 1.45 million visits, a 4% increase over FY2026 projected, with no planned ticket price increases. However, this growth comes with several key risks that we must proactively mitigate. These include market saturation pressures, ongoing construction that may disrupt access and effect guest experience, and—most significantly—limited parking capacity, which remains our highest-impact operational constraint. Addressing these challenges will be critical to sustaining growth while maintaining a positive guest experience.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

Personnel costs are expected to rise modestly by 3.79%, reflecting cost-of-living and step increases, but no new FTEs are proposed for FY2027. The zoo will maintain staffing at 199.5 FTEs, which includes positions across animal care, conservation, operations, and administrative functions. Significant work has been undertaken across teams to evaluate the cost effectiveness of programs and identify opportunities for greater efficiency. This includes reviewing resource allocation, streamlining processes, and ensuring programs are aligned with organizational priorities and financial targets. Importantly, this is not a one-time effort—these evaluations and optimization initiatives will continue into FY27 as we refine our operating model to ensure long-term sustainability.

The zoo’s financial structure for FY2027 also includes three major capital-related funds. Zoo Bond 2024 (321) anticipates \$58.8M in available resources remaining from the first bond sale. Our Capital Asset Funds (325/326) are anticipated to carry over \$13.6M from prior year investments out of zoo operating revenue. These allocations reflect a strategic approach to maintaining and improving infrastructure while preparing for bond-related construction impacts.

Proposed Budget - Department Overview

FY2026-27



Oregon Zoo, April 2026

Fund	Budgeted Expense	Contingency	Unappropriated	Major Projects
321 – Zoo Bond 2024	\$14.8M	\$12.9M	\$31M	Cascade Terrace, Wildlife Pavilion, Elephant Plaza, Coastal Shores and Carousel Design
325 – Capital Projects	\$6.6M	\$2.5M	--	Children’s Museum Acquisition, Electric Train
326 – Renewal & Replacement	\$2.9M	\$1.6M	--	Aviary Café Modernization, East Campus Generator Replacement, Animal Care Building Renovation

Zoo Bond 2024 continues to move forward successfully, with the first phase, Plaza Enhancements, breaking ground in January 2026. As these plazas come online through FY2027, they will enhance our ability to create a more welcoming environment and support future revenue growth through expanded event opportunities. The Zoo Bond Oversight Committee will continue monitoring progress and financials and report annually to Metro Council.

Highlighted Significant Changes from FY25-26 Budget

Significant changes from the FY2026 budget include one-time costs such as hosting the AZA Annual Conference (\$750,000), equipment replacements, and lighting upgrades for the new Polar Plaza ZooLights installation. These investments support the zoo’s strategic goals for industry leadership and visitor engagement. Capital priorities remain consistent with the zoo’s long-term plan and AZA accreditation standards, with contingency funds in place to support long-term reinvestment strategies.

The zoo is well-positioned financially, with an anticipated beginning fund balance of \$25 million and strong reserves. However, aggressive assumptions regarding attendance and revenue growth prior to bond construction represent a key risk, emphasizing the importance of closely monitoring revenue trends. As the Oregon Zoo looks for long term success in a future with many unknowns, flexible contingency is necessary to ensure consistency in animal care, guest experience, and continued investment in infrastructure. Additionally, the zoo’s partnership with the Oregon Zoo Foundation remains critical for advancing education, animal well-being, and conservation programs.

Any Other Overall Impacts that Require Council Direction and/or Attention

Overall, the FY2027 proposed budget reflects thoughtful planning, and it positions the Oregon Zoo to deliver on its mission while navigating future challenges and opportunities. No council action is required beyond approval of the proposed budget, which supports ballot measure commitments and ensures the zoo’s ability to maintain excellence in animal care, conservation, and guest experience.

Proposed Budget - Department Overview

FY2026-27



Parks and Nature, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

Parks and Nature protects water quality, fish and wildlife habitat and connects people to nature through a connected system of parks, trails and natural areas. With nearly 20,000 acres, the department manages parks and natural areas across every community in the region. Thanks to two decades of voter investments, along with managing more than 11,000 acres of natural areas, Metro has built and operates 17 parks, manages 14 cemeteries and offers three boat ramps.

The work of the Parks and Nature Department is organized into five major program areas: Protect and Conserve Nature; Create and Maintain Great Places; Connect People to Nature; Support Community Aspirations; and Convene, Plan and Build a Regional Trail System. The primary funding sources are the voter approved general obligation bond and local-option levy. Additional sources are transfers from the Metro general fund, fees for service, and grants.

A few accomplishments in FY26 to highlight include:

- Bond investments: Take Care of Metro Parks {completing Willamette Cove master plan, beginning construction on Lone Fir Memorial – Lang Faa}; Protect and Restore Land and Trails acquired 862 acres, continued site stabilization on several sites including the 536 acres in Eagle Creek and completed several restoration projects such as Coffee Lake Creek Wetlands.
- Levy investments: habitat restoration {6,000 acres estimated}, park visitation {650,000 estimated}, Nature in Neighborhood grants {\$750k awarded to 10 grantees with more than 50 project partners}; provided nature education and stewardship programming to hundreds of children and adults.
- Other: Almost 6,000 life jackets distributed to community members over the summer to raise water safety awareness and reduce drownings, hosted impactful events like the 12,000+ person Marianas Festival; navigating a busy summer season with limited staff capacity.

The FY27 proposed budget reflects a total budget of \$113 million and includes \$78 million in the bond fund, \$28 million in the operating fund, and \$7million in other small funds. The department FTE count remains unchanged from FY26 at 121.9.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

The proposed budget maintains the significant reductions initiated the last two fiscal years. Small one-time or project related expenditures are proposed to ensure that critical work around; cultural resource protection, public welcoming of completed Take Care of Metro Parks projects, work to complete a 2027 System Plan update, and regional trail leadership is continued. Parks and Nature will also invest in collecting park utilization data and community outreach work related to a potential levy funding measure. The department weathered service reductions last fiscal year and can restore some seasonal/VHE support for ongoing maintenance, operations and customer service efforts. Reductions in administrative support, communications staff, and leadership positions continue to constrain capacity and ability to respond to new agencywide requests, emergencies, or new requests for service. Staff anticipate this will be the case through the lifecycle of the current operating levy.

Proposed Budget - Department Overview

FY2026-27

Parks and Nature, April 2026



Highlighted Significant Changes from FY25-26 Budget

The department budget remains reasonably static compared to last fiscal year. There is about \$4.5 million in appropriation increases in the bond fund due to the portfolio of work advancing.

Any Other Overall Impacts that Require Council Direction and/or Attention

The Council's continued collaboration to affirm service levels for updating the system plan in preparation to referring a local option levy prior to the current expiration of June 30, 2028, remains a primary focus. Without ongoing operational funding, Council's support will be needed to maintain the current Parks and Nature portfolio.

Proposed Budget - Department Overview

FY2026-27



600 NE Grand Ave.
Portland, OR 97232-2736

Planning, Development and Research (PDR), April 2026

Summary of Department Budget for FY26-27 Proposed Budget

- **Major programs / work areas**
 - **Transportation Planning and Projects**
 - Metropolitan Planning Organization (MPO): fulfill federal and state transportation planning and policy responsibilities under federal and state law
 - High-capacity transit corridor planning and project development
 - Regional Travel Options and Safe Routes to Schools
 - Transportation System Management and operations to improve system efficiency
 - Regional Emergency Transportation Routes planning
 - Increase the resilience of our region to extreme weather events
 - **Land Use**
 - Guide land use decisions, implement state requirements for growth management planning and steward the region's Urban Growth Boundary (UGB)
 - Update the region's Charter-required 50-year Future Vision
 - **Community Investment and Development**
 - Affordable transit-oriented housing (Transit Oriented Development Program)
 - Grant programs for community placemaking, local planning to support development, and community focused economic development (Construction Excise Tax – CET Grants)
 - Targeted funding for activities that support housing production
 - Brownfields redevelopment
 - **Data and Research**
 - Data Resource Center (DRC) provides data, analysis, mapping, forecasting and modeling services to Metro departments and agencies around the region
 - These include, but are not limited to, GIS services, mapping, travel demand modeling, transportation emissions modeling, resiliency analysis, data visualization, HR dashboards and public data preservation efforts
- **Total Costs (appropriations budget)**
 - \$17.9 million in Personnel Services (**3% increase from FY26**)
 - 91.2 FTE – **1.4 FTE increase from FY26**
 - \$32.7 million in Materials and Services (**6% decrease from FY26**)
 - Due to less activity on M&S heavy projects (e.g. FHWA SS4A, TOD 82nd Ave Grant)
 - \$6.5 million in Cost Allocation Plan expenses (**15% increase from FY26**)
 - based on internal allocation of increased Metro overhead costs
 - **Total: \$57.1 million (1% decrease from FY26)**

Proposed Budget - Department Overview

FY2026-27



Planning, Development and Research (PDR), April 2026

- **Major funding sources**
 - **46% Federal**
 - 42% formula funds (including TOD)
 - 4% discretionary
 - **54% Non-Federal**
 - 21% General Fund
 - 33% Other Non-Federal (mostly CET, Fund Exchanges, and internal transfers for DRC services)

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

Growth

- **New Construction Excise Tax (CET) funded programs**
 - Housing Production Accelerator Fund (HPAF)
 - 1 new FTE (3-year Limited Duration Program Coordinator I)
 - \$5M of grants to be spent over 3-5 years (\$2M budgeted in FY27)
 - \$150k to explore Regional Land Bank concept
 - Job Ready Lands and Economic Development
 - 1 new FTE (3-year Limited Duration Senior Regional Planner)
 - \$2M for M&S related to the new Job Ready Land program
 - \$50k to support the update to the region's federally required Comprehensive Economic Development Strategy (CEDs)
 - \$300k of one-time General Fund to cover staff time that cannot be covered by CET funds (e.g. economic development activities that are not directly related to HPAF or Job Ready Lands).

Continuation

- **Future Vision**
 - \$570k of one-time General Fund to complete the Future Vision
 - Extend LD Program Coordinator I (#1734) to June 30, 2027 (6-month extension)
- **Regional Transportation Plan Update**
 - \$400k of existing PDR funds (no General Fund is requested) for federally required activity every 5 years
- **Modeling Support**
 - Extend LD Assistant Modeler (#1702) to December 31, 2026 (6-month extension / no General Fund is requested)

Proposed Budget - Department Overview

FY2026-27



Planning, Development and Research (PDR), April 2026

Reductions

- **PDR continues to approach staffing decisions conservatively due to personnel costs increasing at a faster rate than ongoing revenue.**
 - Given the variety of funding sources for the department, lower funding availability does not affect all PDR program areas equally.
 - Proposed budget includes a net increase of 1.4 FTE overall (3% increase in Personnel expense), due to the addition of two Limited Duration positions that will support the implementation of the new CET-funded programs.

- **The decrease in M&S from FY26 reflects decreased project activity for certain M&S-heavy projects**
 - A majority of PDR M&S expenses are project-based and not required for ongoing operations, so PDR M&S costs can fluctuate significantly from year to year based on project timing.
 - When M&S-heavy projects end or move into a less M&S-heavy phase, M&S costs decrease.

Highlighted Significant Changes from FY26 Budget

See above.

Any Other Overall Impacts that Require Council Direction and/or Attention

As the region's federally designated MPO, PDR's work is intrinsically linked to the federal government. However, the actual impact of any potential changes in federal transportation funding or policy direction remains unpredictable. Should any significant transportation funding cuts become reality, then Council direction may be required depending on the severity of the funding cut.

Proposed Budget - Department Overview

FY 2026-27



Portland's Centers for the Arts, April 2026

Summary of Department Budget for FY26-27 Proposed Budget

Portland's Centers for the Arts brings nearly 800 music, theatre, dance, and lecture performances to Portland each year. Every performance is an invitation: to laugh, to reflect, to be inspired, and to share in the extraordinary experience of live art. Whether it's a world-class symphony, an intimate theatre production, a riotous comedy show, or a lecture that sparks new ideas, we bring people together to experience magic.

Among the largest performing arts centers in the country, Portland's keeps art and culture thriving in the region. We operate the Arlene Schnitzer Concert Hall, Keller Auditorium, and Antoinette Hatfield Hall, which includes the Newmark, Dolores Winningstad, and Brunish Theatres. The buildings are owned by the City of Portland and operated by Metro under an intergovernmental agreement.

- **Major Programs:** Portland's is home to five resident companies including the Oregon Symphony, Portland Opera, Oregon Ballet Theatre, Oregon Children's Theatre, and Portland Youth Philharmonic, and host other local arts groups, Broadway Across America, and commercial events.

Portland's also does a small amount of in-house programming. The Department of Culture & Community initiates socially, culturally, and politically relevant programming by rooting decision-making processes within our local communities. Portland's Presents offers free summer performances with our Music on Main series and presents other events with the goal of increasing theatre usage and raising net revenue.

- **Funding Sources:** Total P's revenue in the FY26-27 budget is \$26.3 million. The majority \$22.4 million (85 percent) of this revenue is either client-driven, such as theatre rental and reimbursed labor, or patron-driven, such as ticket service charges and food and beverage sales.
 - Additional funding sources include:
 - **Government Support:** \$3.5 million (13 percent) from the Visitor Facilities Trust Account (VFTA) and City of Portland
 - **Other Support:** \$442,000 (2 percent) from interest earnings and miscellaneous sources

Event related revenues are projected to be \$756,000 (3 percent) lower than the current fiscal year. This reduction is driven by fewer weeks of Broadway Across America programming compared to historic averages (9 weeks vs. 14 weeks), the continued absence of Oregon Children's Theatre, which is experiencing financial challenges, and a reduced number of commercial concert and comedy events.

Commercial concert and comedy bookings are slowing in the current fiscal year, and we anticipate further declines beginning in 2027 with the opening of two new commercial theatres: Live Nation's venue at the east end of the Hawthorne Bridge and AEG/Monqui Presents venue at Lloyd Center.

VFTA support is forecasted to decrease \$38,000 (6 percent) from the current fiscal year, due to lower hotel tax revenues.

Proposed Budget - Department Overview

FY 2026-27



600 NE Grand Ave.
Portland, OR 97232-2736

Portland's Centers for the Arts, April 2026

- **Accomplishments/work over the fiscal year:**
 - **Management Transition:** Metro and the City of Portland are developing a plan to transition P'5 operations to the City in July 2027. The City is running a Request for Interest (RFI) process to gather ideas about potential future operating models for P5. We are actively planning to transfer operations to City management, but the result of the RFI could lead the City to run a Request for Proposal (RFP), and potentially contract management to a non-profit or for-profit entity. We are focused on providing clear and timely communications to staff as these decisions are made.
 - **Facility Condition Assessment (FCA):** Portland's FCA executive summaries were released in late February 2026. The FCAs estimate 30-year capital costs of \$83 to \$156 million for Antoinette Hatfield Hall and \$87 to \$161 million for the Arlene Schnitzer Concert Hall, and 10-year capital costs of \$10 to \$19 million for the Keller Auditorium. Given recent City of Portland discussions about either the replacement or renovation of the Keller Auditorium, the assessment only forecast ten years into the future. The assessments note that several major assets have been replaced or rehabilitated in recent years, and that strong maintenance practices have helped keep systems operational. Full reports with additional details on these findings and recommendations are expected in mid-April.
 - **Adjustment to decreased staffing:** In FY26, Portland's reduced FTE by 12 positions, 17 percent of full-time staff. This year we have adjusted to a smaller team by re-thinking our work to be more efficient and focusing on essential event services. Our variable hour event-driven staff were not impacted by the reduction in force and continue to support our events.
- **Total Costs (appropriations budget)**
 - P'5's \$26.3 million of FY26-27 operating expenses breakdown as follows:
 - **Personnel Services:** \$12.3 million (47 percent)
 - **Materials and Services:** \$9.3 million (35 percent)
 - **Cost Allocation Plan for Central Services:** \$4.6 million (18 percent)
 - Expense increases were limited to those necessary to ensure successful management of events.
 - One FTE position is unfunded and one limited duration position ends in FY25-26.
 - The FY26-27 budget includes an operating gain of \$33,000.
- **Staffing to support proposed service level**
 - P'5 has 61 full-time equivalent (FTE) positions budgeted for FY26-27. Only 59 positions are funded.
 - P'5 events are supported by hundreds of event-driven variable hour and part-time staff.

Ongoing Department Growth and/or Reductions included in FY26-27 Proposed Budget

Rental rates are increasing 3 percent and labor billing rates are increasing 1-7 percent (most 3-5 percent). Local art groups have been notified. These increases balance the need to generate revenue to cover costs and the desire to limit rate increases on clients already facing financial challenges. Portland's provides various discounts to non-profit clients, most significantly on theatre rental rates: 70 percent discount for resident companies, 50 percent discount for featured tenants, and 20 percent for other non-profits.

Proposed Budget - Department Overview

FY 2026-27



Portland's Centers for the Arts, April 2026

Highlighted Significant Changes from FY25-26 Budget

Portland's continues to face rising operational costs and lower event and attendance levels. The FY25-26 budget made many adjustments to address and realign the growing gap between revenues and expenses. With these changes made in the prior year, the FY26-27 budget is similar to the FY25-26 budget, though the operating margin has narrowed.

Any Other Overall Impacts that Require Council Direction and/or Attention :

N/A

Proposed Budget - Department Overview

FY 2026-27



Waste Prevention and Environmental Services, February 2026

Summary of Department Budget for FY27 Proposed Budget

Overview

The Waste Prevention and Environmental Services department is responsible for ensuring that all solid waste generated in the region is managed in a manner that protects public health and safeguards the environment. We lead efforts to reduce waste, promote recycling and reuse, manage hazardous materials safely, and ensure that garbage and recycling services are accessible and equitable to all. Through innovative policies, partnerships, and education, we help communities reduce their environmental impact and build a more resilient future. The department’s work is guided by the 2030 Regional Waste Plan, which serves as the region’s waste reduction plan implemented in partnership with cities and counties, and the Regional System Facilities Plan, which guides long-term investments in system infrastructure. We deliver programs and services in the core areas outlined below.

Regional garbage and recycling operations	Planning and regulation	Services and community investments
<ul style="list-style-type: none"> • Metro South Transfer Station • Metro Central Transfer Station 	<ul style="list-style-type: none"> • Regulation of private facilities • Garbage and recycling service improvements • Planning for new facilities and services • Closure of St. John’s landfill • Disaster debris planning 	<ul style="list-style-type: none"> • Household Hazardous Waste collection • Youth leadership and waste prevention education programs • Grant and sponsorship programs • Neighborhood collection events • Cleaning up dumped garbage

Accomplishments over the fiscal year

• Maintained and strengthened regional assets

WPES delivered essential garbage and recycling services amid increasing climate disruptions while completing critical capital improvements. Major accomplishments included stabilizing the new point-of-sale system, completing the Metro South office building, and addressing high-priority safety and infrastructure needs at Metro South and Metro Central.

• Advanced system planning and regulatory improvements

The department advanced long-term system resilience by launching the first phase of System Facilities Plan projects, including pre-design for the Washington County community depot. Metro also updated Regional Service Standards to improve bulky waste collection and strengthened partnerships with local governments to support waste reduction, service reliability, and disaster preparedness.

• Expanded community investment and reuse outcomes

WPES expanded reuse, waste reduction, and education efforts while strategically realigning programs. Metro launched the Reuse Impact Grant Program, awarding \$1 million to 16 organizations to strengthen regional reuse infrastructure, successfully completed the MetroPaint program sunset, and redeployed

Proposed Budget - Department Overview

FY 2026-27



Waste Prevention and Environmental Services, February 2026

staff to expand RID cleanup capacity. Youth and adult education programs continued to engage thousands of community members across the region.

Funding Sources

Waste Prevention and Environmental Services is funded through solid waste fees, which consists of two primary sources: solid waste fees and regional system fees. The solid waste fee supports the operations of Metro’s two public transfer stations, Metro Central and Metro South. The regional system fee funds key regional services including grants, household hazardous waste collection, waste reduction disaster resilience planning, education programs, and garbage cleanup on public lands.

Proposed Budget

FY 2026-27 Appropriation: \$151.8M

FTE Supporting the FY 2026-27 Service Level: 183.3 FTE

Ongoing Department Growth and Reductions included in FY26 Proposed Budget

Declining regional tonnage

The regional economy continues to influence waste generation across the system. Ongoing uncertainty, including volatility in the tourism and hospitality sectors, financial constraints facing state and local governments, and slower construction activity, has contributed to reduced volumes of material moving through the region. Because WPES is funded through per-ton fees, lower tonnage translates directly into reduced revenue to support programs and services.

Over the past year, WPES has continued to see a decline in tonnage at both the regional level and at Metro’s transfer stations, while operating costs have continued to rise. These trends, outlined in the solid waste forecast, are expected to continue over the next several years. As tonnage declines, the system must recover fixed operating costs across fewer tons, which places upward pressure on the solid waste fees. Without adjustments, this dynamic could result in large-scale fee increases as waste tonnage declines.

Alignment of program and services

The FY27 Waste Prevention and Environmental Services prioritizes essential system services, while incorporating targeted adjustments in response to declining waste tonnage, rising system costs, and ongoing modernization needs. The budget does not include significant program growth; instead, it reflects deliberate realignment and selective reductions to ensure financial sustainability and alignment with Council priorities.

Three integrated strategies guide the department’s approach:

Proposed Budget - Department Overview

FY 2026-27



Waste Prevention and Environmental Services, February 2026

Level of Service Alignments: Aligning programs and staffing with core mission and priority outcomes, using program evaluation and zero-based budgeting to reduce, scale, and restructure services where appropriate while protecting public health, environmental protection, and system oversight.

Capital Improvement Strategy: Fund smaller capital projects and improvements from current revenues while using bonded financing for large, long-term capital investments. This includes maintaining reserves to support existing and planned investments.

Fee Development: Balance predictability, affordability, and full cost recovery in fee-setting, consistent with Council direction, with proposed adjustments informed by engagement with the Regional Waste Advisory Committee.

Highlighted Significant Changes from FY26 Budget

The FY 2026-27 proposed budget includes a combination of operational adjustments, program changes, and staffing reductions in some areas to support long-term financial stability and system resilience. These adjustments were identified in part through a zero-based budgeting review in which WPES evaluated all programs, service models, and staffing levels to ensure alignment with current system demands and financial realities. Key changes are highlighted below.

Transfer Station Operational Adjustments

- Operating hours for public customers at Metro South Transfer Station will be shortened beginning July 1, 2026. This change aligns with customer demand patterns and maintains essential public and commercial access while reducing operating expenses.
- WPES will implement credit card processing cost recovery to align payment practices with common industry standards. This change improves cost transparency, ensures users pay the costs associated with their payment choices, and reduces upward pressure on systemwide fees.

Program and service alignment

- The planned closeout of MetroPaint concluded in January 2026, marking a 30-year legacy that kept millions of gallons of paint from ending up in landfills, helped to conserve natural resources while beautifying communities across the region. Although the program has ended, paint recycling continues across Oregon—thanks to the foundation MetroPaint helped establish with product stewardship laws—with Metro facilities and nearly 200 statewide drop-off sites still serving the region.
- New delivery models and adjusted service levels were identified for lawn and garden toxics reductions and small-scale household hazardous waste collection. This approach provides greater flexibility in how services are delivered while sustaining investment in priority programs such as free large-scale household hazardous waste collection events and education programming.

Proposed Budget - Department Overview

FY 2026-27



Waste Prevention and Environmental Services, February 2026

- The supplemental local government funding for food scraps requirement is not included in the proposed budget. Given current budget pressures and WPES strategic priorities, this supplemental funding will conclude as originally planned while WPES continues to support broader system efforts to reduce food waste and expand organics recovery through other strategies.

Organizational Structure Updates

- WPES streamlined its organizational structure to improve coordination and align with program needs. These changes align staffing with current service demands and improve internal efficiency to support long-term financial sustainability.

Any Other Overall Impacts that Require Council Direction and Attention

The FY27 Proposed Budget for Waste Prevention and Environmental Services continues to balance essential service delivery with rising costs and targeted system investments. Building on prior year decisions, the following areas warrant Council consideration as projects advance and implementation decisions come forward:

System Investments- The budget advances targeted investments to modernize the garbage and recycling system and address identified service gaps. Council direction will be needed at key milestones to confirm scope, timing, and funding approaches.

Program Realignment and Resource Reallocation- As part of ongoing implementation, WPES will continue to evaluate existing programs and realign resources toward core system functions and priority outcomes. Council guidance will help inform decisions as programs transition or conclude.

Financial and Fee Considerations- Managing inflationary pressures and fixed operating costs while maintaining essential services remains a central focus. Council consideration of fee impacts will continue to be critical as investments move from planning to delivery.



File #: 26-6497

Agenda Date:4/9/2026

Supportive Housing Services County Fiscal Year 2026 Quarter Two Reports

Yesenia Delgado (she/her), Metro Supportive Housing Services Division Director

RJ Stangland (he/him), Metro Housing Finance Manager

Vahid Brown (he/him), Deputy Director of Housing and Community Development, Clackamas County of Health, Housing and Human Services

Anna Plumb (she/her), Interim Director, Multnomah County Homeless Services Department

Jes Larson (she/her), Assistant Director, Washington County Department of Housing Services

SUPPORTIVE HOUSING SERVICES COUNTY FISCAL YEAR 2026 QUARTER TWO REPORTS

Date: March 30, 2026

Department: Housing

Meeting Date: April 9, 2026

Prepared by: Daisy Quiñonez,
Senior Program Analyst,
daisy.quinonez@oregonmetro.gov

Alice Hodge, *Council Liaison,*
alice.hodge@oregonmetro.gov

Presenters:

Yesenia Delgado (she/her), *Metro Supportive Housing Services Division Director;* RJ Stangland (he/him), *Metro Housing Finance Manager;*

Vahid Brown, (he/him), *Deputy Director of Housing and Community Development,* Clackamas County Department of Health, Housing and Human Services

Anna Plumb, (she/her), *Interim Director,* Multnomah County Homeless Services Department

Jes Larson, (she/her), *Assistant Director,* Washington County Department of Housing Services

Length: 60 minutes

ISSUE STATEMENT

Housing department and county staff will present Quarter Two, Fiscal Year 2026 (FY26) Supportive Housing Services (SHS) reports from Clackamas, Multnomah, and Washington Counties, covering the period from October 1, 2025, through December 31, 2025.

After a brief regional overview and progress update from Metro staff, the Metro Council will hear from Clackamas, Multnomah and Washington County staff on their individual county's progress and local highlights.

FY26 QUARTER TWO PROGRESS UPDATES AND HIGHLIGHTS

Since SHS programming started in July 2021 through the recent quarter's end on December 31, 2025, Metro-funded programs have:

- Housed **10,001** in permanent supportive housing, rapid rehousing and other housing programs.
- Prevented **20,612 households** from eviction or falling into homelessness.
- Expanded and/or sustained shelter capacity by **2,881**.
- Clackamas County opened a new stabilization center, overnight warming shelter, and launched new programming intended to help participants build life skills and self sufficiency

- Multnomah County served 443 households with SHS-funded prevention services, making it the highest mid-year prevention total since the measure launched.
- Washington County opened the new Hillsboro Shelter with capacity to serve 75 individuals.

Progress towards FY26 Work Plan Goals

Counties are required to submit annual work plans to Metro, which include a consistent set of regional metrics for tracking quantitative housing and program goals. Their progress toward these goals is summarized below.

	PSH	RRH	Prevention	Shelter
FY26 Goal	443 households	757 households	2,500 households	*2,140 units
Progress to FY26 Goal Q2	366 households	438 households	1,477 households	*1,700 units

** Represents shelters created and sustained during FY26, Q2.*

FINANCIAL UPDATE

Revenue: Tax revenue for the second quarter of FY26 year-to-date totaled \$104 million cumulatively. Collections were well above prior years for this same period, driven strongly by late business tax payments from previous tax years. This should be considered an outlier, and no conclusions or insights should be drawn from this spike at this early point in the cycle, given the monthly variations and dynamics of the tax base.

For more detail, interactive FY26 tax revenue and disbursement charts are published here: [SHS Revenue Collection Infographics](#)

Spending: The counties reported spending \$133.7 million combined for the second quarter of fiscal year 2026 year-to-date. Below is a breakdown by program category of those expenditures:

Tri County Spending By Program Type	
Permanent Supportive Housing (PSH)	\$47,696,498
Rapid Rehousing (RRH)	\$13,377,162
Other Housing and Services Programs	\$6,226,065
Eviction & Homelessness Prevention	\$4,495,936
Safety On/Off the Street	\$36,870,750
Other Supportive Services	\$4,570,984

System Support Costs (inc. Built Infrastructure)	\$10,152,659
Regional Strategy Implementation	\$2,700,352
County Admin Costs	\$7,566,866
TOTAL	\$133,657,271

Beginning this fiscal year, the three counties and Metro established a new “Other Supportive Services” program type to account for services not captured under previous categories and to strengthen Population A and B data for annual reporting.

ACTION REQUESTED

No Council action requests at this time.

POLICY QUESTION(S)

No policy questions for Council to consider. This presentation is informational.

STAFF RECOMMENDATIONS

No staff recommendations at this time.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

The FY26 Q2 reports arrive at a pivotal moment for regional governance of the measure:

- At the midpoint of its 10-year duration, SHS has met or exceeded many of the goals set in 2020.
- **Ordinance No. 25-1539**, adopted by Metro Council on December 16, 2025, establishes the SHS RPOC effective April 1, 2026 (codified at Metro Code Section 2.19.280).
- **Resolution No. 25-5534**, adopted on December 16, 2025, approves the SHS Reforms Work Plan, including an implementation outline for SHS RPOC, Regional Investment Fund framework, key performance indicators and goals, data dashboard and administrative rules.
- **Resolution No. 26-5567**, adopted on March 12, 2026, establishes oversight and accountability measures, as well as agenda priorities, for the SHS RPOC.
- SHS RPOC will kick off on April 15

Through these actions, the Metro Council articulated a clear direction and strong desire for outcome-based performance metrics, transparent data, and a funding framework explicitly aligned with results.

The cumulative progress of SHS through FY26 Q2 captures a comprehensive snapshot of regional program performance before the SHS RPOC launches and the actions outlined in the SHS Reforms Work Plan and recent Metro Council legislation are implemented. This represents a critical baseline and reference point for SHS RPOC, Metro Council, and voters moving forward.

As the SHS RPOC and SHS reforms are implemented, Metro Council and SHS RPOC may consider adjusting how the quarterly reporting cycle is used to more accurately assess how the system is performing.

BACKGROUND

Approval of Measure 26-210 created a new tax that funds a regional system of care governed by four jurisdictions: Metro, and Clackamas, Multnomah and Washington counties. The tax took effect in January 2021 and will expire in 2031 unless reauthorized by voters.

In December 2020, the Metro Council adopted a SHS Work Plan to guide implementation. The Work Plan defines the fund's guiding principles, racial equity goals, priority populations, service areas, accountability structures and funding allocations.

Within the framework of the regional Work Plan, each county's specific SHS investments and activities are guided by local implementation plans informed by community engagement and approved by Metro Council in spring 2021.

ATTACHMENTS

1. Clackamas County FY26 Q2 SHS report
2. Multnomah County FY26 Q2 SHS report
3. Washington County FY26 Q2 SHS report

SUPPORTIVE HOUSING SERVICES QUARTERLY REPORT

SUBMITTED BY (COUNTY): Clackamas

FISCAL YEAR: 2025 - 2026

QUARTER: Q2

	Q1	Q2	Q3	Q4
<i>Report Due</i>	Nov 15	Feb 15	May 15	Aug 15
<i>Reporting Period</i>	Jul 1 – Sep 30	Oct 1 – Dec 31	Jan 1 – Mar 31	Apr 1 – Jun 30

	Permanent Supportive Housing <i>(Households)</i>	Rapid Re-Housing <i>(Households)</i>	Housing with Services <i>(Households)</i>	Prevention <i>(Households)</i>	Shelter Units
YTD Progress ¹	38	91	35	1,034	246
Goal	20	200	40	1,500	233
SHS Year 1 to Current Date	1,149	473	35	4,369	246

Section 1. Progress narrative

Executive Summary

During Q2, Clackamas County continued to move important work forward across the housing continuum. We exceeded our year-to-date Permanent Supportive Housing goal, expanded eviction prevention efforts, and launched Housing 4 Success, an initiative focused on supporting households as they build income, stability, and long-term economic mobility beyond rental assistance. This progress comes at a time when the broader fiscal landscape is shifting, as Metro’s Fall 2025 SHS Revenue Forecast signals slower revenue growth and updated tax thresholds. In response, we remain focused on thoughtful program design, sustainability, and operational efficiency, while continuing to deliver strong housing outcomes for our community.

¹*The data received each quarter may be slightly different than the revised and most up-to-date information received in the Annual Report. Data from the Annual Report will be used for final year-end figures.*

This quarter also saw the opening of new recovery-oriented and emergency weather shelter beds; the debut of the county's Language Access Measure, and the continued investment of non-SHS dollars in rural communities to promote geographic equity.

Expanding Shelter Capacity

Stabilization Center

On a rainy day in November, we celebrated the grand opening of our new Stabilization Center. Governor Kotek, County Commissioners, Oregon Health Authority, and service providers gathered under a canopy, spirits buoyed despite the downpour. "This is a big day for Clackamas County, and it's a big day for our state," remarked Governor Kotek, "because of what it says about who we are as Oregonians and what we are doing to make sure when people are in crisis, they can get the help they need, when they need it." The new 24/7 facility is a safe and welcoming space for people in our community experiencing behavioral health crises. Staff provide compassionate care, short-term support, and connections to mental health and housing resources.



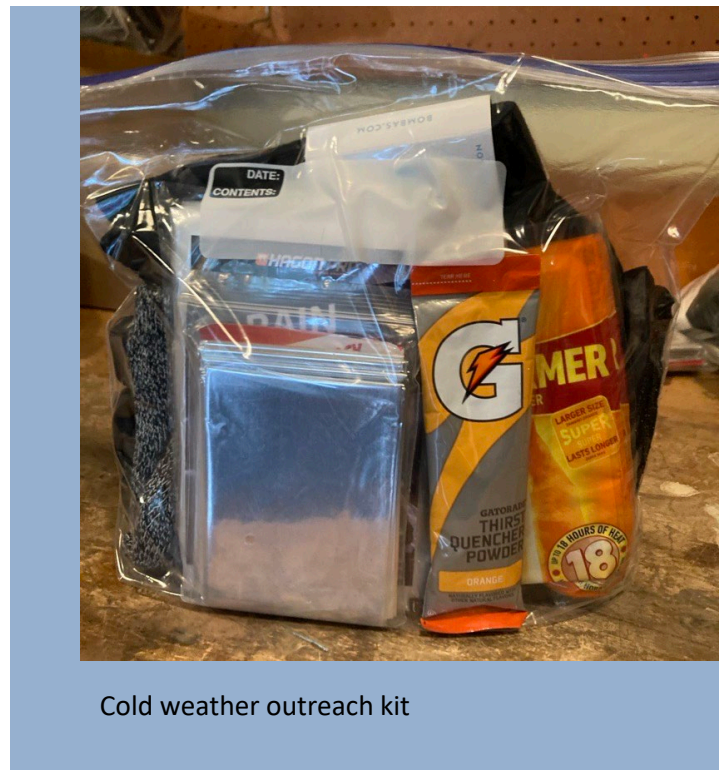
Stabilization Center Grand Opening

The Stabilization Center hosts both a 23-hour crisis stabilization program and a housing and case management stabilization program. Open 24/7/365, the **23-hour crisis stabilization program** serves individuals who have come to the attention of law enforcement or mobile crisis response teams due to a mental health crisis. In one of eight recliner chairs, the individual receives rapid assessment and stabilization support in lieu of going to jail or the emergency room, saving critical crisis response resources. Once matriculated, the individual can remain in the program for up to 23 hours. In similar recliner chair programs, individuals are found to stabilize and can discharge back to their home and community within 10-11 hours. Law enforcement and mobile crisis response team partners send referrals to the 23-hour crisis stabilization program. Ongoing operating dollars are funded through an agreement with Care Oregon.

The **housing and case management stabilization program** adds thirteen transitional housing beds to our recovery-oriented system of care. This additional shelter capacity will serve individuals who are homeless or at risk of homelessness and who need short-term stabilization, up to 60 days. County staff and The Father's Heart Street Ministry, who are supporting facility and shelter operations, are coordinating to ensure equitable and intentional referrals to the program, made through coordinated entry or a direct referral from the 23-hour crisis stabilization program. For initial placements, highly vulnerable individuals on the By Name List were identified during case conferencing meetings. The Father's Heart Street Ministry is providing individualized case management, including the assessment of barriers to housing, unique needs and preferences, and assistance with housing applications and permanent housing supports.

Warming Shelter

The Father's Heart Street Ministry is also providing operational support for a new overnight cold weather shelter at St. John's Episcopal Church in Milwaukie, with the capacity to open beds for approximately 20 individuals during severe weather. SHS funding, through City Led Initiatives, enabled the church to make modifications to its space suitable for warming shelter use, including improved security doors, a security system between the church side of the building and the daycare facility, as well as updated flooring, shelter beds, and other necessary supplies. The St. John's Warming Shelter was activated for the first time this quarter and operates on nights when temperatures dip below freezing. Daytime shelter services are also activated during extreme cold.



Cold weather outreach kit

Housing 4 Success

In Q2 Clackamas County stood up the Housing 4 Success program, designed to support households transitioning from RLRA voucher assistance toward greater financial stability. Career coaching, job training, barrier busting, specialized case management, and a unique savings program promote deepened engagement, building upon each household's individual strengths to gain long-term self-sufficiency and move forward from voucher assistance.

By the end of 2025, 35 households were enrolled in H4S, and we met our annual goal to enroll 40 households early in Q3. Approximately 100 households are estimated to transition to H4S by the end of the fiscal year. Each household receives early, trauma-informed communication about the program. Case managers are providing specialized assistance with H4S enrollment paperwork, and, through January, staff have delivered 10 orientation presentations, leading informative and interactive discussions with each small group as participants navigate the process and transition.

H4S Program Development

The first Housing 4 Success enrollment in October represented the culmination of months of preparation and groundwork. To identify H4S participants, staff developed a case conferencing process to evaluate all Population B RLRA households. The process doubled as a confirmation of Population B status, ensuring that H4S households had the ability to develop and increase income. Multiple checkpoints ensured that each household was assessed individually, appropriately, and holistically, with consideration for vulnerabilities and case manager insights. These conversations also highlighted specific barriers, which in turn informed H4S programming.

Workgroups developed new H4S policies, modeled after the long-established HUD Family Self Sufficiency program, which has assisted tens of thousands of households in public housing and Section 8 rental assistance nationwide to increase their incomes. As a locally funded, time-limited rent assistance program paired with structured case management, Clackamas County's H4S policies balance requirements of engagement and progress toward goals with flexible, adaptive, wraparound services.

Throughout H4S program development, advancing equity has been at the forefront. Using the Clackamas County Health, Housing & Human Services Equity Toolkit, staff identified considerations to ensure that a full diversity of people can participate in H4S and that the program contributes to more equitable access to community resources and benefits. Early input of people with lived experience, as well as culturally specific expertise, helped to inform implementation. For accessibility, program materials are written in plain language, with translation available as needed. Additionally, multiple staff are bilingual/ bicultural, and all staff involved have participated in equity training and programming. Thus far, language support has been made available for speakers of Spanish, Russian, Ukrainian, Lingala, and Portuguese.

Centering participant choice and inherent strengths, case managers work directly with households to co-create Individual Goal Plans. Staff and service providers are navigating conversations with participants together, especially those in which participants express concerns about successfully graduating from voucher assistance. There is concerted effort to ensure participants feel invested in their plans, set achievable, progressive goals toward self-sufficiency, and receive realistic feedback along the way.

Move Forward Service Package

To facilitate development of the essential life skills needed for H4S households to find suitable employment and increase income, Clackamas County stood up the Move Forward service package in Q2, meeting another annual goal. The hallmark of the Move Forward package is an incentive savings program, modeled after the HUD Family Self Sufficiency savings program. As H4S participants increase their earned income, the increase in income-based rent is matched, dollar-for-dollar, and deposited into a savings account for participants to access upon successful completion of the program. Participants are demonstrably motivated to begin saving and have mentioned homeownership and small business development as opportunities they could pursue upon graduation from H4S. Two households have already increased their income since enrollment.

Another Move Forward cornerstone is legal assistance to reduce barriers to suitable employment and future housing opportunities. Clackamas County is finalizing a contract offering a range of free legal services to H4S households. Criminal barrier reduction includes expungement, felony reduction, record corrections, driver's license reinstatement, and criminal and traffic debt reduction, all of which aim to

improve readiness to job search and work. Other legal representation may include housing-related services, such as eviction defense and pre-eviction dispute negotiations, immigration-related services, and guardianship and child support navigation.

To assist households to develop income sufficient to afford rent without subsidy, the county has engaged its Children, Family & Community Connections (CFCC) program, which has a long-standing reputation for delivering quality, customized employment services for low-income households. Their programs increase skills, confidence, wage potential, and create long-term employment opportunities and career pathways to benefit both participants and local area businesses. CFCC helps individuals with job readiness, helping them to find a career they like with education, training, and support, as well as job matching. Specific services include career readiness assessment, individualized career plans, job readiness training, resume and interview preparation, soft skills development, digital literacy training, and job development and placement. Staff from the Housing Services Team and CFCC have collaborated to build referral pathways for prompt and direct connections to CFCC workforce

specialists. In addition to employment services, CFCC is also providing mental health navigation for job placement support, enabling participants to access behavioral health and recovery resources as needed for employment stability.

Specialized case management is another key component of H4S, as case managers are relying on skills such as assertive engagement, collaborative goal development, and detailed progress tracking. County staff and case managers have worked closely to build and launch H4S, engaging in training, working through the H4S application and enrollment processes, supporting participants through one-on-one conversations, orientations, and development of the Individual Goal Plan.



Service providers in assertive engagement training

As participants move toward work, staff are also exploring pathways to affordable childcare, including access to Employment Related Daycare through the Oregon Department of Human Services. Another component in development is financial wellness, exploring potential educational topics such as credit, budgeting, and individual relationship with money.

Meaningful Language Access

Permanent housing placement and retention are communication-intensive processes, often involving time-sensitive events coordinated among multiple parties, from applications to specific rental units, to

lease renewals, to the navigation of a menu of support services, any of which may be key to long-term stability. It is therefore important to remove communication barriers that could prevent participants from fully understanding program requirements, accessing services, or maintaining housing stability. To this end, we conducted a baseline language access needs assessment for SHS-funded Permanent Supportive Housing and Rapid Rehousing programs, establishing a data-informed understanding of participants' language needs.

The baseline assessment of language needs was conducted in Q2, accomplishing our commitment to do so outlined in the county's Annual Work Plan. The assessment showed that of people served by Permanent Supportive Housing and Rapid Rehousing in Q1 and Q2 (everyone served between July 1, 2025, and December 31, 2025, including stayers and leavers), 1.3% had data entries indicating a non-English primary language spoken. The *primary language* field in HMIS was used to approximate who may need language support, and in what languages. The analysis highlighted that the non-English primary languages spoken included Spanish, Vietnamese, Chuukese, and Dari. Further, the percentage of non-English primary language speakers was consistent with the most recently available American Community Survey estimate that about 1.6% of Clackamas County residents age five or older speak English less than "very well."

Building on these findings, the county will work collaboratively with providers to integrate language access practices into everyday service delivery, including clearer communication standards, expanded translation resources, and ongoing monitoring of participant experience to support equitable access to housing services.

Geographic Equity

Because SHS funds are limited to activities within the Urban Growth Boundary, the county allocates other, non-SHS resources for housing and homeless services in rural and historically underserved areas outside of the Metro service area. Intentional rural investment fulfills our Annual Work Plan commitment to promote geographic equity. This fiscal year, rural investments include eviction prevention, new resource centers in Estacada and Molalla, City Led Initiatives in Canby and Sandy, and continued programming in Outreach, Rapid Rehousing and Long-Term Rental Assistance.

The Housing Authority of Clackamas County is continuing to administer the state-funded LTRA (Long Term Rental Assistance) program, allowing up to 112 households who faced homelessness in rural communities to receive permanent supportive housing. Through Clackamas Women's Services and subgrantees, 62 new households will receive rapid rehousing support in the current biennium, as well. Our partners in the Clackamas County Social Services Division are administering \$1.5M of Oregon Eviction Diversion & Prevention Program funding for the 2025-2027 biennium. While this represents a 70% reduction from the previous biennium funding level, ORE-DAP will continue to prioritize rural households who cannot access SHS eviction prevention funds.

Rural outreach programs are also continuing to engage residents experiencing homelessness in our rural communities and connecting them to housing services through continued partnerships with LoveOne and AntFarm. These partnerships support 13 FTE who operate in multiple rural communities through both site-based and street outreach and provide services such as food support, shower and hygiene resources, and housing navigation.

Clackamas County is also partnering with AntFarm to open new resource centers in Estacada and Molalla for people experiencing or at risk of homelessness. Once acquired and renovated, the resource centers will function as comprehensive services hubs, emphasizing housing support, employment readiness, emergency relief, and addressing the need for rural resource accessibility. Approximately \$2M of state funding will be invested in capital needs and service provision.

City Led Initiatives, funded by a combination of state sources and County General Fund, are further extending geographic reach. Canby is leveraging their funds to expand library-based employment services and has entered into an IGA with the City of Molalla to provide behavioral health services to residents experiencing mental health crises and substance use challenges. Sandy is hiring a Community Services Officer dedicated to homelessness response, coordination with local nonprofits, and connection to services. Together these investments reflect a countywide commitment to ensuring that residents have access to housing and homeless services, irrespective of address.

Section 2. Data and data disaggregation ²

Please use the following table to provide and disaggregate data on Population A, Population B housing placement outcomes and homelessness prevention outcomes. Please use your local methodologies for tracking and reporting on Populations A and B. You can provide context for the data you provided in the context narrative below.

Section 2.A Housing Stability Outcomes: Placements & Preventions

Housing Placements By Intervention Type: Permanent Supportive Housing

Number of housing placements-Permanent Supportive Housing	Current Quarter	Year to Date					
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	41					82	--
Total Households	17	31	81.6%	7	18.4%	38	190.0%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	--	--	1	1.2%
Asian or Asian American	1	2.4%	1	1.2%

² *The data received each quarter may be slightly different than the revised and most up-to-date information received in the Annual Report. Data from the Annual Report will be used for final year-end figures.*

Black, African American or African	2	4.9%	2	2.4%
Hispanic/Latina/e/o	7	17.1%	15	%
Middle Eastern or North African	--	--	--	--
Native Hawaiian or Pacific Islander	--	--	1	1.2%
White	33	80.5%	62	75.6%
Non-Hispanic White (subset of White category)	31	75.6%	47	57.3%
Client doesn't know	--	--	--	--
Client prefers not to answer	--	--	--	--
Data Not Collected	--	--	1	1.2%
Disability status				
	#	%	#	%
Persons with disabilities	21	51.2%	40	48.8%
Persons without disabilities	20	48.8%	40	48.8%
Disability unreported	--	--	2	2.4%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	26	63.4%	50	61.0%
Man (Boy, if child)	12	29.3%	27	33.0%
Culturally Specific Identity	--	--	--	--
Non-Binary	1	2.4%	2	2.4%
Transgender	2	4.9%	2	2.4%
Questioning	--	--	--	--
Different Identity	--	--	--	--
Client doesn't know	--	--	--	--
Client prefers not to answer	--	--	--	--
Data not collected	--	--	1	1.2%

(Only if Applicable) Housing Placements By Intervention Type: Housing with Services

Number of housing placements- Housing with Services	Current Quarter	Year to Date					
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	102					102	--
Total Households	35	2	5.7%	33	94.3%	35	87.5%

	This Quarter	Year to Date
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Race & Ethnicity	#	%	#	%
American Indian, Alaska Native or Indigenous	11	10.8%	11	10.8%
Asian or Asian American	2	2.0%	2	2.0%
Black, African American or African	27	26.5%	27	26.5%
Hispanic/Latina/e/o	32	31.4%	32	31.4%
Middle Eastern or North African	--	--	--	--
Native Hawaiian or Pacific Islander	4	3.9%	4	3.9%
White	76	74.5%	76	74.5%
Non-Hispanic White (subset of White category)	34	33.3%	34	33.3%
Client doesn't know	--	--	--	--
Client prefers not to answer	--	--	--	--
Data Not Collected	--	--	--	--
Disability status				
	#	%	#	%
Persons with disabilities	20	19.6%	20	19.6%
Persons without disabilities	82	80.4%	82	80.4%
Disability unreported	--	--	--	--
Gender identity				
	#	%	#	%
Woman (Girl, if child)	80	78.4%	80	78.4%
Man (Boy, if child)	22	21.6%	22	21.6%
Culturally Specific Identity	--	--	--	--
Non-Binary	--	--	--	--
Transgender	--	--	--	--
Questioning	--	--	--	--
Different Identity	--	--	--	--
Client doesn't know	--	--	--	--
Client prefers not to answer	--	--	--	--
Data not collected	--	--	--	--

Housing Placements By Intervention Type: Housing Only

N/A

Housing Placements By Intervention Type: Rapid Re-Housing (all Rapid Re-Housing subtypes)

Number of housing placements- Rapid Re-housing	Current Quarter	Year to Date					
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	105					191	--

Total People	1,035					2,184	--
Total Households	497	72	7.0	962	93.0%	1,034	68.9%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	49	4.7%	90	4.1%
Asian or Asian American	12	1.2%	28	1.3%
Black, African American or African	113	10.9%	280	12.8%
Hispanic/Latina/e/o	252	24.3%	502	23.0%
Middle Eastern or North African	2	0.2%	2	0.1%
Native Hawaiian or Pacific Islander	10	1.0%	35	1.6%
White	721	69.7%	1,447	66.3%
Non-Hispanic White (subset of White category)	341	32.9%	679	31.1%
Client doesn't know	--	--	4	0.2%
Client prefers not to answer	--	--	92	4.2%
Data Not Collected	19	1.8%	42	1.9%
Disability status				
	#	%	#	%
Persons with disabilities	260	25.1%	543	24.9%
Persons without disabilities	655	63.3%	1,359	62.2%
Disability unreported	120	11.6%	282	12.9%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	592	57.2%	1,204	55.1%
Man (Boy, if child)	382	36.9%	803	36.8%
Culturally Specific Identity	--	--	--	--
Non-Binary	4	0.4%	13	0.6%
Transgender	4	0.4%	12	0.5%
Questioning	--	--	--	--
Different Identity	--	--	--	--
Client doesn't know	--	--	2	0.1%
Client prefers not to answer	36	3.5%	115	5.3%
Data not collected	17	1.6%	35	1.6%

Section 2.B Regional Long-Term Rent Assistance Program

The following data represents a **subset** of the above Housing Placements data. The Regional Long-term Rent Assistance Program (RLRA) primarily provides permanent supportive housing to SHS priority Population A clients (though RLRA is not strictly limited to PSH or Population A). RLRA data is not additive to the data above. Housing placements shown below are duplicates of the placements shown in the data above.

Please disaggregate data for the **total number of people in housing using an RLRA voucher during the quarter and year to date.**

Regional Long-term Rent Assistance Quarterly Program Data	Current Quarter	Year to Date				
	Number	Subset - Population A in RLRA	Percentage: Population A	Subset-Population B in RLRA	Percentage: Population B	Number
Number of RLRA vouchers issued during reporting period	--	--	--	--	--	--
Number of people newly leased up during reporting period	3	3	100.0%	--	--	3
Number of households newly leased up during reporting period	1	1	100.0%	--	--	1
Number of people in housing using an RLRA voucher during reporting period	1,674	1,187	70.9%	487	29.1%	1,674
Number of households in housing using an RLRA voucher during reporting period	877	686	78.2%	191	21.8%	877

Program to Date – Since July 1, 2021						
	Subset - Population A in RLRA	Percentage: Population A	Subset-Population B in RLRA	Percentage: Population B	Number	
Number of people in	1,358	70.4%	570	29.6%	1,928	

housing using an RLRA voucher						
Number of households in housing using an RLRA voucher	802	78.1%	225	21.9%	1,027	

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	117	7.0%	121	7.0%
Asian or Asian American	30	1.8%	30	1.7%
Black, African American or African	264	15.8%	274	15.9%
Hispanic/Latina/e/o	380	22.7%	386	22.4%
Middle Eastern or North African	--	--	--	--
Native Hawaiian or Pacific Islander	52	3.1%	57	3.3%
White	1,320	78.9%	1,353	78.6%
Non-Hispanic White (subset of White category)	868	51.9%	892	51.8%
Client doesn't know	1	0.1%	1	0.1%
Client prefers not to answer	--	--	--	--
Data Not Collected	35	2.1%	35	2.0%
Disability status				
	#	%	#	%
Persons with disabilities	796	47.6%	812	47.2%
Persons without disabilities	878	52.4%	910	52.8%
Disability unreported	--	--	--	--
Gender identity				
	#	%	#	%
Woman (Girl, if child)	1057	63.1%	1095	63.6%
Man (Boy, if child)	608	36.3%	618	35.9%
Culturally Specific Identity	--	--	--	--
Non-Binary	5	0.3%	5	0.3%
Transgender	--	--	--	--
Questioning	1	0.1%	1	0.1%
Different Identity	--	--	--	--
Client doesn't know	1	0.1%	1	0.1%
Client prefers not to answer	2	0.1%	2	0.1%
Data not collected	1	0.1%	1	0.1%

Section 2.C Other Data: Non-Housing Numeric Goals

This section shows progress to quantitative goals set in county annual work plans. Housing placement and prevention progress are already included in the above tables. This section includes goals such as shelter units and outreach contacts and other quantitative goals that should be reported on a quarterly basis. This data in this section may differ county to county, and will differ year to year, as it aligns with goals set in county annual work plans.

Instructions: Please complete the tables below, as applicable to your annual work plans in Quarter 2 and Quarter 4 Reports.

Number of people in Shelter*	Current Quarter	Year to Date				
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number
Total People	361					688
Total Households	273	335	63.6%	192	36.4%	527

*(Includes Transitional Housing (TH), e.g., Recovery-Oriented Transitional Housing)

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	46	12.7%	93	13.5%
Asian or Asian American	7	1.9%	9	1.3%
Black, African American or African	39	10.8%	63	9.2%
Hispanic/Latina/e/o	77	21.3%	171	24.9%
Middle Eastern or North African	--	--	--	--
Native Hawaiian or Pacific Islander	168	46.5%	179	26.0%
White	246	68.1%	445	64.7%
Non-Hispanic White (subset of White category)	193	53.5%	343	49.9%
Client doesn't know	2	0.6%	3	0.4%
Client prefers not to answer	19	5.3%	31	4.5%
Data Not Collected	--	--	2	0.3%
Disability status				
	#	%	#	%
Persons with disabilities	171	47.4%	318	46.2%
Persons without disabilities	128	35.5%	256	37.2%
Disability unreported	62	17.2%	114	16.6%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	157	43.5%	311	45.2%
Man (Boy, if child)	177	49.0%	335	48.7%
Culturally Specific Identity	2	0.6%	4	0.6%
Non-Binary	4	1.1%	9	1.3%
Transgender	2	0.6%	4	0.6%
Questioning	--	--	--	--
Different Identity	1	0.3%	1	0.1%
Client doesn't know	1	0.3%	1	0.1%

Client prefers not to answer	17	4.7%	21	3.1%
Data not collected	--	--	2	0.3%

Number of people in Outreach**,†	Current Quarter	Year to Date				
	Number	Subset - Population A Engaged	Percentage: Population A	Subset - Population B Engaged	Percentage: Population B	Number
Total People	310					553
Total households	265					454
Sub-Set – Total people “Engaged” during reporting period	142	162	60.4%	106	39.6%	268
Sub-Set – Total households “Engaged” during reporting period	142	152	58.5%	108	41.5%	260

**The Following Section is only for participants that have a “Date of Engagement”

† Includes Access Centers and Navigation Centers

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	6	4.2%	15	5.6%
Asian or Asian American	3	2.1%	3	1.1%
Black, African American or African	3	2.1%	11	4.1%
Hispanic/Latina/e/o	13	9.2%	18	6.7%
Middle Eastern or North African	--	--	--	--
Native Hawaiian or Pacific Islander	--	--	2	0.7%
White	114	80.3%	218	81.3%
Non-Hispanic White (subset of White category)	34	23.9%	96	35.8%
Client doesn’t know	--	--	--	--
Client prefers not to answer	1	0.7%	2	0.7%
Data Not Collected	3	2.1%	5	1.9%
Disability status				
	#	%	#	%

Persons with disabilities	93	65.5%	184	68.7%
Persons without disabilities	43	30.3%	70	26.1%
Disability unreported	6	4.2%	14	5.2%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	66	46.5%	127	47.4%
Man (Boy, if child)	76	53.5%	139	51.9%
Culturally Specific Identity	--	--	--	--
Non-Binary	--	--	1	0.4%
Transgender	--	--	--	--
Questioning	--	--	--	--
Different Identity	--	--	--	--
Client doesn't know	--	--	--	--
Client prefers not to answer	--	--	--	--
Data not collected	--	--	1	0.4%

Section 3. Financial Reporting

Please complete the quarterly financial report and include the completed financial report to this quarterly report, as an attachment.

Glossary:

Supportive Housing Services: All SHS funded housing interventions that include PSH, RRH, Housing Only, Housing with Services, Preventions, and RLRA Vouchers. This also includes shelter, outreach, navigation services, employment services or any other SHS funding to help households exit homelessness and transition into safe, stable housing.

Supportive Housing: SHS housing interventions that include PSH, Housing Only and Housing with Services.

Regional Long Term Rent Assistance (RLRA): provides a flexible and continued rent subsidy that will significantly expand access to housing for households with extremely and very low incomes across the region. RLRA subsidies will be available for as long as the household needs and remains eligible for the subsidy, with no pre-determined end date. Tenant-based RLRA subsidies will leverage existing private market and regulated housing, maximizing tenant choice, while project-based RLRA subsidies will increase the availability of units in new housing developments. RLRA program service partners will cover payments of move-in costs and provide supportive services as needed to ensure housing stability. A Regional Landlord Guarantee will cover potential damages to increase participation and mitigate risks for participating landlords.

Shelter: Overnight shelter, congregate shelter, alternative shelter, motel shelter, tiny houses, pod villages, recuperative centers, shelter, that consists of congregate shelter beds PLUS non/semi-congregate units. Shelter definition also includes Local Alternative Shelters that have flexibility around limited amenities compared to HUD defined overnight shelters. Includes in-reach services.

Recovery Oriented Transitional Housing, Stabilization Transitional Housing, Transitional Housing: Provides temporary lodging and is designed to facilitate the movement of individuals and families experiencing homelessness into permanent housing within a specified period, but normally no longer than 24 months. Requirements and limitations vary.

Navigation Center, Access Center, Day Center, Access Services: Provides indoor shelter during daytime hours, generally between 5am and 8pm. Primarily serve households experiencing homelessness. The facilities help connect people to a wide range of resources and services daily. Including on-site support services such as restrooms, showers, laundry, mail service, haircuts, clothing, nutrition resources, lockers, ID support, etc.

Outreach: Activities are designed to meet the immediate needs of people experiencing homelessness in unsheltered locations by connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care. *Metro is using the HUD ESG Street Outreach model. The initial contact should not be focused on data. Outreach workers collect and enter data as the client relationship evolves. Thus, data quality expectations for street outreach projects are limited to clients with a date of engagement.*

Outreach Date of Engagement “Engaged”: the date an individual becomes engaged in the development of a plan to address their situation.

Population A: Extremely low-income; AND have one or more disabling conditions; AND Are experiencing or at imminent risk* of experiencing long-term or frequent episodes of literal homelessness.

Imminent Risk: Head of household who is at imminent risk of long-term homelessness within 14 days of the date of application for homeless assistance and/or has received an eviction. The head of household will still need to have a prior history of experiencing long-term homelessness or frequent episodes of literal homelessness.

Population B: Experiencing homelessness; OR have a substantial risk* of experiencing homelessness.

Substantial risk: A circumstance that exists if a household is very low income and extremely rent burdened, or any other circumstance that would make it more likely than not that without supportive housing services the household will become literally homeless or involuntarily doubled-up.

The following list are HUD HMIS approved Project Types. Metro recognizes SHS programs do not align with these project types exactly, and value that flexibility. However, to ensure the interpretations and findings are based upon correct interpretations of the data in quarterly reports and HMIS reports, we will reference these Project Types by the exact HUD name.

Here are the HUD Standards if needed, <https://files.hudexchange.info/resources/documents/HMIS-Data-Standards-Manual-2024.pdf>

Permanent Supportive Housing, “PH - Permanent Supportive Housing (disability required for entry)”: A long-term intervention intended to serve the most vulnerable populations in need of housing and supportive services to attribute to their housing success, which can include PBV and TBV programs or properties. Provides housing to assist people experiencing homelessness with a disability (individuals with disabilities or families in which one adult or child has a disability) to live independently.

Housing with Services, “PH - Housing with Services (no disability required for entry)”:

A project that offers permanent housing and supportive services to assist people experiencing homelessness to live independently but does not limit eligibility to individuals with disabilities or families in which one adult or child has a disability. May include any other type of housing, not associated with PSH/RRH, that does include supportive services.

Housing Only, “PH - Housing Only”:

A project that offers permanent housing for people experiencing homelessness but does not make supportive services available as part of the project. May include RLRA Only programs.

Rapid Re-Housing, “PH - Rapid Re-Housing” (Services Only and Housing with or without services):

A permanent housing project that provides housing relocation and stabilization services and/or short and/or medium-term rental assistance as necessary to help an individual or family experiencing homelessness move as quickly as possible into permanent housing and achieve stability in that housing. May include Move-In Only programs.

Prevention, “Homelessness prevention”:

A project that offers services and/or financial assistance necessary to prevent an individual or family from moving into an emergency shelter or living in a public or private place not meant for human habitation. Component services and assistance generally consist of short-term and medium-term tenant-based or project-based rental assistance and rental arrears. Additional circumstances include rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal

services, and credit repair. This term differs from retention in that it designed to assist nonsubsidized market rate landlord run units.

Metro Supportive Housing Services
 Financial Report for Quarterly Progress Report (IGA 7.1.2) and Annual Program Report (IGA 7.1.1)
 Clackamas County
 FY 2025-2026

Financial Report (by Program Category)

COMPLETE THE SECTION BELOW EVERY QUARTER. UPDATE AS NEEDED FOR THE ANNUAL REPORT.

	Annual Budget	Q1 Actuals	Q2 Actuals	Q3 Actuals	Q4 Actuals	Total YTD Actuals	Variance Under / (Over)	% of Budget	Comments	
Metro SHS Resources										
Beginning Fund Balance	101,616,275	102,018,644				102,018,644	(402,369)	100%	Counties will provide details and context on any unbudgeted amounts in Beginning Fund Balance in the narrative of their report, including the current plan and timeline for budgeting and spending it.	
Metro SHS Program Funds	64,320,000	1,725,993	18,616,103			20,342,095	43,977,905	32%		
Interest Earnings ⁽⁵⁾	2,000,000					-	2,000,000	0%		
<i>insert add'l lines as necessary</i>								N/A		
Subtotal Program Revenue	66,320,000	1,725,993	18,616,103	-	-	20,342,095	45,977,905	31%		
Total Metro SHS Resources	167,936,275	103,744,637	18,616,103	-	-	122,360,739	45,575,536	73%		
Metro SHS Requirements										
Program Costs										
Individual Support Costs										
Permanent Supportive Housing (PSH)										
<i>Support to individuals who have extremely low incomes and one or more disabling conditions, who are experiencing long-term or frequent episodes of literal homelessness or imminent risk of experiencing homelessness</i>										
Permanent Supportive Housing Services	13,270,170	1,827,112	2,143,516			3,970,628	9,299,541	30%	Invoices reimbursing the Housing Authority of Clackamas County for RLRA were not posted in our system in time for this report. RLRA expenses will be reflected in the Q2 report.	
Long-term Rent Assistance (RLRA)	20,978,387	-	8,303,864			8,303,864	12,674,523	40%		
Long-term Rent Assistance Admin	2,097,839	-	214,198			214,198	1,883,641	10%		
Subtotal PSH	36,346,395	1,827,112	10,661,578	-	-	12,488,690	23,857,705	34%		
Rapid Re-housing (RRH)										
<i>Support to individuals experiencing a loss of housing</i>										
Rapid Re-housing (RRH)	20,314,483	802,563	1,212,213			2,014,777	18,299,706	10%	Rapid rehousing services for the general population and some specific populations such as families, DV survivors, and youth. Budget includes \$11,039,688 of SHS carryover funds in out-year investments to sustain limited duration programming in future fiscal years and will not be spent in FY 25-26.	
Subtotal RRH	20,314,483	802,563	1,212,213	-	-	2,014,777	18,299,706	10%		
Other Housing and Services Programs (not otherwise listed)										
<i>Support to individuals who are experiencing homelessness or have substantial risk of homelessness</i>										
Housing Only	-	-				-	-	N/A		
Housing Only - Long-term Rent Assistance (RLRA)	-	-				-	-	N/A		
Housing Only - Long-term Rent Assistance Admin	-	-				-	-	N/A		
Housing with Services	9,618,522	-	10,971			10,971	9,607,551	0%		
Subtotal Other Housing and Services Programs	9,618,522	-	10,971	-	-	10,971	9,607,551	0%		
Eviction & Homelessness Prevention										
<i>Support to individuals experiencing a potential loss of housing</i>										
Eviction & Homelessness Prevention	11,889,546	1,935,471	1,820,892			3,756,363	8,133,183	32%		
Subtotal Eviction & Homelessness Prevention	11,889,546	1,935,471	1,820,892	-	-	3,756,363	8,133,183	32%		
Safety On/Off the Street										
<i>Support to individuals unhoused or in temporary housing</i>										
Shelter and Transitional Housing	13,769,914	1,976,179	1,995,028			3,971,206	9,798,708	29%		
Outreach and Access Services	5,386,273	574,847	579,909			1,154,756	4,231,517	21%		
Subtotal Safety On/Off the Street	19,156,187	2,551,026	2,574,937	-	-	5,125,963	14,030,225	27%		
Other Supportive Services (not otherwise listed)										
<i>Other supports to individuals not included in any of the above categories</i>										

Metro Supportive Housing Services

Financial Report for Quarterly Progress Report (IGA 7.1.2) and Annual Program Report (IGA 7.1.1)

Clackamas County

FY 2025-2026

Financial Report (by Program Category)

COMPLETE THE SECTION BELOW EVERY QUARTER. UPDATE AS NEEDED FOR THE ANNUAL REPORT.

	Annual Budget	Q1 Actuals	Q2 Actuals	Q3 Actuals	Q4 Actuals	Total YTD Actuals	Variance Under / (Over)	% of Budget	Comments
Other Supportive Services	1,988,362	135,165	111,857			247,022	1,741,340	12%	
Subtotal Other Supportive Services	1,988,362	135,165	111,857	-	-	247,022	1,741,340	12%	
System Support Costs									
System Support Costs									
Systems Infrastructure	4,775,581	560,358	412,211			972,569	3,803,012	20%	
Built Infrastructure	27,494,472	252,759	569,945			822,704	26,671,767	3%	
Overall System Services	-	-	-			-	-	N/A	
Subtotal System Support Costs	32,270,053	813,117	982,156	-	-	1,795,273	30,474,780	6%	

Financial Report (by Program Category)

COMPLETE THE SECTION BELOW EVERY QUARTER. UPDATE AS NEEDED FOR THE ANNUAL REPORT.

	Annual Budget	Q1 Actuals	Q2 Actuals	Q3 Actuals	Q4 Actuals	Total YTD Actuals	Variance Under / (Over)	% of Budget	Comments
Regional Strategy Implementation									
<i>Investments to support SHS program alignment, coordination and outcomes at a regional level</i>									
Coordinated Entry	9,543,130	27,571	169,790			197,361	9,345,769	2%	
Regional Landlord Recruitment	1,394,113	23,644	64,291			87,935	1,306,178	6%	
Healthcare System Alignment	595,515	98,036	115,605			213,642	381,873	36%	
Training	184,276	-	-			-	184,276	0%	
Technical Assistance	1,599,690	33,070	47,490			80,561	1,519,129	5%	
Employee Recruitment and Retention	22,179	-	-			-	22,179	0%	
Subtotal Regional Strategy Implementation	13,338,903	182,322	397,176	-	-	579,498	12,759,405	4%	
County Administrative Costs									
<i>Service Provider Administrative Costs (including RLRA) are reported as part of Program Costs above. Counties will provide details and context for Service Provider Administrative Costs in their Annual Program Report.</i>									
County Administrative Costs	6,521,302	747,211	756,979			1,504,190	5,017,112	23%	County SHS Administrative Costs equals 7% of County's annual Program Funds.
Subtotal County Administrative Costs	6,521,302	747,211	756,979	-	-	1,504,190	5,017,112	23%	
Subtotal Program Costs	151,443,753	8,993,986	18,528,761	-	-	27,522,747	123,921,006	18%	
Ending Fund Balance (incl. Contingency and Reserves) 16,492,522 94,837,993									
Budgeted Contingency and Reserves									
Contingency ⁽³⁾	3,216,000					3,216,000			This section reflects budgeted contingency and reserve figures. Contingency equals 5% of Partner's budgeted annual Program Funds.
Regional Strategy Implementation Contingency	412,522					412,522			
Stabilization Reserve ⁽⁴⁾	12,864,000					12,864,000			Stabilization Reserve equals 20% of Partner's budgeted annual Program Funds.
RLRA Reserves	-					-			
Other Programmatic Reserves	-					-			
<i>insert add'l lines as necessary</i>									
Subtotal Contingency and Reserves	16,492,522					16,492,522			
Program Category Descriptions									
Permanant Supportive Housing Services	case management, behavioral health, mental health and addiction services, peer support, other connections to healthcare programs								
Rapid Re-housing (RRH)	RRH services, short-term rent assistance, housing retention, case management								
Housing Only	rent assistance								
Housing Only - Long-term Rent Assistance (RLRA)	RLRA rent assistance w/o services								
Housing Only - Long-term Rent Assistance Admin	RLRA Administrative costs								
Housing with Services	support services and rent assistance								
Eviction & Homelessness Prevention	short-term rent assistance geared toward preventing evictions, diversion assistance, one-time stabilization assistance, other relevant services								
Shelter and Transitional Housing	congregate shelter, alternative shelter, motel shelter, transitional housing, tiny house, pod villages, recuperative centers, recovery-oriented transitional housing, stabilization transitional housing								
Outreach and Access Services	support and services other than overnight shelter, including access services, case management, hygiene programs, survival gear, day centers, access centers, service centers, resource centers, and navigation to other services								
Other Supportive Services	individualized services that are not captured in any category above which provide auxiliary support to participants for overall stability, including: behavioral/mental health and wellness, recovery, benefits assessment and navigation, employment & financial independence programs, legal assistance, and other services not associated with housing programs that directly support participants, etc								
Systems Infrastructure	service provider capacity building and organizational health, system development/management, Coordinated Access, technical assistance, community engagement, advisory body support, etc.								
Built Infrastructure	property purchases, capital improvement projects, etc								

SUPPORTIVE HOUSING SERVICES QUARTERLY REPORT

SUBMITTED BY (COUNTY): Multnomah

FISCAL YEAR: FY26

QUARTER: Q2

*SUPPORTIVE HOUSING
SERVICES QUARTERLY REPORT
TEMPLATE DRAFT*

The following information should be submitted 45 calendar days after the end of each quarter, per IGA requirements. When that day falls on a weekend, reports are due the following Monday.

	Q1	Q2	Q3	Q4
<i>Report Due</i>	Nov 15	Feb 15	May 15	Aug 15
<i>Reporting Period</i>	Jul 1 – Sep 30	Oct 1 – Dec 31	Jan 1 – Mar 31	Apr 1 – Jun 30

Please do not change the formatting of margins, fonts, alignment, or section titles.

	Permanent Supportive Housing	Rapid Re-Housing	Housing with Services	Housing Only	Prevention	Shelter Units
YTD Progress ¹	195 people / 172 households	375 people / 199 households	197 people / 165 households	13 people / 9 households	726 people / 443 households	0 new / 1,044 sustained
Goal	248 households	357 households	300 households	35 households	700 households	1,507 total 283 new 1,224 sustained
SHS Year 1 to Current Date ²	2,943 people / 2,110 households	4,663 people / 2,745 households	562 people / 436 households	123 people / 73 households	18,076 people / 13,099 households	2,243 total ³ 845 new / 1,398 sustained

¹ The data received each quarter may not add up exactly quarter over quarter. The data received each quarter is based on SHS funding percentages which fluctuate throughout the year as expenses occur. Consequently, data reported each quarter may differ from previous reports and may not be cumulative quarter over quarter. Data in the Annual Report will reflect accurate year-end figures.

² Outcomes in Year 1 of SHS implementation were primarily captured through provider reports due to limitations in capacity for HMIS outcomes reporting. Due to these data limitations and updates to data collection over time, there may be slight duplication across the service types.

³ The shelter units shared represent fully or partially SHS-funded shelter units and are not representative of the entire shelter units available in Multnomah County, as some utilize funding sources other than SHS.

Section 1. Progress narrative

One of each category/work plan goal must be covered in at least one quarterly report during the year. Metro will assist each county by tracking accordingly to ensure each category is covered throughout the year. In no more than 3-5 pages, please provide an executive summary and additional narrative to include:

- *A high-level snapshot of your quarterly outcomes that tells us if you are on track or not on track with your Annual Work Plan goals. Which can include overall challenges and barriers to implementation, opportunities in this quarter, success in this quarter, emerging challenges and opportunities with service providers.*
- *A focus on **one or two** of the following:*
 - *Behavioral health*
 - *New investments*
 - *Leverage*
 - *Service systems coordination*
 - *Any other topic connected to your local implementation plan*
- *A focus on **one** of the three annual work plan categories, with one or two highlights and/or progress updates:*
 - *Racial equity*
 - *Capacity building: lead agency/ systems infrastructure,*
 - *Capacity building: provider capacity.*
- ***Optional** narrative of the following regarding regional coordination:*
 - *Coordinated Entry*
 - *Landlord Recruitment*
 - *Healthcare System Alignment*
 - *Employee Recruitment and Retention*
 - *Training*
 - *Technical Assistance*

**As an addendum to this report, Metro will attach individual progress reports for each area of regional coordination, which will provide additional details on implementation—including deliverables and milestones, metrics and outcomes, and budget information.*

- *A reflection on your progress for the quarter that includes your investments and programming during the reporting period.*
- *Please also connect any of the above narratives to your data tables, as applicable.*

Executive Summary

What are we seeing midway through year five of SHS implementation?

As we approach the halfway point of the SHS measure's lifespan, Multnomah County and our partners are grappling with financial and political challenges that threaten the stability of core SHS programs and services — and the people who have strived to rebuild their lives with them. In this environment, our community has drawn upon deep resilience and resourcefulness to continue working toward their housing goals. As we navigate this landscape that is so different from the early years of the measure, the Homeless Services Department has remained deeply committed to the core values of SHS as we work to keep folks housed and maintain viable pathways out of homelessness. With organizations already struggling due to recent reductions to key funding streams, including SHS, these challenges have represented a significant and unprecedented test for SHS programs that came to maturity during the measure's first four years.

Some of our highlights from Q2 include:

- Housing 542 households (776 individuals) who were experiencing homelessness across all four housing types year-to-date, reaching 58% of our annual goal to place 940 households.
- Housing 172 households (195 individuals) in permanent supportive housing year-to-date, reaching 69% of our annual goal.
- Serving 443 households (726 individuals) with homelessness prevention year-to-date, reaching 63% of our annual goal. This represents our highest mid-year household prevention total since the start of the measure.
- Disbursing \$595,610 in FY 2025 grant funding to ten culturally specific providers.
- Utilizing Regional Long-Term Rent Assistance (RLRA) funds to provide stable housing to 140 households with histories of severe mental illness and criminal justice involvement.
- Adding 154 new units of affordable housing to our system through the opening of three new permanent supportive housing developments.

In alignment with Metro's guidance, this report highlights Multnomah County's progress on several quantitative and qualitative goals from our SHS Annual Work Plan, offers a snapshot of our SHS investments and programming in the second quarter, and discusses how we are operationalizing the priorities in our Local Implementation Plan.

Key challenges in Q2: rising instability amid federal immigration activity

Many factors drove instability in our homeless service system in Q2. The longest federal government shutdown in history drove increased food insecurity and uncertainty as essential social services disappeared overnight. And the seasonal transition into the colder, darker winter months can be challenging psychologically and emotionally for many people, including participants in SHS programs. Recognizing these dynamics, many organizations reported stepping up their wraparound support in Q2 and finding ways to spread joy through holiday gatherings and collecting gifts for participants. However, none of these challenges were felt quite so powerfully as the fear and uncertainty caused by a surge of harmful federal immigration activity in our community.

Over the last year, changes to federal attitudes and policies regarding immigration have presented an ongoing challenge for our homeless services system and have taken a steady toll on communities and providers. However, this quarter Multnomah County's homeless services providers definitively sounded the alarm on widespread disruptions taking place across every system of care as a result of ICE activity in

our region. Gaining and maintaining housing stability in this environment has been incredibly challenging for Latine and immigrant communities who have been most impacted by increased enforcement. In the DV system one HSD staff member shared that “Immigration-related fear is quietly driving housing instability, including participants reporting being afraid to report discrimination or landlords exploiting perceived vulnerability.” As participants have faced increasing risk to their physical safety, they are reaching out and engaging in services less often and losing access to essential lifelines.

Multnomah County was thrilled with the Metro Council’s decision to allocate \$500,000 in SHS admin funds to the three counties as an emergency intervention for families affected by ICE activity. In response to this, in December of 2025 the Multnomah County Board of Commissioners unanimously approved a resolution and budget allocation designed to strengthen the County’s sanctuary commitment and leverage \$226,000 from Metro to support rent assistance for families affected by immigration enforcement. We look forward to sharing the impact of these critical dollars in future reports.

Annual Work Plan

Highlights from our SHS Annual Work Plan Quantitative & Qualitative goals

In line with previous years, progress toward our numeric Annual Work Plan goals was modest in the first quarter of this fiscal year. However, we have seen an increase in SHS utilization and positive outcomes in the second quarter. Specifically, we've seen a significant jump in housing placements and are now at 58% of our annual placement goal for all placement types.

Placements by System

- Permanent Supportive Housing (PSH) outcomes saw a significant increase in the second quarter. With the placement of 172 households (195 people) by the end of Q2, we achieved 69% of our annual PSH placement goal. This marks a 51% increase from the first quarter. Furthermore, in addition to new housing placements, SHS funds are currently sustaining 1,463 households in permanent supportive housing.
- Rapid rehousing placements have also climbed over the last quarter, with 199 households placed year-to-date, up from 66 in the previous quarter (Q1). This substantial progress puts us at 56% of our annual rapid rehousing placement goal. Currently, 583 households are being sustained in rapid rehousing through SHS funds.
- In alignment with Metro guidance, this quarter we updated our “Housing with Services” category to incorporate transitional housing and recovery oriented transitional housing (ROTH). Previously, transitional housing was categorized with emergency shelter and was therefore not included in our Q1 report. This reclassification has resulted in an increase in our Housing with Services outcomes, which now stand at 165 households year-to-date and 55% of our annual goal.

Beyond housing placements, SHS funding also plays a key role in preventing homelessness. In the first half of FY 2026 we served 443 households with SHS-funded prevention services, including legal services to prevent eviction. This marks our highest mid-year prevention total since the start of the measure, and an increase of 113 households compared to the same period last fiscal year. This rise is partially due to recent data improvements that have allowed us to more accurately capture the full range of our prevention efforts, including both rent assistance and legal services. With 63% of our prevention goal complete at this time, we are currently on track to serve our annual goal of 700 households.

While the central goal of the SHS Measure is to move individuals into stable, permanent housing, a portion of its funding is dedicated to supporting shelter services. In the first six months of FY 2026, SHS funding supported shelter stays for 1,534 households (1,684 people). Although no new SHS-funded shelter units were established in the first two quarters, we successfully sustained 1,044 units, achieving 85% of our annual goal for units sustained. HSD staff also started programming scattered-site motel vouchers in the family system. We are scheduled to open new shelter units during the second half of this fiscal year and will include progress in a future quarterly report.

Qualitative Goal Focus: Racial Equity

Identifying critical supports for culturally specific services

While we have seen modest decreases in chronic homelessness for Black and Brown communities in Multnomah County over the last two years, the underlying factors driving disproportionate homelessness for communities of color have not changed, and culturally specific interventions remain a key strategy in Multnomah County for addressing these disparities. To safeguard this work amidst a significant drop in SHS revenue that has put many programs at risk, this year HSD set a goal to assess and identify opportunities to address the needs of culturally specific services and providers in the new SHS funding landscape.

HSD's equity team has identified several key strategies to meet this goal. We are leveraging a unique County pilot to offer grants that meet the immediate needs of culturally specific providers, and are assessing providers' longer term needs and solutions through community engagement and systems analysis. Together these strategies will poise us to address the barriers that culturally specific providers face as they carry out their work and ensure that they can continue serving their communities even during a time of financial drought and uncertainty.

Grant pilot continues to offer direct investment in culturally specific capacity

The flexibility of SHS has made room for innovation in our department. One example of this is a pilot program, now in its second year, to offer upfront funding to some of our providers. The pilot is the first of its kind in the County and offers new, emerging, and culturally specific providers who have qualified to provide services but don't yet have a contract, or are in the first three years of their contract, an opportunity to receive funding upfront rather than on a reimbursement basis. It also helps providers build the capacity to secure a contract with HSD or address infrastructure gaps that complicate contracting. For instance, [Umoya Relief Foundation](#) was able to use the grant funding to create a website and amplify their ability to serve immigrant and refugee families from East African, West African, and Latine backgrounds.

HSD disbursed grants to all ten grantees in Q2 using SHS funds from FY 2025. Our efforts this fiscal year are centered around administrative support for grantees and data collection to help improve this work in the future. The qualitative and quantitative data we are gathering from this pilot will help us better understand provider capacity needs and inform equitable models for grantmaking in our department and the rest of the County. The successful disbursement of these funds has not only allowed us to build trust with our culturally specific partners but also establish a model for the County as a whole to provide future grants.

Equity Advisory Committee identifies key barriers faced by culturally specific organizations

Members of the HSD Equity Advisory Committee are also identifying opportunities to address the needs of culturally specific providers by exploring ways the County can better set up these providers for success. In Q2 the committee identified four systemic challenges that culturally specific providers face in carrying out their work, including outdated reimbursement models, funding that doesn't cover the true cost of services, an "equity gap" leading to limited resources for small culturally specific organizations, and insufficient onboarding for newly contracted providers. We are hopeful this framework can be used to inform equitable department-wide strategies for contract management and capacity building.

Culturally specific organizations share their priorities during budget sessions

Ongoing engagement with culturally specific providers is another key strategy we are using to meet this goal. HSD staff maintain active relationships with culturally specific providers to identify challenges and offer tailored support and technical assistance throughout the year. In Q2, HSD staff also created special opportunities for providers, including culturally specific organizations, to engage with the FY 2027 budget process in advance of another challenging year of anticipated reductions. In December, HSD equity staff administered a survey and hosted two listening sessions in partnership with the Chair's SHS-funded Homelessness Response System (HRS) team to give contracted providers a platform to share their budget concerns and priorities. Over 30 providers attended the two sessions and shared valuable input regarding the most effective use of County resources.

Together these projects are shedding light on the core challenges culturally specific providers in Multnomah County are facing today, and providing essential insights about how we can best respond. An emerging theme from our engagements so far is that the needs, challenges, and priorities of culturally specific organizations are greatly influenced by their size. The insights we are gaining from large and small, new and established culturally specific providers will help us create more responsive policies and a stronger foundation of support as these organizations navigate the government contracting process. In the second half of the fiscal year our equity team will continue to engage with culturally specific providers across HSD to identify challenges and offer support as they carry out their work amid a challenging funding landscape and rising instability.

Investments & Programming

Regional Long-Term Rent Assistance programs offer stability amid uncertainty

The Regional Long-Term Rent Assistance (RLRA) program plays a crucial role in combating homelessness and providing long-term housing stability through flexible, long-term rent assistance. While we do not have a specific numeric goal for RLRA in our Annual Work Plan this year, this program is aligned with the first investment priority in our Local Implementation Plan, which calls for "supportive housing services, including rent assistance and wraparound housing retention supports." Our latest data show strong retention outcomes for RLRA participants — our 12-month retention rate is 91%. And of all the active households in the program, 74% have been in housing for at least 12 months and 41% have been in housing for over two years. This is the highest percentage of people who have been housed for over two years since the start of this program in Multnomah County. While more households reaching multiple years in housing can be partially attributed to program maturation, it is also a testament to how RLRA is keeping people housed.

By the end of last fiscal year, over a thousand households composed of 1,836 people were actively in Multnomah County RLRA-funded housing. The RLRA program primarily provides permanent

supportive housing to individuals who have experienced chronic homelessness and are living with a disability. This quarter we heard several accounts of successes and opportunities from RLRA programs across our system and have highlighted those stories below.

Participants experiencing severe mental illness find success in housing through RLRA program

With 140 households successfully housed, the Assertive Community Treatment & Intensive Case Management (ACT/ICM) RLRA program is making it possible for people with a diagnosis of severe and persistent mental illness to leave homelessness and find long-term success in housing. All of the program's 150 vouchers have been assigned, with ten households currently searching for housing. The vouchers are tenant-based rather than assigned to a specific building, meaning participants can choose their housing from the open market.

Recently, a participant named Joel⁴ was referred to the program. Joel had been in a shared residential facility but had lost stability and was cycling between hotels, hospitals, and jail. Staff began building a connection and were able to link Joel with a medical provider and initiate the RLRA referral process. In part thanks to this support, Joel was able to achieve a major milestone in his journey by moving into his own apartment. According to staff:

“Since securing housing, he has made remarkable progress. With the support of our housing specialist, he has learned to navigate electronic portals and payment systems, gaining essential skills for independent living. He continues to take his prescribed medication consistently and has developed safe, supportive relationships with his care team. He is also actively addressing his legal concerns. Most excitingly, he has begun training as a peer support specialist, a role that will allow him to use his lived experience to help others on similar paths. The stability provided by housing, combined with the comprehensive support of our program, has laid a strong foundation for his self-sufficiency and long-term success.”

Community members with complex histories of homelessness, mental health diagnoses, and justice involvement often face overwhelming barriers to housing. The ACT/ICM RLRA program and its stories of success are demonstrating how the right blend of long-term rent assistance and tailored wraparound services can provide the resources these populations need to gain, and remain, in stable homes.

Families work toward employment goals through the Multnomah Stability Initiative RLRA program

The Multnomah Stability Initiative (MSI) and Regional Long-Term Rent Assistance (RLRA) program work together to provide housing stability and wraparound services for families. MSI provides long-term case management and support, while RLRA offers flexible, long-term rent subsidies. In Q2, 60 families were in housing thanks to the rent assistance vouchers offered through this program.

Amid challenges related to the impact of new federal policies that have eroded social safety nets and impacted both psychological wellbeing and access to services for many families, staff worked this quarter to strengthen community partnerships and explore strategies to support participants in maintaining stability. Having a stable place to call home has allowed many participants to focus on other goals, such as building job skills and growing their incomes. One participant, a single father working toward employment, was hindered in his job search because of a broken down vehicle. He was able to utilize the resources of the program to repair his car, pass DEQ, and update his vehicle registration and car

⁴ Name changed

insurance. With access to reliable transportation, he secured employment in November and began working toward financial stability for himself and his two children.

El Programa Hispano Católico RLRA Program creates stability for families

In Q2, ten families in El Programa Hispano Católico’s SHS-funded RLRA program remained in housing with support from program staff who coordinated basic needs, offered immigration support, set up disability accommodations, and more. According to staff, these RLRA participants “continue to stabilize, experience what “being home” truly means and adapt to permanent housing, which when you’ve been chronically homeless, is a journey.”

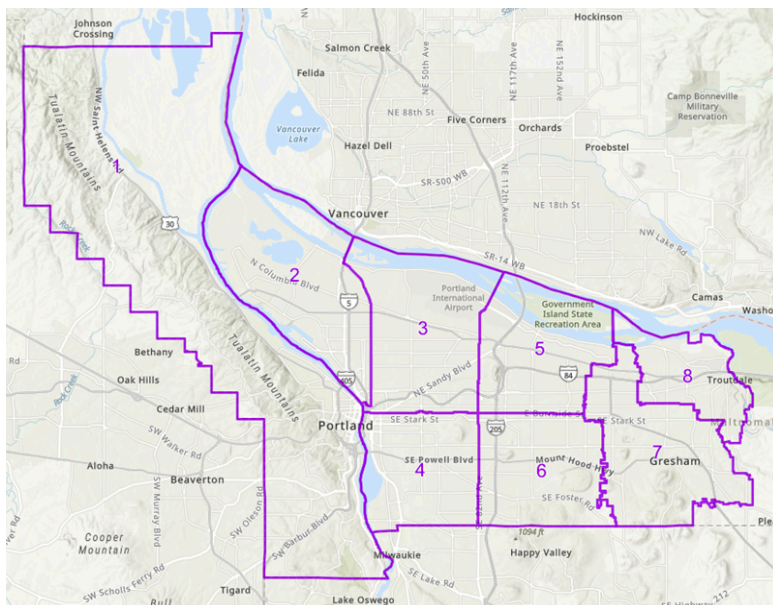
Staff also reported a need for improved access to mental health services, as these can make a significant difference for participants who receive lease violations for behaviors related to mental health disorders or disabilities. While SHS has prioritized significant investments in behavioral health, the need remains high and accessing these services is not always straightforward.

New outreach strategy gains traction

This fiscal year HSD has implemented several components of a new outreach strategy. SHS-funded street outreach teams are now distributed into two categories: geographically-assigned providers, which are responsible for outreach in specific County ‘zones’, and population-specific providers, which operate County-wide and prioritize at-risk groups who are disproportionately impacted by homelessness, including those needing medical and behavioral health services. HSD staff also introduced enhanced HMIS data entry expectations and aligned outcomes, and continue to engage in intensive technical assistance to support outreach teams in improving data entry into this system. Finally, the HSD outreach team began the development of a County-wide outreach services manual, with the goal of aligning outreach principles and standards across all of our providers.

Street outreach providers are now attending weekly coordination conversations which are informed by geographical data sharing and weekly reports that document emerging challenges and trends. These sessions have become a hub for cross-team collaboration and engagement, allowing each HSD-contracted provider to move beyond individual siloes and participate in collective, joint problem-solving.

HSD Outreach Coordination Zones:



The HSD outreach team has been supporting providers in implementing new outreach oversight and coordination tools. Data collection with these tools began in the middle of Q1, and the tool was updated in Q2 to include questions that distinguish between outreach contacts and deeper outreach engagements, including newly engaged individuals.

During just this quarter, HSD outreach providers made 4,505

contacts with individuals to meet their immediate needs and connect them with emergency shelter, housing, or critical services, and newly engaged with 135 individuals in the development of a plan to address their situation. Outreach teams also had 2,110 instances of continued engagement with individuals who had a date of engagement prior to Q2. Notably, as technical assistance around these tools is ongoing, actual engagements are likely higher.

FY 2026 Outreach Engagement Data				
Zone	Q1	Q2		
	Individual Contacts	Individual Contacts	Continued Engagements	Newly Engaged Individuals ⁵
Zone 1	850	820	554	9
Zone 2	261	700	252	10
Zone 3	187	200	42	18
Zone 4	329	618	211	6
Zone 5	476	567	73	16
Zone 6	2,083	1,296	790	19
Zone 7	380	230	121	54
Zone 8	172	73	67	3
Total	4,738	4,505	2,110	135

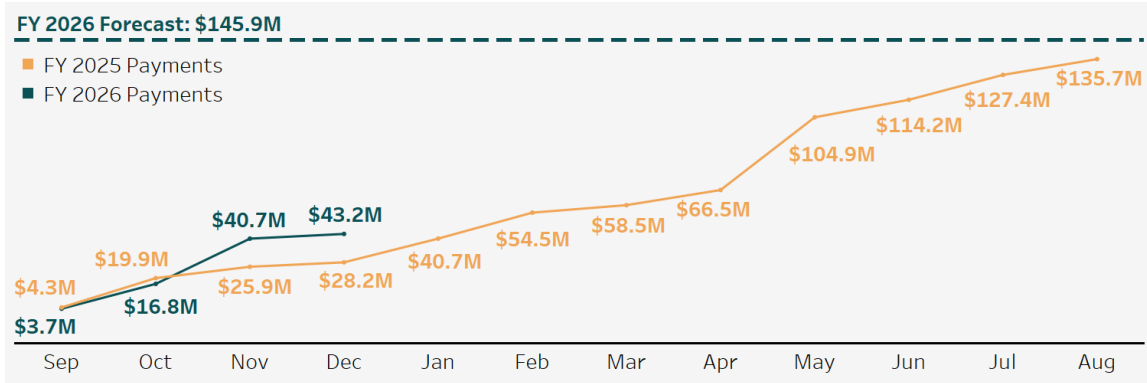
Quarterly Financial Update

Metro’s updated five year SHS revenue forecast, published on Monday, December 2nd, forecasts an increase in total tax revenues for FY 2026. This forecast, covering FY 2026-2030, shows a rise of \$22.3 million in FY 2026, with approximately \$9.3 million designated for Multnomah County. This significant adjustment is primarily due to a one-time large business income tax payment.

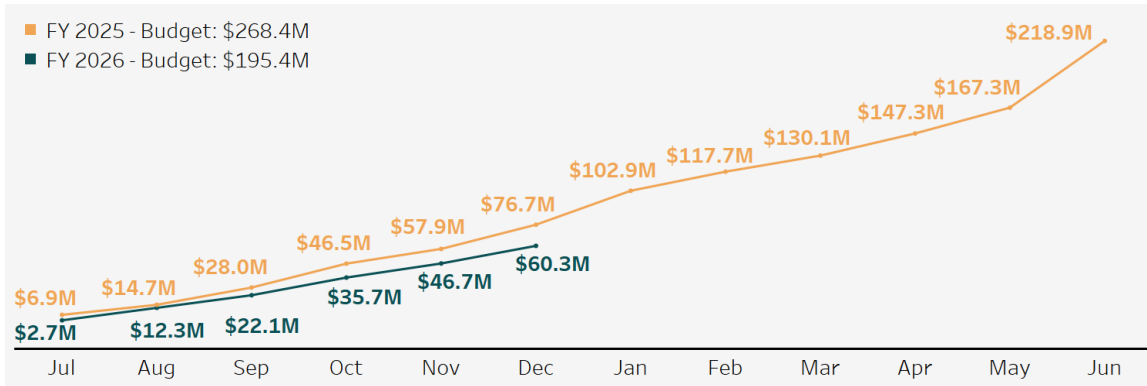
Multnomah County will not appropriate this \$9.3 million forecast adjustment in FY 2026. Instead, these funds will be allocated as one-time-only resources during HSD’s FY 2027 budget process. It is important to note that HSD is projected to have less one-time-only carryover in FY 2027 compared to previous years due to spending down existing funds. This leaves ongoing funding as the primary source of support for programs in the future.

Collections

⁵ Engagement data only available for Q2. Outreach data quality issues in HMIS limit our ability to pull and provide demographic details on individuals engaged in outreach activities. At this time, outreach data is compiled through data collection surveys conducted in the field.



Spending



HSD has maintained a consistent spending rate throughout the second quarter of FY 2026, aligning with patterns established in FY 2025. This steady expenditure rate is a sign of effective resource management. Based on current projections and spending trends, we expect to meet our minimum spending goal of 80% of our overall program budget by the end of the fiscal year.

Local Implementation Plan

New Investments in Permanent Supportive Housing Support SHS Regional Goals

While new investments played a bigger role during the launch phase of SHS and have become less common in our current financial landscape, we have been able to continue launching some new programming to ensure we stay on track with the regional goals we committed to over the ten-year life of the measure. For example, three new permanent supportive housing (PSH) developments — the Julia West, Alder 9, and Kafoury Court — all came online in Q2 and support our goal of adding 2,235 new affordable supportive housing units to our system. Each of these projects effectively leverages SHS funds alongside other available resources and relationships, in alignment with the strategies in our Local Implementation Plan (LIP). Collaborative partnerships between Multnomah County, the City of Portland, the State of Oregon, and local housing developers and service providers all contributed to the successful launch of these programs.

Julia West

The Julia West House opened its doors in October 2025, bringing 89 new units of affordable housing into our system. Providers Northwest Pilot Project (NWPP) and the Native American Rehabilitation Association of the Northwest (NARA NW) have teamed up to offer supportive services for the

building's residents, who are all older adults coming out of homelessness. All of the building's units are designated as permanent supportive housing, with 20 units supported with culturally specific services for indigenous individuals navigating recovery. The project also received media attention for its innovative and environmentally efficient timber frame, demonstrating that high quality affordable housing can be built cost effectively.

NWPP and NARA NW have partnered together on previous projects, and their skilled collaboration and work to mitigate barriers prior to the application period ensured that residents were able to move into their new homes quickly. Once an individual was referred to the site, one of the organizations would conduct a background check to identify any barriers. Based on the results of the background check they then wrote letters of support or made referrals to the legal team at Metropolitan Public Defender (MPD) before scheduling the participant's application meeting with property management. This helped ensure that folks were not denied after filling out the rental application. Staff noted the incredible amount of coordination among providers, property management, and developers as a significant factor in the early success of this project.

The state of Oregon's housing department is providing rent assistance and up to \$10,000 of services funding per unit, and SHS is contributing an additional \$260,000 per year to support residents in gaining and maintaining stability.

Alder 9 and Kafoury Court

Alder 9 Apartments features 25 units of permanent supportive housing in a 159-unit affordable housing development funded by the Portland Housing Bond. Located in the Central Eastside of Portland, the site has access to SHS-funded supportive services offered by Impact NW.

In Q2 Kafoury Court also came online in Northeast Portland's King neighborhood through a partnership with the state's housing department. All of its 40 units are designated as permanent supportive housing and have access to services offered by Black Community of Portland and Northwest Pilot Project.

Conclusion

While the SHS Measure continues to make a difference for people experiencing homelessness in our County and we are on track to meet our quantitative Annual Work Plan goals, this work is taking place in the midst of unprecedented uncertainty and instability in our community. Federal policies around immigration have resulted in measurable negative impacts to affected communities. Widespread reductions in funding for homelessness services are anticipated to take place without a requisite decrease in our community's need for these services. The impact of the affordable housing crisis is continuing to push people into homelessness faster and at greater rates than we are able to address with our current resources. However, unlike many other jurisdictions, our region has the lifeline of SHS that will allow us to keep prioritizing effective strategies that help people gain and maintain stable housing. Hundreds of people every quarter are continuing to move off the streets and into housing thanks to SHS, and we will continue to work hand in hand with our providers to ensure that we can make this possible amid the heightened challenges we are facing.

Section 2. Data and data disaggregation ⁶

Please use the following table to provide and disaggregate data on Population A, Population B housing placement outcomes and homelessness prevention outcomes. Please use your local methodologies for tracking and reporting on Populations A and B. You can provide context for the data you provided in the context narrative below.

Section 2.A Housing Stability Outcomes: Placements & Preventions

Note for all data tables: Race and ethnicity and gender identity responses can be selected alone or in combination, so the raw numbers added up can be greater than the total number of people. In addition, some Q1 percentages are based on a small population size and may experience significant shifts as the year progresses.

Housing Placements By Intervention Type: Permanent Supportive Housing

Number of housing placements-Permanent Supportive Housing	Current Quarter	Year to Date					
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	89					195	79%
Total Households	82	138	80%	34	20%	172	69%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	18	21%	32	16%
Asian or Asian American	0	0%	1	1%
Black, African American or African	21	24%	63	33%
Hispanic/Latina/e/o	10	11%	18	9%
Middle Eastern or North African	0	0%	0	0%
Native Hawaiian or Pacific Islander	3	3%	6	3%
White	54	61%	104	53%
Non-Hispanic White (subset of White category)	53	60%	101	52%
Client doesn't know	1	1%	3	1%
Client prefers not to answer	0	0%	2	1%
Data Not Collected	0	0%	0	0%

⁶ The data received each quarter may be slightly different than the revised and most up-to-date information received in the Annual Report. Data from the Annual Report will be used for final year-end figures.

Disability status				
	#	%	#	%
Persons with disabilities	75	84%	156	80%
Persons without disabilities	14	15%	32	17%
Disability unreported	1	1%	7	3%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	45	0	90	46%
Man (Boy, if child)	45	0	101	52%
Culturally Specific Identity	0	0	0	0%
Non-Binary	0	0	3	1%
Transgender	0	0	4	2%
Questioning	0	0	0	0%
Different Identity	0	0	1	1%
Client doesn't know	0	0	0	0%
Client prefers not to answer	0	0	0	0%
Data not collected	0	0	0	0%

(Only if Applicable) Housing Placements By Intervention Type: Housing with Services

Number of housing placements- Housing with Services	Current Quarter	Year to Date					
	Number	Subset-Population A placed into Housing with Services	Percentage: Population A	Subset-Population B placed in Housing with Services	Percentage: Population B	Number	Percentage of Annual Goal
Total People	78					197	66%
Total Households	78	137	83%	28	17%	165	55%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	7	9%	14	7%
Asian or Asian American	0	0%	2	1%
Black, African American or African	7	9%	18	9%
Hispanic/Latina/e/o	12	16%	30	15%
Middle Eastern or North African	0	0%	1	0%
Native Hawaiian or Pacific Islander	1	2%	3	1%
White	59	76%	151	77%

Non-Hispanic White (subset of White category)	55	71%	143	73%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	1	1%	4	2%
Data Not Collected	0	0%	1	1%
Disability status				
	#	%	#	%
Persons with disabilities	78	100%	151	77%
Persons without disabilities	0	0%	45	23%
Disability unreported	0	0%	2	1%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	23	29%	62	31%
Man (Boy, if child)	53	68%	132	67%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	2	2%	2	1%
Transgender	0	0%	1	0%
Questioning	0	0%	0	0%
Different Identity	0	1%	1	0%
Client doesn't know	0	1%	1	0%
Client prefers not to answer	0	0%	1	0%
Data not collected	0	0%	0	0%

Housing Placements By Intervention Type: Housing Only

Number of housing placements- Housing Only	Current Quarter	Year to Date					
	Number	Subset-Population A placed into Housing Only	Percentage: Population A	Subset-Population B placed in Housing Only	Percentage: Population B	Number	Percentage of Annual Goal
Total People	5					13	37%
Total Households	4	2	22%	7	78%	9	26%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	2	40%	4	31%
Asian or Asian American	0	0%	1	8%
Black, African American or African	2	40%	5	38%
Hispanic/Latina/e/o	0	0%	4	31%
Middle Eastern or North African	0	0%	0	0%

Native Hawaiian or Pacific Islander	1	20%	1	8%
White	2	40%	6	46%
Non-Hispanic White (subset of White category)	2	40%	4	31%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	0	0%
Data Not Collected	0	0%	0	0%
Disability status				
	#	%	#	%
Persons with disabilities	3	60%	8	62%
Persons without disabilities	2	40%	5	38%
Disability unreported	0	0%	0	0%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	3	60%	5	38%
Man (Boy, if child)	2	40%	8	62%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	0	0%	0	0%
Transgender	0	0%	0	0%
Questioning	0	0%	0	0%
Different Identity	0	0%	0	0%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	0	0%
Data not collected	0	0%	0	0%

Housing Placements By Intervention Type: Rapid Re-Housing (all Rapid Re-Housing subtypes)

Number of housing placements- Rapid Re-housing	Current Quarter	Year to Date					
	Number	Subset-Population A placed into RRH	Percentage: Population A	Subset-Population B placed in RRH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	186					375	105%
Total Households	95	104	52%	95	48%	199	56%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	13	7%	29	8%
Asian or Asian American	2	1%	6	2%
Black, African American or African	67	36%	125	33%

Hispanic/Latina/e/o	64	35%	112	30%
Middle Eastern or North African	0	0%	0	0%
Native Hawaiian or Pacific Islander	5	3%	22	6%
White	58	31%	124	33%
Non-Hispanic White (subset of White category)	54	29%	116	31%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	5	3%	6	1%
Data Not Collected	0	0%	1	0%
Disability status				
	#	%	#	%
Persons with disabilities	61	33%	133	36%
Persons without disabilities	95	51%	166	44%
Disability unreported	30	16%	76	20%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	106	57%	224	60%
Man (Boy, if child)	77	42%	143	38%
Culturally Specific Identity	1	0%	1	0%
Non-Binary	0	0%	3	1%
Transgender	1	0%	2	1%
Questioning	0	0%	0	0%
Different Identity	2	1%	3	1%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	0	0%
Data not collected	0	0%	0	0%

Housing Placements By Intervention Type: Eviction and Homelessness Prevention

Number of Preventions	Current Quarter	Year to Date					
	Number	Subset- Population A served with HP	Percentage: Population A	Subset- Population B served with HP	Percentage: Population B	Number	Percentage of Annual Goal
Total People	244					726	104%
Total Households	123	31	7%	412	93%	443	63%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%

American Indian, Alaska Native or Indigenous	16	7%	63	9%
Asian or Asian American	10	4%	38	5%
Black, African American or African	69	28%	194	27%
Hispanic/Latina/e/o	43	18%	127	17%
Middle Eastern or North African	6	2%	19	3%
Native Hawaiian or Pacific Islander	22	9%	39	5%
White	104	43%	324	45%
Non-Hispanic White (subset of White category)	94	39%	293	40%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	3	1%	12	2%
Data Not Collected	3	1%	5	1%
Disability status				
	#	%	#	%
Persons with disabilities	86	35%	193	27%
Persons without disabilities	132	54%	324	45%
Disability unreported	26	11%	209	29%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	128	52%	406	56%
Man (Boy, if child)	106	44%	300	41%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	7	3%	15	2%
Transgender	3	1%	4	1%
Questioning	0	0%	0	0%
Different Identity	1	0%	2	0%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	1	0%
Data not collected	0	0%	0	0%

Section 2.B Regional Long-Term Rent Assistance Program

The following data represents a **subset** of the above Housing Placements data. The Regional Long-term Rent Assistance Program (RLRA) primarily provides permanent supportive housing to SHS priority Population A clients (though RLRA is not strictly limited to PSH or Population A).

RLRA data is not additive to the data above. Housing placements shown below are duplicates of the placements shown in the data above.

*Please disaggregate data for the **total number of people in housing using an RLRA voucher** during the quarter and year to date.*

Regional Long-term Rent Assistance Quarterly Program Data	Current Quarter	Year to Date				
	Number	Subset - Population A in RLRA	Percentage: Population A	Subset-Population B in RLRA	Percentage: Population B	Number

Number of RLRA vouchers issued during reporting period	27	51	78.5%	10	15.4%	65
Number of people newly leased up during reporting period	50	77	56.2%	46	33.6%	137
Number of households newly leased up during reporting period	31	62	74.7%	13	15.7%	83
Number of people in housing using an RLRA voucher during reporting period	1,766	1,186	65.4%	565	31.1%	1,814
Number of households in housing using an RLRA voucher during reporting period	1,021	861	81.2%	161	15.2%	1,060

Program to Date – Since July 1, 2021						
	Subset - Population A in RLRA	Percentage: Population A	Subset- Population B in RLRA	Percentage: Population B	Number	
Number of people in housing using an RLRA voucher	1,465	69.2%	576	27.2%	2,117	
Number of households in housing using an RLRA voucher	1,114	83.7%	166	12.5%	1,331	

Race & Ethnicity	This Quarter	Year to Date
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	#	%	#	%
American Indian, Alaska Native or Indigenous	183	10.4%	189	10.4%
Asian or Asian American	28	1.6%	29	1.6%
Black, African American or African	677	38.3%	691	38.1%
Hispanic/Latina/e/o	449	25.4%	462	25.5%
Middle Eastern or North African	5	0.3%	5	0.3%
Native Hawaiian or Pacific Islander	64	3.6%	64	3.5%
White	819	46.4%	846	46.6%
Non-Hispanic White (subset of White category)	475	26.9%	495	27.3%
Client doesn't know	20	1.1%	20	1.1%
Client prefers not to answer	39	2.1%	39	2.1%
Data Not Collected	16	0.9%	16	0.9%
Disability status				
	#	%	#	%
Persons with disabilities	951	53.9%	989	54.5%
Persons without disabilities	815	46.1%	825	45.5%
Disability unreported	0	0.0%	0	0.0%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	962	54.5%	987	54.4%
Man (Boy, if child)	748	42.4%	769	42.4%
Culturally Specific Identity	1	0.1%	1	0.1%
Non-Binary	33	1.9%	34	1.9%
Transgender	22	1.2%	24	1.3%
Questioning	1	0.1%	1	0.0%
Different Identity	0	0.0%	0	0.0%
Client doesn't know	0	0.0%	0	0.0%
Client prefers not to answer	6	0.3%	6	0.3%
Data not collected	1	0.1%	1	0.0%

Section 2.C Other Data: Non-Housing Numeric Goals

This section shows progress to quantitative goals set in county annual work plans. Housing placement and prevention progress are already included in the above tables. This section includes goals such as shelter units and outreach contacts and other quantitative goals that should be reported on a quarterly basis. This data in this section may differ county to county, and will differ year to year, as it aligns with goals set in county annual work plans.

Instructions: Please complete the tables below, as applicable to your annual work plans in Quarter 2 and Quarter 4 Reports.

Number of people in Shelter*	Current Quarter	Year to Date

	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number
Total People	895					1,684
Total Households	814	1,058	69%	476	31%	1,534

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	80	9%	150	9%
Asian or Asian American	12	1%	37	2%
Black, African American or African	165	18%	314	19%
Hispanic/Latina/e/o	127	14%	228	14%
Middle Eastern or North African	6	1%	11	1%
Native Hawaiian or Pacific Islander	48	5%	76	5%
White	548	61%	1,060	63%
Non-Hispanic White (subset of White category)	521	58%	1,007	60%
Client doesn't know	4	0.4%	5	0.3%
Client prefers not to answer	12	1%	25	1%
Data Not Collected	1	0.2%	4	0.2%
Disability status				
	#	%	#	%
Persons with disabilities	631	70%	1198	71%
Persons without disabilities	254	28%	473	28%
Disability unreported	22	2%	47	3%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	359	40%	707	42%
Man (Boy, if child)	499	56%	923	55%
Culturally Specific Identity	4	0.5%	4	0.2%
Non-Binary	30	3%	48	3%
Transgender	26	3%	44	3%
Questioning	1	0.1%	1	0.1%
Different Identity	1	0.1%	4	0.2%
Client doesn't know	1	0.2%	1	0.1%
Client prefers not to answer	4	0.5%	6	0.4%
Data not collected	1	0.1%	1	0.1%

SHS-Funded Outreach

Metro has approved the Homeless Services Department to use the narrative section for reporting on SHS-funded outreach programs, replacing the previously required outreach table. Outreach providers currently track their activities using a combination of HMIS and internal systems. During the first two quarters of FY 2026, the Homeless Services Department has made significant progress in improving HMIS data collection for outreach programs along with increased geographic reporting capabilities.

While progress has been made, HSD and providers continue to work on improving HMIS data collection for outreach programs. For Q2, outreach outcomes utilize a mixture of data derived from HSD's geographic reporting tool and provider reports. Please see the *Investments & Programming* section for an update on HSD's outreach efforts.

Section 3. Financial Reporting

Please complete the quarterly financial report and include the completed financial report to this quarterly report, as an attachment.

The Q2 financial summary has been attached at the end of this report. **Please see pages 25-28.**

Glossary:

Supportive Housing Services: All SHS funded housing interventions that include PSH, RRH, Housing Only, Housing with Services, Preventions, and RLRA Vouchers. This also includes shelter, outreach, navigation services, employment services or any other SHS funding to help households exit homelessness and transition into safe, stable housing.

Supportive Housing: SHS housing interventions that include PSH, Housing Only and Housing with Services.

Regional Long Term Rent Assistance (RLRA): provides a flexible and continued rent subsidy that will significantly expand access to housing for households with extremely and very low incomes across the region. RLRA subsidies will be available for as long as the household needs and remains eligible for the subsidy, with no pre-determined end date. Tenant-based RLRA subsidies will leverage existing private market and regulated housing, maximizing tenant choice, while project-based RLRA subsidies will increase the availability of units in new housing developments. RLRA program service partners will cover payments of move-in costs and provide supportive services as needed to ensure housing stability. A Regional Landlord Guarantee will cover potential damages to increase participation and mitigate risks for participating landlords.

Shelter: Overnight shelter, congregate shelter, alternative shelter, motel shelter, tiny houses, pod villages, recuperative centers, shelter, that consists of congregate shelter beds PLUS non/semi-congregate units. Shelter definition also includes Local Alternative Shelters that have flexibility around limited amenities compared to HUD defined overnight shelters. Includes in-reach services.

Recovery Oriented Transitional Housing, Stabilization Transitional Housing, Transitional Housing: Provides temporary lodging and is designed to facilitate the movement of individuals and families experiencing homelessness into permanent housing within a specified period, but normally no longer than 24 months. Requirements and limitations vary.

Navigation Center, Access Center, Day Center, Access Services: Provides indoor shelter during daytime hours, generally between 5am and 8pm. Primarily serve households experiencing homelessness. The facilities help connect people to a wide range of resources and services daily. Including on-site support services such as restrooms, showers, laundry, mail service, haircuts, clothing, nutrition resources, lockers, ID support, etc.

Outreach: Activities are designed to meet the immediate needs of people experiencing homelessness in unsheltered locations by connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care. *Metro is using the HUD ESG Street Outreach model. The initial contact should not be focused on data. Outreach workers collect and enter data as the client relationship evolves. Thus, data quality expectations for street outreach projects are limited to clients with a date of engagement.*

Outreach Date of Engagement “Engaged”: the date an individual becomes engaged in the development of a plan to address their situation.

Population A: Extremely low-income; AND have one or more disabling conditions; AND Are experiencing or at imminent risk* of experiencing long-term or frequent episodes of literal homelessness.

Imminent Risk: Head of household who is at imminent risk of long-term homelessness within 14 days of the date of application for homeless assistance and/or has received an eviction. The head of household will still need to have a prior history of experiencing long-term homelessness or frequent episodes of literal homelessness.

Population B: Experiencing homelessness; OR have a substantial risk* of experiencing homelessness.

Substantial risk: A circumstance that exists if a household is very low income and extremely rent burdened, or any other circumstance that would make it more likely than not that without supportive housing services the household will become literally homeless or involuntarily doubled-up.

The following list are HUD HMIS approved Project Types. Metro recognizes SHS programs do not align with these project types exactly, and value that flexibility. However, to ensure the interpretations and findings are based upon correct interpretations of the data in quarterly reports and HMIS reports, we will reference these Project Types by the exact HUD name.

Here are the HUD Standards if needed, <https://files.hudexchange.info/resources/documents/HMIS-Data-Standards-Manual-2024.pdf>

Permanent Supportive Housing, “PH - Permanent Supportive Housing (disability required for entry)”: A long-term intervention intended to serve the most vulnerable populations in need of housing and supportive services to attribute to their housing success, which can include PBV and TBV programs or properties. Provides housing to assist people experiencing homelessness with a disability (individuals with disabilities or families in which one adult or child has a disability) to live independently.

Housing with Services, “PH - Housing with Services (no disability required for entry)”:

A project that offers permanent housing and supportive services to assist people experiencing homelessness to live independently but does not limit eligibility to individuals with disabilities or families in which one adult or child has a disability. May include any other type of housing, not associated with PSH/RRH, that does include supportive services.

Housing Only, “PH - Housing Only”:

A project that offers permanent housing for people experiencing homelessness but does not make supportive services available as part of the project. May include RLRA Only programs.

Rapid Re-Housing, “PH - Rapid Re-Housing” (Services Only and Housing with or without services):

A permanent housing project that provides housing relocation and stabilization services and/or short and/or medium-term rental assistance as necessary to help an individual or family experiencing homelessness move as quickly as possible into permanent housing and achieve stability in that housing. May include Move-In Only programs.

Prevention, “Homelessness prevention”:

A project that offers services and/or financial assistance necessary to prevent an individual or family from moving into an emergency shelter or living in a public or private place not meant for human habitation. Component services and assistance generally consist of short-term and medium-term

tenant-based or project-based rental assistance and rental arrears. Additional circumstances include rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair. This term differs from retention in that it is designed to assist nonsubsidized market rate landlord run units.

Other Housing and Services Programs (not otherwise listed)								
<i>Support to individuals who are experiencing homelessness or have substantial risk of homelessness</i>								
Housing Only	5,489,568	575,591	1,390,385			1,965,975	3,523,593	36%
Housing Only - Long-term Rent Assistance (RLRA)	-	-	-			-	-	N/A
Housing Only - Long-term Rent Assistance Admin	-	-	-			-	-	N/A
Housing with Services	5,236,501	550,435	1,489,026			2,039,461	3,197,040	39%
Subtotal Other Housing and Services Programs	10,726,069	1,126,026	2,879,411	-	-	4,005,437	6,720,632	37%
Eviction & Homelessness Prevention								
<i>Support to individuals experiencing a potential loss of housing</i>								
Eviction & Homelessness Prevention	3,794,157	311,421	428,152			739,572	3,054,585	19%
Subtotal Eviction & Homelessness Prevention	3,794,157	311,421	428,152	-	-	739,572	3,054,585	19%
Safety On/Off the Street								
<i>Support to individuals unhoused or in temporary housing</i>								
Shelter and Transitional Housing	67,860,484	8,510,327	11,768,053			20,278,380	47,582,104	30%
Outreach and Access Services	7,801,925	1,360,215	2,058,312			3,418,527	4,383,398	44%
Subtotal Safety On/Off the Street	75,662,409	9,870,542	13,826,365	-	-	23,696,907	51,965,502	31%
Other Supportive Services (not otherwise listed)								
<i>Other supports to individuals not included in any of the above categories</i>								
Other Supportive Services	7,226,438	1,368,208	2,170,286			3,538,494	3,687,944	49%
Subtotal Other Supportive Services	7,226,438	1,368,208	2,170,286	-	-	3,538,494	3,687,944	49%
System Support Costs								
System Support Costs								
Systems Infrastructure	4,315,940	789,297	1,093,432			1,882,728	2,433,212	44%
Built Infrastructure	6,850,000	-	-			-	6,850,000	0%
Overall System Services	779,735	305,001	380,052			685,053	94,682	88%
Subtotal System Support Costs	11,945,675	1,094,298	1,473,483	-	-	2,567,781	9,377,894	21%
Regional Strategy Implementation								
Regional Strategy Implementation								
<i>Investments to support SHS program alignment, coordination and outcomes at a regional level</i>								
Coordinated Entry	427,709	-	-			-	427,709	0%
Regional Landlord Recruitment	3,178,138	112,736	297,838			410,574	2,767,564	13%
Healthcare System Alignment	459,390	75,848	76,402			152,251	307,139	33%
Training	470,827	78,210	78,264			156,474	314,353	33%
Technical Assistance	232,252	40,963	40,943			81,905	150,347	35%
Employee Recruitment and Retention	-	-	-			-	-	N/A
Homeless Management Information System	2,480,356	239,282	239,731			479,013	2,001,343	19%
Subtotal Regional Strategy Implementation	7,248,672	547,039	733,178	-	-	1,280,217	5,968,455	18%

Q2 Note: This built Infrastructure already been used in January and will be reflected in Q3 Report
Q2 Note: \$184,641.55 will be moved to RSIF Landlord Recruitment and \$100,899.94 will be moved to Coordinated Entry in Q3

County Administrative Costs									
County Administrative Costs	7,621,543	2,047,948	1,880,731			3,928,679	3,692,864	52%	Service Provider Administrative Costs (including RLRA) are reported as part of Program Costs above. Counties will provide details and context for Service Provider Administrative Costs in their Annual Program Report.
Subtotal County Administrative Costs	7,621,543	2,047,948	1,880,731	-	-	3,928,679	3,692,864	52%	
Subtotal Program Costs	195,385,814	22,074,580	38,220,627	-	-	60,295,207	135,090,607	31%	
Ending Fund Balance (incl. Contingency and Reserves)	4,165,730					46,833,053			
Budgeted Contingency and Reserves									This section reflects budgeted contingency and reserve figures.
Contingency [3]	-					-			Contingency equals 0% of Partner's budgeted annual Program Funds.
Regional Strategy Implementation Contingency	251,426					251,426			
Stabilization Reserve[4]	3,292,625					3,292,625			Stabilization Reserve equals 2% of Partner's budgeted annual Program Funds.
RLRA Reserves	621,679					621,679			
Other Programmatic Reserves	-					-			
<i>insert add'l lines as necessary</i>									
Subtotal Contingency and Reserves	4,165,730					4,165,730			

Yellow Cell = County to fill in
Blue Cell = Formula calculation

Due Date: The Quarterly Progress Report is due to Metro within 45 days after the end of each quarter (IGA 7.1.2). The Annual Program Report is due no later than October 31 of each year (IGA 7.1.1).

Metro Supportive Housing Services
Financial Report for Quarterly Progress Report (IGA 7.1.2) and Annual Program Report (IGA 7.1.1)
Multnomah County
FY 2025-2026

Spend-Down Report for Program Costs

This section compares the spending plan of Program Costs in the Annual Program Budget to actual Program Costs in the Financial Report.

Program Costs (excluding Built Infrastructure)	% of Spending per Quarter			Comments <i>Explain any material deviations from the Spend-Down Plan, or any changes that were made to the initial Spend-Down Plan.[1]</i>
	Budget	Actual	Variance	
Quarter 1	5%	12%	7%	
Quarter 2	10%	20%	10%	
Quarter 3	25%	0%	-25%	
Quarter 4	40%	0%	-40%	
Total	80%	32%	-48%	

Built Infrastructure	\$ Spending YTD			Comments <i>Provide a status update for below. (required each quarter)</i>
	Budget	Actual	Forecast	
Annual total	6,850,000	-		

[1] A "material deviation" arises when the Program Funds spent in a given Fiscal Year cannot be reconciled against the spend-down plan to the degree that no reasonable person would conclude that Partner's spending was guided by or in conformance with the applicable spend-down plan.

Note: It is possible for actual spending against the Spend-Down Plan to exceed 100% without exceeding budget authority due to the use of savings in categories excluded from the Spend-Down Report calculation.

Spend-Down Report for Carryover

This section compares the spending plan of investment areas funded by carryover to actual costs.

These costs are also part of the Spend-Down Report for Program Costs above. This section provides additional detail and a progress update on these investment areas.

Carryover Spend-down Plan	\$ Spending by investment area			Comments <i>Provide a status update for each Investment Area line below. (required each quarter)</i>
	Budget	Actual[2]	Variance	
Beginning Fund Balance (carryover balance)	62,967,179	62,967,180	(1)	
Describe Investment Area				
Permanent Supportive Housing Services	1,163,687	22,635	1,141,052	
Long-term Rent Assistance (RLRA)	3,257,020	196,480	3,060,540	
Rapid Re-housing (RRH)	7,533,737	3,678,719	3,855,018	
Housing Only	433,680	34,199	399,481	
Housing with Services	2,531,287	1,121,153	1,410,134	
Eviction & Homelessness Prevention	2,031,209	343,435	1,687,774	
Shelter and Transitional Housing	20,531,624	4,973,430	15,558,194	
Outreach and Access Services	4,592,008	1,455,230	3,136,778	
Other Supportive Services	780,726	274,449	506,277	
Systems Infrastructure	1,553,986	294,896	1,259,090	
Built Infrastructure	6,850,000	-	6,850,000	
Overall System Services	195,495	142,271	53,224	
RSIF: Coordinated Access	54,459	-	54,459	
RSIF: Regional Landlord Recruitment	2,313,288	410,574	1,902,714	
RSIF: Healthcare System Alignment	459,390	152,251	307,139	
RSIF: Training	470,827	156,474	314,353	
RSIF: Technical Assistance	232,252	81,905	150,347	
RSIF: Homeless Management Information Syst	2,480,356	479,013	2,001,343	
Regional Strategy Implementation Contingenc	251,426	-	251,426	
County Administrative Costs	1,336,418	831,871	504,547	
Stabilization Reserve[4]	3,292,625	-	3,292,625	
RLRA Reserves	621,679	-	621,679	
	62,967,179	14,648,986	48,318,193	
Remaining prior year carryover	-	48,318,194	(48,318,194)	
Estimated current year carryover	-	-	-	
Ending Fund Balance (carryover balance)	-	48,318,194	(48,318,194)	
[2] If the actual costs for any carryover investment areas are not tracked separately from existing program categories, use the Comments section to describe the methodology for determining the proportion of actual costs covered by carryover. For example: if service providers received a 25% increase in annual contracts for capacity building, and the costs are not tracked separately, the capacity building portion could be estimated as 20% of total actual costs (the % of the new contract amount that is related to the increase).				

SUPPORTIVE HOUSING SERVICES QUARTERLY REPORT

SUBMITTED BY (COUNTY): Washington

FISCAL YEAR: 25/26

QUARTER: 2

*SUPPORTIVE HOUSING
SERVICES QUARTERLY REPORT
TEMPLATE DRAFT*

The following information should be submitted 45 calendar days after the end of each quarter, per IGA requirements. When that day falls on a weekend, reports are due the following Monday.

	Q1	Q2	Q3	Q4
<i>Report Due</i>	Nov 15	Feb 15	May 15	Aug 15
<i>Reporting Period</i>	Jul 1 – Sep 30	Oct 1 – Dec 31	Jan 1 – Mar 31	Apr 1 – Jun 30

Please do not change the formatting of margins, fonts, alignment, or section titles.

	Permanent Supportive Housing	Housing with Services	Housing Only	Rapid Re-Housing	Prevention	Shelter Units
YTD Progress ¹	156		50	148	0	410
Goal	175		100	200	300	385
SHS Year 1 to Current Date	1995		123	940	3143	410

Section 1. Progress narrative

One of each category/work plan goal must be covered in at least one quarterly report during the year. Metro will assist each county by tracking accordingly to ensure each category is covered throughout the year. In no more than 3-5 pages, please provide an executive summary and additional narrative to include:

¹*The data received in Quarter 4 may be slightly different than the revised and most up-to-date information received in the Annual Report. Data from the Annual Report will be used for final year-end figures.*

- *A high-level snapshot of your quarterly outcomes that tells us if you are on track or not on track with your Annual Work Plan goals. Which can include overall challenges and barriers to implementation, opportunities in this quarter, success in this quarter, emerging challenges and opportunities with service providers.*
- *A focus on **one or two (consider important milestones achieved or challenges in the implementation of the work or meeting deadlines) of the following regarding regional coordination:***
 - *Coordinated Entry*
 - *Landlord Recruitment*
 - *Healthcare System Alignment*
 - *Employee Recruitment and Retention*
 - *Training*
 - *Technical Assistance*

**As an addendum to this report, Metro will attach individual progress reports for each area of regional coordination, which provide additional details on implementation—including deliverables and milestones, metrics and outcomes, and budget information.*

- *A focus on **one or two** of the following:*
 - *Behavioral health*
 - *New investments*
 - *Leverage*
 - *Service systems coordination*
 - *Any other topic connected to your local implementation plan*
- *A focus on **one** of the three annual work plan categories, with one or two highlights and/or progress updates:*
 - *Racial equity*
 - *Capacity building: lead agency/ systems infrastructure,*
 - *Capacity building: provider capacity.*
- *A reflection on your progress for the quarter that includes your investments and programming during the reporting period.*
- *Please also connect any of the above narratives to your data tables, as applicable.*

Program Highlights

Quarter 2 demonstrated strong progress for Washington County across housing placements, partnerships, and community engagement. Washington County is well on its way to meeting annual housing goals, with 156 households placed in Permanent Supportive Housing (goal: 175), 148 households in Rapid Re-Housing (goal: 200), and 50 households in Housing Only (goal: 100). Advancing Housing Only placements is particularly critical, as transitioning participants off case management is becoming essential to serve new households and maintain system throughput.

A major milestone was achieved in November with the opening of the Hillsboro Shelter, a purpose-built facility serving 75 individuals. This transition allowed us to close temporary operations at the Cloverleaf building while sustaining more than 400 shelter beds countywide. At the same time, the Department of Housing Services finalized the purchase of a future permanent pod shelter site in Aloha, currently referred to as the Central County Safe Rest Village. This location will replace temporary pod shelter locations that are set to close this spring. This transition represented not only a physical move, but a shift toward more sustainable shelter operations.

Community engagement efforts reached an important checkpoint with the completion of Round 1 of engagement for the Local Implementation Plan and the completion of the Good Neighbor Agreement for the Hillsboro Shelter prior to its opening. These conversations, along with the 2025 Annual Housing Forum held in October, provided valuable insight and reinforced partnership and collaboration.

New investments support Washington County momentum for capital project development and temporarily restore investments that were unexpectedly gutted at the state level in the last budget cycle. A \$10 million awarded by Metro admin funds for gap financing for capital developments and eviction prevention was received, creating new opportunities to stabilize households and prevent displacement.

System Improvements

Alongside program expansion, intentional work continued to strengthen systems and internal capacity. Updated Population A definitions were applied to Permanent Supportive Housing, improving clarity and consistency in resource prioritization. Regionally, a Data Sharing Agreement was finalized with Health Share, laying the foundation for stronger coordination and more informed decision-making.

The Homeless Services Division hosted Housing Problem Solving training for staff and partners, equipping teams to respond quickly and effectively to housing instability with practical, participant-centered solutions. Policy development advanced through continued work on the Program Manual, supporting standardized practices across programs. The Homeless Services Division also convened a Finance Directors roundtable to foster dialogue, shared learning, and alignment around financial sustainability—building a more resilient provider network prepared for current and future challenges.

Challenges and Areas of Focus

Despite this progress, the environment remains complex and uncertain. Federal-level unknowns, particularly related to Continuum of Care funding and policy direction, continue to present risks and require close monitoring and contingency planning.

Community engagement is a highlight and an area of focus for the Homeless Services Division as community engagement for the future Cornell Road Recovery transitional housing program is ongoing. We hosted an informational meeting in October for neighbors and interested community members and an open house officially introducing the newly selected service provider, Helping Hands Reentry Outreach Center, and other program partners to the neighborhood.

At the same time, ongoing immigration enforcement is affecting community trust and access to services, underscoring the need for thoughtful, responsive approaches that prioritize safety, fair and lawful access

to housing. These challenges will remain key areas of focus as the organization moves forward, balancing adaptability with continued progress toward long-term housing stability.

Section 2. Data and data disaggregation ²

Please use the following table to provide and disaggregate data on Population A, Population B housing placement outcomes and homelessness prevention outcomes. Please use your local methodologies for tracking and reporting on Populations A and B. You can provide context for the data you provided in the context narrative below.

Data disclaimer: HUD Universal Data Elements data categories will be used in this template for gender identity and race/ethnicity until county data teams develop regionally approved data categories that more accurately reflect the individual identities.

Section 2.A Housing Stability Outcomes: Placements & Preventions

Housing Placements By Intervention Type: Permanent Supportive Housing

Number of housing placements-Permanent Supportive Housing	Current Quarter	Year to Date					
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	2					3	
Total Households	2	3	100%	0	0%	3	

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	0	0%	0	0%
Asian or Asian American	0	0%	0	0%
Black, African American or African	0	0%	0	0%
Hispanic/Latina/e/o	0	0%	0	0%
Middle Eastern or North African	0	0%	0	0%
Native Hawaiian or Pacific Islander	0	0%	0	0%
White	2	100%	3	100%
Non-Hispanic White (subset of White category)	2	100%	3	100%
Client doesn't know	0	0%	0	0%

² The data received in Quarter 4 may be slightly different than the revised and most up-to-date information received in the Annual Report. Data from the Annual Report will be used for final year-end figures.

Client prefers not to answer	0	0%	0	0%
Data Not Collected	0	0%	0	0%
Disability status				
	#	%	#	%
Persons with disabilities	2	100%	3	100%
Persons without disabilities	0	0%	0	0%
Disability unreported	0	0%	0	0%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	1	50%	2	67%
Man (Boy, if child)	1	50%	1	33%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	0	0%	0	0%
Transgender	0	0%	0	0%
Questioning	0	0%	0	0%
Different Identity	0	0%	0	0%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	0	0%
Data not collected	0	0%	0	0%

(Only if Applicable) Housing Placements By Intervention Type: Housing with Services

Number of housing placements- Housing with Services	Current Quarter	Year to Date					
	Number	Subset- Population A placed into PSH	Percentage: Population A	Subset- Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	84					200	
Total Households	65	146	95%	7	5%	153	87%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	2	2%	9	5%
Asian or Asian American	1	1%	3	2%
Black, African American or African	19	23%	29	15%
Hispanic/Latina/e/o	0	0%	0	0%
Middle Eastern or North African	1	1%	2	1%
Native Hawaiian or Pacific Islander	4	5%	8	4%

White	47	56%	125	63%
Non-Hispanic White (subset of White category)	43	51%	114	57%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	4	5%	8	4%
Data Not Collected	0	0%	0	0%
Disability status				
	#	%	#	%
Persons with disabilities	69	82%	161	81%
Persons without disabilities	14	17%	36	18%
Disability unreported	1	1%	3	2%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	37	44%	92	46%
Man (Boy, if child)	44	52%	102	51%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	2	2%	3	2%
Transgender	1	1%	1	1%
Questioning	0	0%	0	0%
Different Identity	0	0%	1	1%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	0	0%
Data not collected	0	0%	1	1%

Housing Placements By Intervention Type: Housing Only

Number of housing placements- Housing Only	Current Quarter	Year to Date					
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	93					129	
Total Households	35	40	80%	10	20%	50	50%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	8	9%	9	7%
Asian or Asian American	3	3%	3	2%
Black, African American or African	9	10%	15	12%
Hispanic/Latina/e/o	0	0%	0	0%

Middle Eastern or North African	0	0%	0	0%
Native Hawaiian or Pacific Islander	2	2%	2	2%
White	62	67%	90	70%
Non-Hispanic White (subset of White category)	45	48%	61	47%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	1	1%	2	2%
Data Not Collected	0	0%	0	0%
Disability status				
	#	%	#	%
Persons with disabilities	50	54%	71	55%
Persons without disabilities	40	43%	55	43%
Disability unreported	3	3%	3	2%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	53	57%	75	58%
Man (Boy, if child)	35	38%	48	37%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	4	4%	4	3%
Transgender	0	0%	1	1%
Questioning	0	0%	0	0%
Different Identity	0	0%	0	0%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	1	1%	1	1%
Data not collected	0	0%	0	0%

Housing Placements By Intervention Type: Rapid Re-Housing (all Rapid Re-Housing subtypes)

Number of housing placements- Rapid Re-housing	Current Quarter	Year to Date					
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People	98					266	
Total Households	48	45	30%	103	70%	148	74%

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	6	6%	10	4%

Asian or Asian American	2	2%	9	3%
Black, African American or African	18	18%	47	18%
Hispanic/Latina/e/o	0	0%	0	0%
Middle Eastern or North African	0	0%	0	0%
Native Hawaiian or Pacific Islander	8	8%	28	11%
White	48	49%	127	48%
Non-Hispanic White (subset of White category)	39	40%	104	39%
Client doesn't know	1	1%	1	0%
Client prefers not to answer	1	1%	2	1%
Data Not Collected	0	0%	2	1%
Disability status				
	#	%	#	%
Persons with disabilities	31	32%	89	33%
Persons without disabilities	65	66%	167	63%
Disability unreported	2	2%	10	4%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	52	53%	128	48%
Man (Boy, if child)	42	43%	132	50%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	5	5%	6	2%
Transgender	0	0%	0	0%
Questioning	0	0%	0	0%
Different Identity	0	0%	1	0%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	0	0%
Data not collected	0	0%	0	0%

Housing Placements By Intervention Type: Eviction and Homelessness Prevention

Number of Preventions	Current Quarter	Year to Date					
	Number	Subset- Population A placed into PSH	Percentage: Population A	Subset- Population B placed in PSH	Percentage: Population B	Number	Percentage of Annual Goal
Total People							
Total Households							

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous				
Asian or Asian American				
Black, African American or African				
Hispanic/Latina/e/o				
Middle Eastern or North African				
Native Hawaiian or Pacific Islander				
White				
Non-Hispanic White (subset of White category)				
Client doesn't know				
Client prefers not to answer				
Data Not Collected				
Disability status				
	#	%	#	%
Persons with disabilities				
Persons without disabilities				
Disability unreported				
Gender identity				
	#	%	#	%
Woman (Girl, if child)				
Man (Boy, if child)				
Culturally Specific Identity				
Non-Binary				
Transgender				
Questioning				
Different Identity				
Client doesn't know				
Client prefers not to answer				
Data not collected				

Section 2.B Regional Long-Term Rent Assistance Program

The following data represents a **subset** of the above Housing Placements data. The Regional Long-term Rent Assistance Program (RLRA) primarily provides permanent supportive housing to SHS priority Population A clients (though RLRA is not strictly limited to PSH or Population A).

RLRA data is not additive to the data above. Housing placements shown below are duplicates of the placements shown in the data above.

*Please disaggregate data for the **total number of people in housing using an RLRA voucher during the quarter and year to date.***

	Current Quarter	Year to Date

Regional Long-term Rent Assistance Quarterly Program Data	Number	Subset - Population A in RLRA	Percentage: Population A	Subset-Population B in RLRA	Percentage: Population B	Number
Number of RLRA vouchers issued during reporting period	76	113	59.3%	21	14.5%	145
Number of people newly leased up during reporting period	112	200	80.0%	35	14.0%	250
Number of households newly leased up during reporting period	71	134	84.0%	13	8.4%	159
Number of people in housing using an RLRA voucher during reporting period	2624	2098	78.3%	575	21.5%	2679
Number of households in housing using an RLRA voucher during reporting period	1545	1302	82.1%	280	17.7%	1586
Number of people in housing using an RLRA voucher since July 1, 2021	3281	2602	79.3%	681	20.7%	3283
Number of households in housing using an	1973	1635	82.8%	340	17.2%	1975

RLRA voucher since July 1, 2021						
---------------------------------	--	--	--	--	--	--

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	173	6.6%	179	6.7%
Asian or Asian American	58	2.2%	59	2.2%
Black, African American or African	350	13.3%	353	13.2%
Hispanic/Latina/e/o	7	0.3%	8	0.3%
Middle Eastern or North African	82	3.1%	83	3.1%
Native Hawaiian or Pacific Islander	2051	78.2%	2095	78.3%
White	1318	50.2%	1352	50.5%
Non-Hispanic White (subset of White category)	755	28.8%	769	28.7%
Client doesn't know	7	0.3%	7	0.3%
Client prefers not to answer	24	0.9%	24	0.9%
Data Not Collected	30	1.1%	30	1.1%
Disability status				
	#	%	#	%
Persons with disabilities	1280	48.8%	1313	49.0%
Persons without disabilities	1344	51.2%	1364	51.0%
Disability unreported	0	0.0%	0	0.0%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	1382	52.7%	1408	52.6%
Man (Boy, if child)	1210	46.1%	1234	46.1%
Culturally Specific Identity	0	0.0%	0	0.0%
Non-Binary	11	0.4%	13	0.5%
Transgender	21	0.8%	24	0.9%
Questioning	0	0.0%	0	0.0%
Different Identity	0	0.0%	0	0.0%
Client doesn't know	0	0.0%	0	0.0%
Client prefers not to answer	2	0.1%	2	0.1%
Data not collected	0	0.0%	0	0.0%

Section 2.C Other Data: Non-Housing Numeric Goals

This section shows progress to quantitative goals set in county annual work plans. Housing placement and prevention progress are already included in the above tables. This section includes goals such as shelter units and outreach contacts and other quantitative goals that should be reported on a quarterly basis. This data in this section may differ county to county, and will differ year to year, as it aligns with goals set in county annual work plans.

Instructions: Please complete the tables below, as applicable to your annual work plans in Quarter 2 and Quarter 4 Reports.

Number of people in Shelter	Current Quarter	Year to Date				
	Number	Subset-Population A placed into PSH	Percentage: Population A	Subset-Population B placed in PSH	Percentage: Population B	Number
Total People	933					1258
Total Households	676	606	66%	311	34%	917

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	46	5%	59	5%
Asian or Asian American	12	1%	15	1%
Black, African American or African	111	12%	151	12%
Hispanic/Latina/e/o	0	0%	0	0%
Middle Eastern or North African	7	1%	13	1%
Native Hawaiian or Pacific Islander	56	6%	72	6%
White	564	60%	765	61%
Non-Hispanic White (subset of White category)	511	55%	693	55%
Client doesn't know	3	0%	4	0%
Client prefers not to answer	19	2%	35	3%
Data Not Collected	1	0%	1	0%
Disability status				
	#	%	#	%
Persons with disabilities	576	62%	769	61%
Persons without disabilities	297	32%	408	32%
Disability unreported	60	6%	81	6%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	397	43%	523	42%
Man (Boy, if child)	495	53%	682	54%
Culturally Specific Identity	0	0%	0	0%
Non-Binary	18	2%	22	2%
Transgender	6	1%	8	1%
Questioning	1	0%	1	0%
Different Identity	2	0%	4	0%

Client doesn't know	0	0%	0	0%
Client prefers not to answer	5	1%	10	1%
Data not collected	14	2%	14	1%

Number of people in Outreach**	Current Quarter	Year to Date				
	Number	Subset - Population A Engaged	Percentage: Population A	Subset - Population B Engaged	Percentage: Population B	Number
Total People	629					802
Total households	481					620
Sub-Set – Total people “Engaged” during reporting period	96	169	70%	71	30%	240
Sub-Set – Total households “Engaged” during reporting period	94	152	70%	64	30%	216

**The Following Section is only for participants that have a “Date of Engagement”

Race & Ethnicity	This Quarter		Year to Date	
	#	%	#	%
American Indian, Alaska Native or Indigenous	4	4%	8	3%
Asian or Asian American	1	1%	7	3%
Black, African American or African	4	4%	17	7%
Hispanic/Latina/e/o	0	0%	0	0%
Middle Eastern or North African	1	1%	1	0%
Native Hawaiian or Pacific Islander	2	2%	4	2%
White	58	60%	153	64%
Non-Hispanic White (subset of White category)	52	54%	124	52%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	1	0%
Data Not Collected	0	0%	0	0%
Disability status				
	#	%	#	%

Persons with disabilities	73	76%	170	71%
Persons without disabilities	22	23%	67	28%
Disability unreported	1	1%	3	1%
Gender identity				
	#	%	#	%
Woman (Girl, if child)	49	51%	134	56%
Man (Boy, if child)	45	47%	97	40%
Culturally Specific Identity	0	0%	1	0%
Non-Binary	2	2%	4	2%
Transgender	2	2%	4	2%
Questioning	0	0%	0	0%
Different Identity	1	1%	1	0%
Client doesn't know	0	0%	0	0%
Client prefers not to answer	0	0%	0	0%
Data not collected	0	0%	2	1%

Section 3. Financial Reporting

Please complete the quarterly financial report and include the completed financial report to this quarterly report, as an attachment.

Glossary:

Supportive Housing Services: All SHS funded housing interventions that include PSH, RRH, Housing Only, Housing with Services, Preventions, and RLRA Vouchers. This also includes shelter, outreach, navigation services, employment services or any other SHS funding to help households exit homelessness and transition into safe, stable housing.

Supportive Housing: SHS housing interventions that include PSH, Housing Only and Housing with Services.

Regional Long Term Rent Assistance (RLRA): provides a flexible and continued rent subsidy that will significantly expand access to housing for households with extremely and very low incomes across the region. RLRA subsidies will be available for as long as the household needs and remains eligible for the subsidy, with no pre-determined end date. Tenant-based RLRA subsidies will leverage existing private market and regulated housing, maximizing tenant choice, while project-based RLRA subsidies will increase the availability of units in new housing developments. RLRA program service partners will cover payments of move-in costs and provide supportive services as needed to ensure housing stability. A Regional Landlord Guarantee will cover potential damages to increase participation and mitigate risks for participating landlords.

Shelter: Overnight Emergency Shelter that consists of congregate shelter beds PLUS non/semi-congregate units. Shelter definition also includes Local Alternative Shelters that have flexibility around limited amenities compared to HUD defined overnight shelters.

Day Shelter: Provides indoor shelter during daytime hours, generally between 5am and 8pm. Day shelters primarily serve households experiencing homelessness. The facilities help connect people to a wide range of resources and services daily. Including on-site support services such as restrooms, showers, laundry, mail service, haircuts, clothing, nutrition resources, lockers, ID support, etc.

Outreach: activities are designed to meet the immediate needs of people experiencing homelessness in unsheltered locations by connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care. *Metro is using the HUD ESG Street Outreach model. The initial contact should not be focused on data. Outreach workers collect and enter data as the client relationship evolves. Thus, data quality expectations for street outreach projects are limited to clients with a date of engagement.*

Outreach Date of Engagement “Engaged”: the date an individual becomes engaged in the development of a plan to address their situation.

Population A: Extremely low-income; AND have one or more disabling conditions; AND Are experiencing or at imminent risk* of experiencing long-term or frequent episodes of literal homelessness.

Imminent Risk: Head of household who is at imminent risk of long-term homelessness within 14 days of the date of application for homeless assistance and/or has received an eviction. The head of household will still need to have a prior history of experiencing long-term homelessness or frequent episodes of literal homelessness.

Population B: Experiencing homelessness; OR have a substantial risk* of experiencing homelessness.

Substantial risk: A circumstance that exists if a household is very low income and extremely rent burdened, or any other circumstance that would make it more likely than not that without supportive housing services the household will become literally homeless or involuntarily doubled-up.

The following list are HUD HMIS approved Project Types. Metro recognizes SHS programs do not align with these project types exactly, and value that flexibility. However, to ensure the interpretations and findings are based upon correct interpretations of the data in quarterly reports and HMIS reports, we will reference these Project Types by the exact HUD name.

Here are the HUD Standards if needed, <https://files.hudexchange.info/resources/documents/HMIS-Data-Standards-Manual-2024.pdf>

Permanent Supportive Housing, “PH - Permanent Supportive Housing (disability required for entry)”: A long-term intervention intended to serve the most vulnerable populations in need of housing and supportive services to attribute to their housing success, which can include PBV and TBV programs or properties. Provides housing to assist people experiencing homelessness with a disability (individuals with disabilities or families in which one adult or child has a disability) to live independently.

Housing with Services, “PH - Housing with Services (no disability required for entry)”:

A project that offers permanent housing and supportive services to assist people experiencing homelessness to live independently but does not limit eligibility to individuals with disabilities or families in which one adult or child has a disability. May include Recovery Oriented Transitional Housing, or any other type of housing, not associated with PSH/RRH, that does include supportive services.

Housing Only, “PH - Housing Only”:

A project that offers permanent housing for people experiencing homelessness but does not make supportive services available as part of the project.

Rapid Re-Housing, “PH - Rapid Re-Housing” (Services Only and Housing with or without services):

A permanent housing project that provides housing relocation and stabilization services and/or short and/or medium-term rental assistance as necessary to help an individual or family experiencing homelessness move as quickly as possible into permanent housing and achieve stability in that housing.

Prevention, “Homelessness prevention”:

A project that offers services and/or financial assistance necessary to prevent an individual or family from moving into an emergency shelter or living in a public or private place not meant for human habitation. Component services and assistance generally consist of short-term and medium-term tenant-based or project-based rental assistance and rental arrears. Additional circumstances include rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair. This term differs from retention in that it designed to assist nonsubsidized market rate landlord run units.



Metro

600 NE Grand Ave.
Portland, OR 97232-2736
oregonmetro.gov

Agenda #: 5.1

File #: RES 26-5585

Agenda Date:4/9/2026

Resolution No. 26-5585 For the Purpose of Approving Fiscal Year 2025-2026 Funding for Grants Funded with the Construction Excise Tax

Serah Breakstone, 2040 Grants Program Manager
Hau Hagedorn, Community Investments Manager

BEFORE THE METRO COUNCIL

FOR THE PURPOSE OF APPROVING FISCAL)	RESOLUTION NO. 26-5585
YEAR 2025-26 FUNDING FOR GRANTS)	
FUNDED WITH THE CONSTRUCTION EXCISE)	Introduced by Chief Operating Officer
TAX)	Marissa Madrigal in concurrence with Acting
)	Council President Duncan Hwang

WHEREAS, in 2006, Metro adopted Ordinance No. 06-1115, establishing a construction excise tax (CET) to generate revenue for providing grants to local governments for regional and local planning; and

WHEREAS, on April 12, 2018, the Metro Council adopted Resolution No. 18-4882, which approved additional refinements to the Administrative Rules, providing for the creation of a technical assistance component of the program to facilitate successful implementation of 2040 Planning and Development Grants by providing additional professional expertise as needed to successfully accomplish grant objectives; and

WHEREAS, on December 6, 2018, the Metro Council adopted Ordinance No. 18-1425 which amended Metro Code Chapter 7.04 to remove the provision that the CET sunset in 2020 and implemented additional refinements to the code to more clearly reflect current program policies and facilitate program and CET administration; and

WHEREAS, on April 11, 2024, the Metro Council adopted Ordinance No. 24-1509 which amended Metro Code Chapter 7.04 to expand the availability of 2040 Planning and Development Grants to include federally recognized Tribes and certain community groups inside unincorporated urban areas; and

WHEREAS, on May 2, 2024, the Metro Chief Operating Officer (COO) approved amendments to the Administrative Rules that govern 2040 Planning and Development Grants to implement the changes to the Metro Code, improve program flexibility, effectiveness, and efficiency, and change the grant cycle from annually to quarterly; and

WHEREAS, on June 26, 2024, the COO established a 2040 Planning and Development Grant Screening Committee (Grant Screening Committee) consisting of eight members with broad expertise in planning and development to provide the COO an assessment of the strength of each grant application in accordance with the criteria set forth in Metro Code Chapter 7.04 and the Administrative Rules; and

WHEREAS, in accordance with Metro Code Chapter 7.04 and the Administrative Rules, the COO reviewed the recommendations of staff and the Grant Screening Committee, and presented to the Metro Council the COO's recommendations for grant funding for the first quarter cycle of 2026 at a Metro Council meeting on April 9, 2026; and

WHEREAS, the Metro Council has reviewed the recommendation of the COO and the comments provided by the Grant Screening Committee; and

WHEREAS, the Metro Council accepts the COO's recommendation to award funds as described in Exhibit A; now therefore,

BE IT RESOLVED that the Metro Council hereby:

1. Awards the grant for the 26Q1 grant cycle totaling \$111,000, as set forth in the attached Exhibit A, to the identified grant recipient for the project and amount listed in Exhibit A; and
2. Authorizes and directs the Metro COO and staff, and the Office of Metro Attorney, to finalize project scoping and a grant agreement with the grant recipient, which must set forth milestones and funding disbursement dates that comply with the Metro Code Construction Excise Tax Chapter 7.04, the CET Administrative Rules, this Resolution No. 26-5585 and Exhibit A attached hereto.

ADOPTED by the Metro Council this 9th day of April 2026.

Duncan Hwang, Acting Council President

Approved as to Form:

Carrie MacLaren, Metro Attorney

EXHIBIT A
RESOLUTION 26-5585

2040 Planning & Development Grant Award

Cycle 26Q1 – April 9, 2026

Applicant	Project	Award Amount
1. City of Tigard	TIF District Update Project	\$ 111,000
	Total	\$111,000

STAFF REPORT FOR COUNCIL MEETING

IN CONSIDERATION OF RESOLUTION NO. 26-5585, FOR THE PURPOSE OF AWARDING 2040 PLANNING AND DEVELOPMENT GRANT FUNDS FOR CYCLE 26Q1

Date: March 17, 2026
Department: Community Investments
Meeting Date: April 9, 2026

Presenters:
Hau Hagedorn, Community Investment
Manager, PD&R
Serah Breakstone, 2040 Grants Program
Manager, PD&R

Prepared by: Serah Breakstone, 2040
Grants Program Manager

Length: 15 minutes

ISSUE STATEMENT

This report provides a summary of recommendations for 2040 Planning & Development Grant awards for the first quarter cycle of 2026. The process for this cycle included:

- Reminder email sent to 2040 Grants interested parties/stakeholders
- Applicant letters of interest and optional meetings with Metro staff
- Final applications due January 16
- Staff and screening committee evaluations
- Screening committee meeting to develop recommendations for Metro COO
- Metro COO review of committee recommendations and development of recommendation to Metro Council

Metro received two complete applications for this cycle. The City of Tigard requested funding to update two existing tax increment finance (TIF) districts and explore options for a third TIF district in River Terrace. The City of Rivergrove requested funding to update their comprehensive plan and zoning code.

The Grants Screening Committee met on February 12 to discuss their evaluations of the grant applications and prepare a recommendation for funding. The committee recommended funding for the City of Tigard proposal and requested revisions and resubmittal for the City of Rivergrove proposal. The Metro Chief Operating Officer reviewed the committee recommendation at a meeting on February 25 and endorsed it without changes to the Metro Council.

More details about the grant proposal are provided in Attachment A.

ACTION REQUESTED

Staff requests that Council consider approving Resolution No. 26-5585 to award a 2040 Planning and Development Grant as listed below. This action would authorize expenditure

of CET funds and allow staff to work with the grantee to develop a final project scope and execute an intergovernmental agreement (IGA).

Applicant	Project	Award Amount
1. City of Tigard	TIF District Update Project	\$ 111,000

Total recommended funding for this cycle is \$111,000.

IDENTIFIED POLICY OUTCOMES

The purpose of the 2040 Planning & Development Grants program is to fund planning work in the region that supports Metro’s regional vision for growth. The grants are funded through the construction excise tax (CET) which was established in 2006 with the purpose of funding regional and local planning. The grants are intended to facilitate planning that makes land ready for development, supports economic prosperity, and implements Metro’s long-term plan for livable communities, as outlined in the 2040 Growth Concept. Council’s award of these 2040 grants will facilitate much-needed planning projects across the region.

STAFF RECOMMENDATIONS

Staff recommends that Council approve Resolution No. 26-5585 to award the 2040 grant identified herein.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

The proposal recommended for funding support Metro’s goals and strategic priorities in the following ways:

- This work will focus on updated analyses and recommendations that will serve to improve economic and housing development outcomes in two existing TIF districts.
- The proposal includes an assessment of establishing a TIF district in River Terrace 2.0, a large urbanizing area that is intended to provide over 3,000 new housing units along with neighborhood commercial centers and an employment district.

ATTACHMENTS

1. 2040 grant application summary for 26Q1

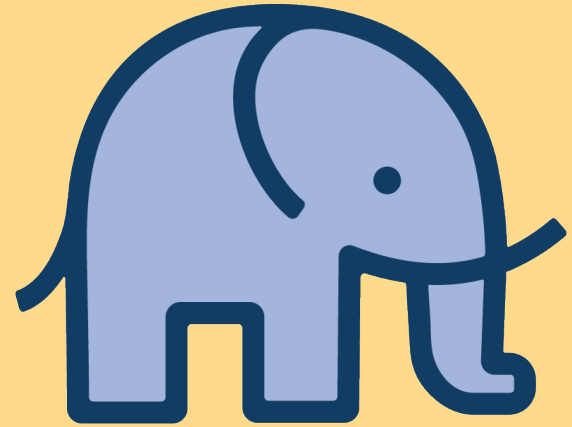
ATTACHMENT 1
26Q1 GRANT APPLICATIONS SUMMARY & RECOMMENDATION

Applicant	Project	District	Category	Amount
City of Tigard	TIF District Update Project	3	Planning Inside UGB	\$111,000
<p>Summary:</p> <ul style="list-style-type: none"> – Project will update two existing tax increment finance (TIF) districts: Tigard Downtown and Tigard Triangle. – Work will focus on updated analysis and recommendations to improve economic and housing development outcomes in those districts. – Project also includes a feasibility analysis for establishing a TIF district in River Terrace 2.0, a newly urbanizing area of the city that is currently completing comprehensive planning. – Proposal identifies a potential second phase of work to establish a TIF district in River Terrace 2.0 depending on the outcome of the feasibility analysis. Funding for the second phase is not part of this funding request. <p>Screening Committee Recommendation: Recommend funding at requested amount.</p>				
City of Rivergrove	Comprehensive Plan & Development Code Update	2	Planning Inside UGB	\$531,600
<p>Summary:</p> <ul style="list-style-type: none"> – Project will prepare significant comprehensive plan and development code updates to address barriers to development and redevelopment in Rivergrove. – Current development regulations and processes are outdated and result in delays and confusion for developers, city staff, and the planning commission. Certain areas of current code are not consistent with state and regional requirements. – Proposal includes broad community engagement and visioning effort. However, the population of Rivergrove is approximately 600 people and zoning is entirely single family residential. The level of visioning proposed didn't seem scaled to the size and demographics of the city. – While the need for zoning code updates was clear in the application, the need for a full comprehensive plan update was less clear. – Rivergrove does not have planning staff; they use contractor services for all planning-related work. The application was not clear about how staff would administer and manage the grant if awarded. <p>Screening Committee Recommendation: Not recommended for funding at this time. The applicant is encouraged to receive technical assistance to revise the application to focus on:</p> <ul style="list-style-type: none"> – A phased approach that begins with a technical audit of the comprehensive plan and zoning code to determine the full breadth of needed updates and an action plan for implementing those updates. – A community engagement effort scaled to the size of the city and appropriate for a technical audit. – Clarity around how city staff will manage the grant with support from their consultant team. – Demonstration of how the work aligns with and supports broader regional goals. 				

Materials following this page were distributed at the meeting.

April 9, 2026

FY 2026-27 Proposed Budget



Overview

Budget Process

Budget Message

Budget Environment

Significant Changes to the Budget

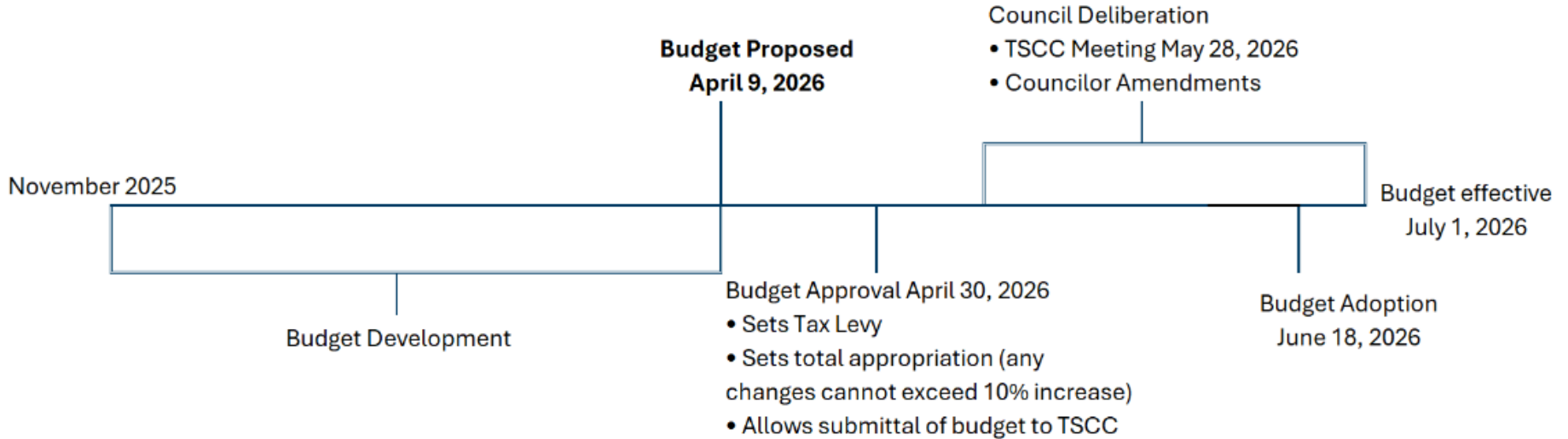
Office of the Metro Auditor

Moving the Budget Forward

Public Hearing



Budget Adoption Key Milestones



Budget Message Themes

- Proposed budget seeks stability in a time of profound uncertainty
- Financial outlook is uneven
- Proposed budget includes reductions in solid waste services, but stability in Parks and Nature, Housing and Planning
- Venues continue to face a challenging economic environment



Key Approaches

1. Agency-wide cost management measures
2. Investments in essential modernization efforts
3. General Fund investments in venues - Expo sports pivot and historic memorialization, OCC stabilization reserve, local economic development
4. Using strategic targets to prioritize resources



Racial Equity Framework

- Diversity, Equity and Inclusion are lawful
- Budget Equity tool prompts intentional examination of decisions
- Funding for update to Regional Workforce Equity Agreement



Budget Environment

Headwinds

- Economic uncertainty
- Inflation and interest rates
- Travel and tourism

Tailwinds

- Voter-approved programs
- Stability of Metro's financial condition

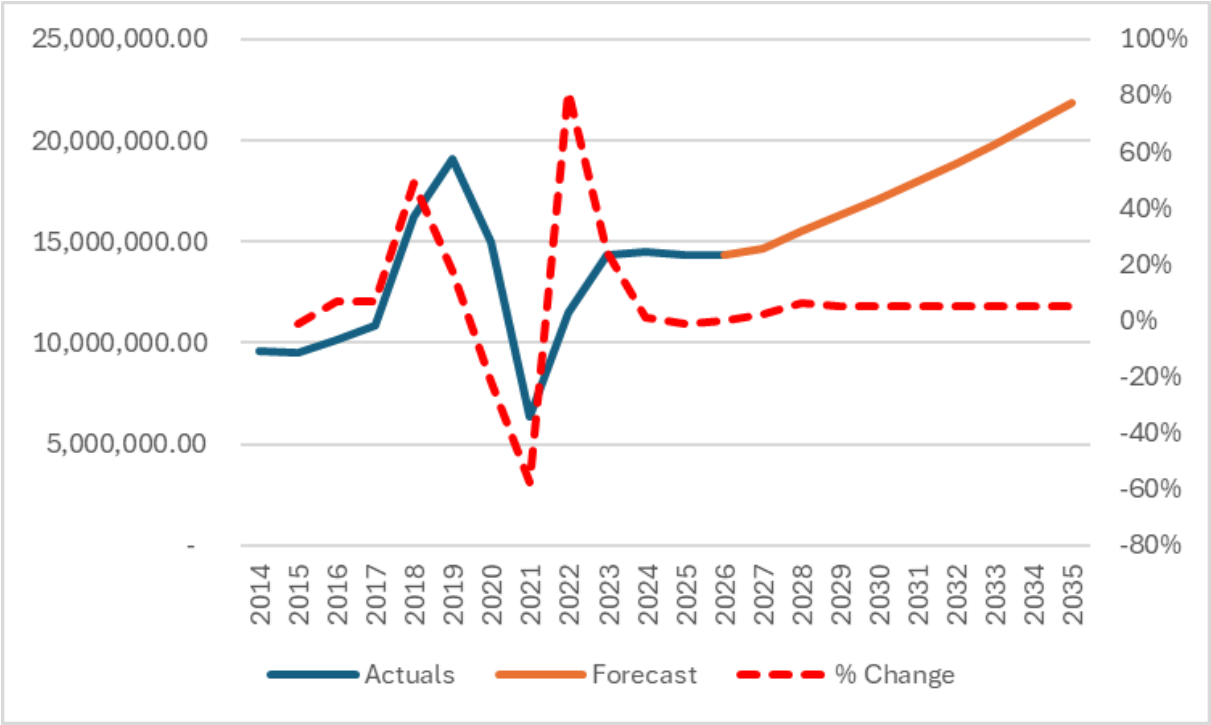


Significant Changes in the Budget

- Reductions in solid waste services
- Investment in improvements in Metro's financial and human resources systems, cybersecurity
- Zoo bond program implementation
- General Fund support for visitor venues



Transient Lodging Tax Challenges

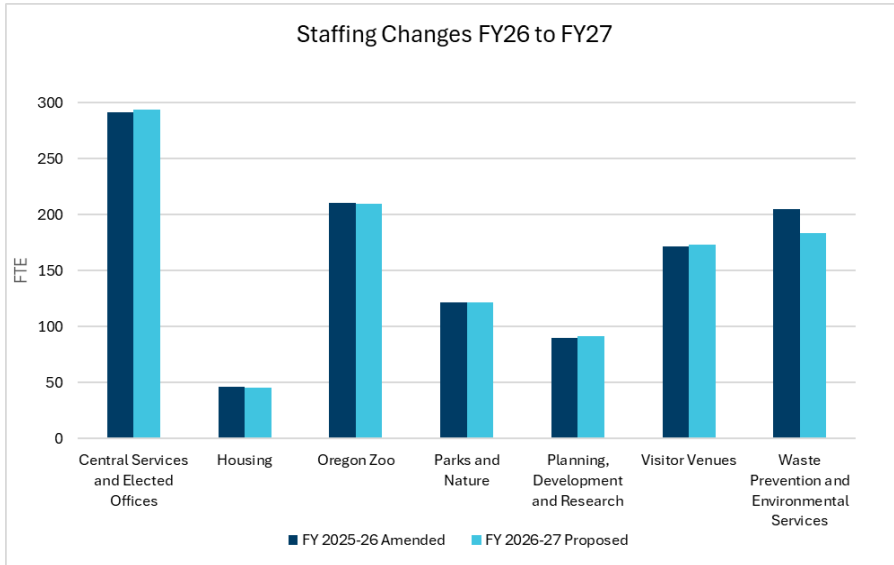


Financial Reserves Status

	Operating	Capital
General Fund	●	●
Expo Center	●	●
Oregon Convention Center	●	●
Oregon Zoo	●	●
Parks and Nature	●	●
Portland's 5 Centers for the Arts	●	●
WPES	●	●



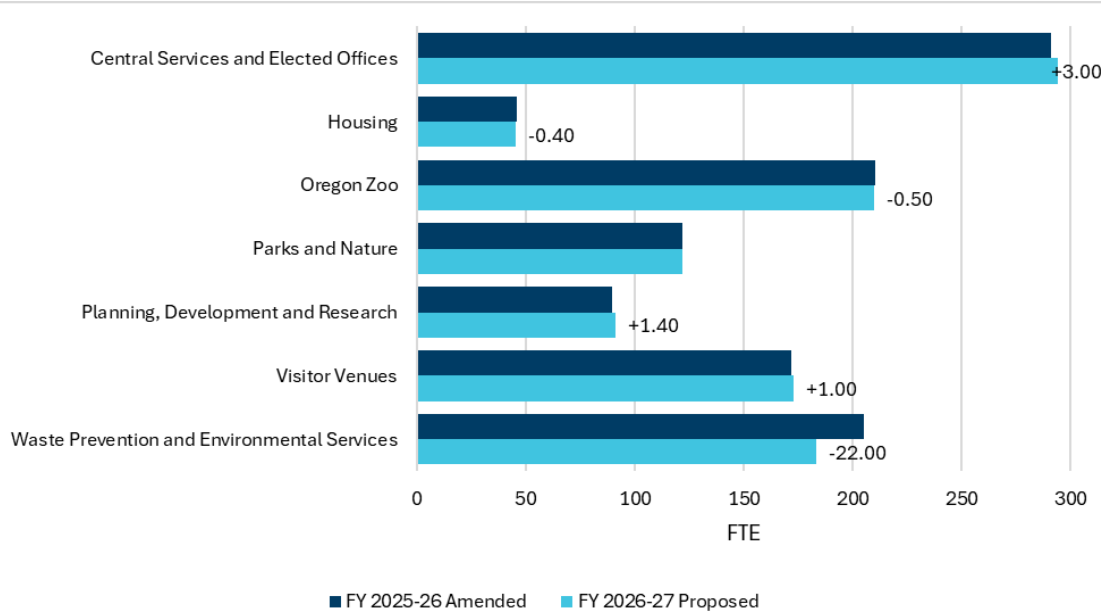
Staffing Changes



- Net Reduction – 17.5 FTE
- Additions:
 - Central Services – 3.00 FTE
 - Planning, Development and Research – 1.40 FTE
 - Visitor Venues – 1.00 FTE



Staffing Changes



FY 2025-26 Amended FTE: 1,136.4

FY 2026-27 Proposed FTE: 1,118.9

Net Reduction of 17.5 FTE

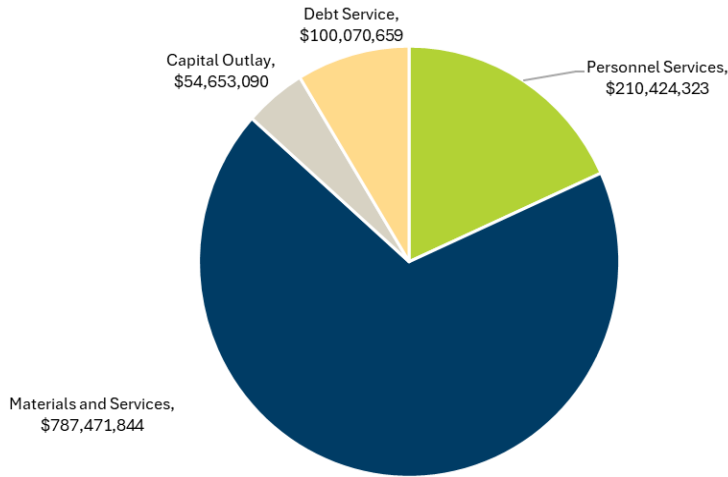


Budget by fund

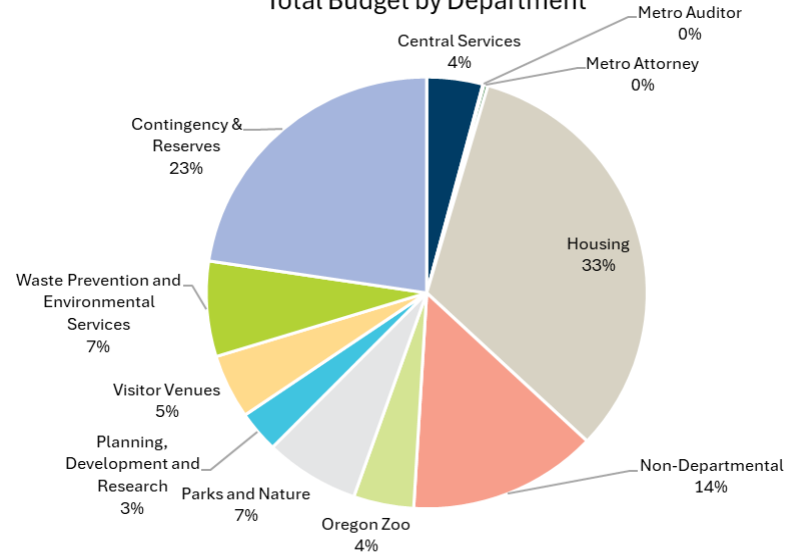
	FY 2025-26 Amended Budget	FY 2026-27 Proposed Budget	% Change
Operating Funds			
General Fund	221,300,000	215,500,000	(3%)
MERC Fund	107,900,000	98,700,000	(9%)
Oregon Zoo Operating Fund	75,600,000	81,900,000	8%
Parks and Nature Operating Fund	41,000,000	44,900,000	10%
Solid Waste Fund	177,400,000	163,800,000	(8%)
Total Operating	\$623,200,000	\$604,800,000	(3%)
Bond/Capital Funds			
General Asset Management Fund	40,500,000	30,100,000	(26%)
Oregon Zoo Asset Management Fund	15,100,000	13,500,000	(11%)
Parks and Nature Bond Fund	204,000,000	199,400,000	(2%)
Zoo Bond 24	69,600,000	58,800,000	(16%)
Total Bond/Capital	\$329,200,000	\$301,800,000	(8%)
Debt Service Funds			
General Obligation Debt Service Fund	96,000,000	92,200,000	(4%)
General Revenue Bond Fund	9,200,000	9,300,000	1%
Total Debt Service	\$105,200,000	\$101,500,000	(4%)
Other Funds			
Affordable Housing Fund	201,900,000	171,600,000	(15%)
Cemetery Perpetual Care Fund	800,000	800,000	0%
Community Enhancement Fund	2,000,000	2,000,000	0%
Risk Management Fund	7,600,000	7,000,000	(8%)
Smith and Bybee Wetlands Fund	800,000	900,000	13%
Supportive Housing Services Fund	590,200,000	440,000,000	(25%)
Total Other	\$803,300,000	\$622,300,000	(23%)
Total All Funds	\$1,860,900,000	\$1,630,400,000	(12%)
FTE	1,133.65	1,118.90	(1%)

Budgetary Comparison

Current Expenditures



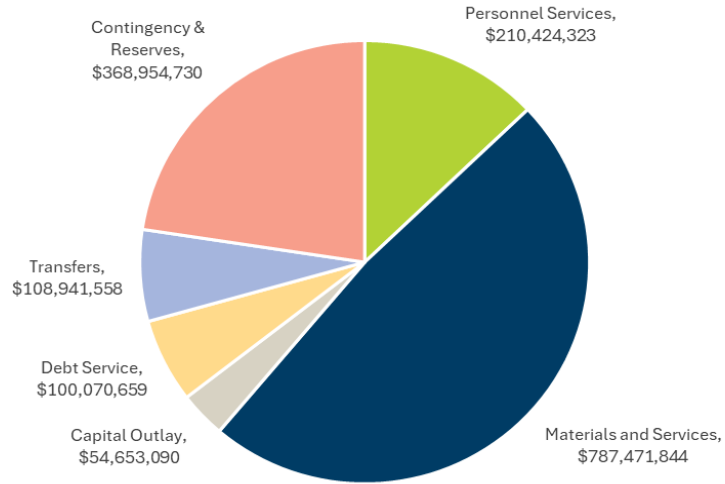
Total Budget by Department



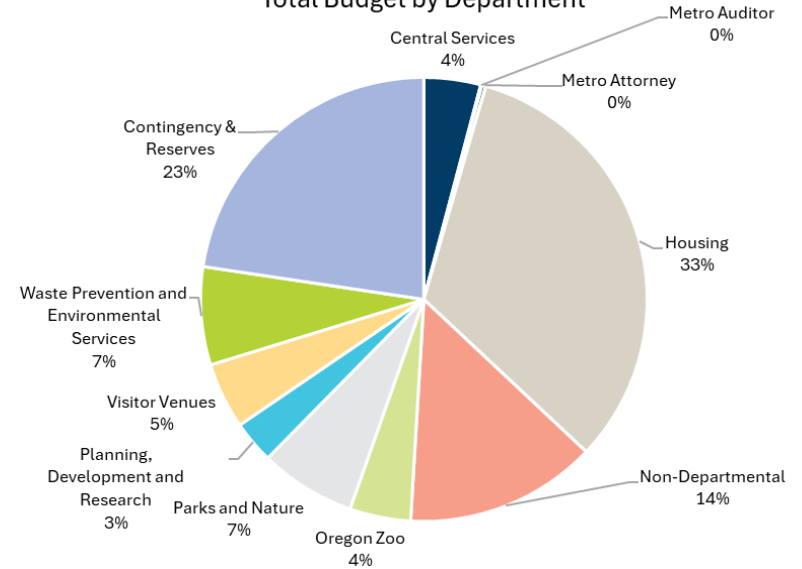
Total budget: \$1,630,516,204

Budgetary Comparison

Total Budget by Category

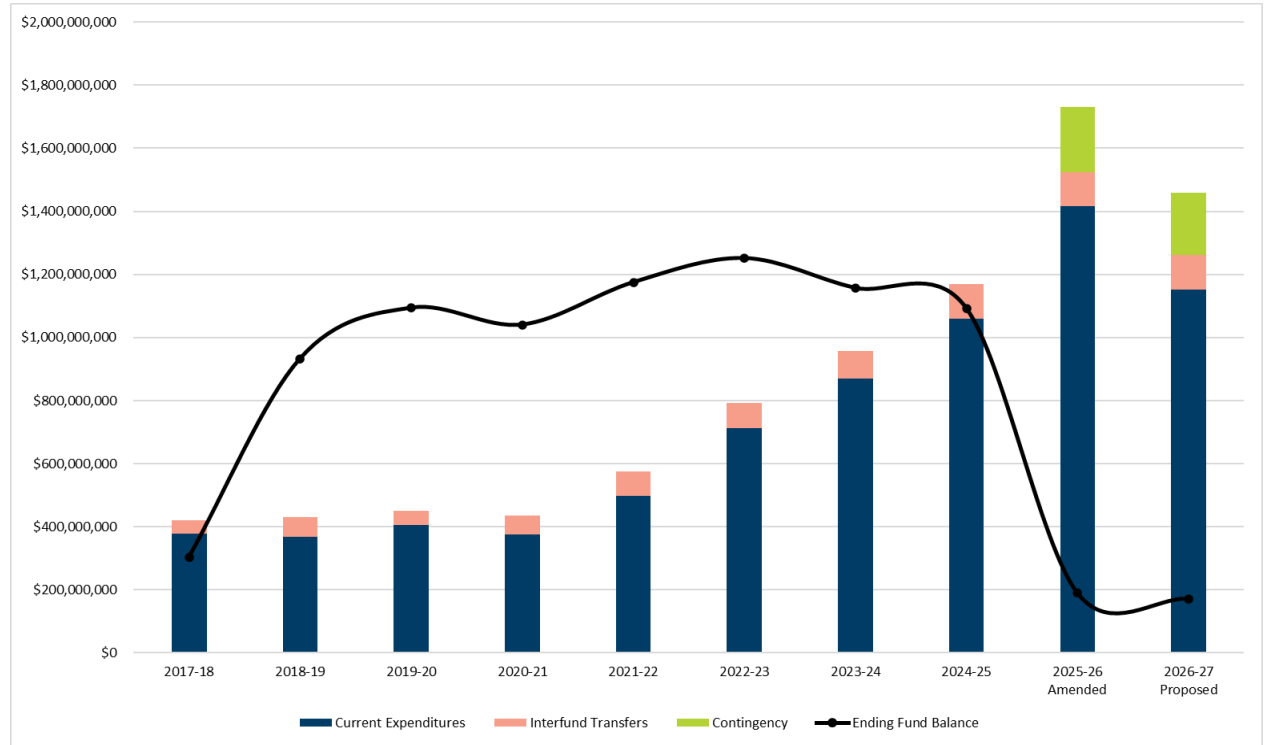


Total Budget by Department

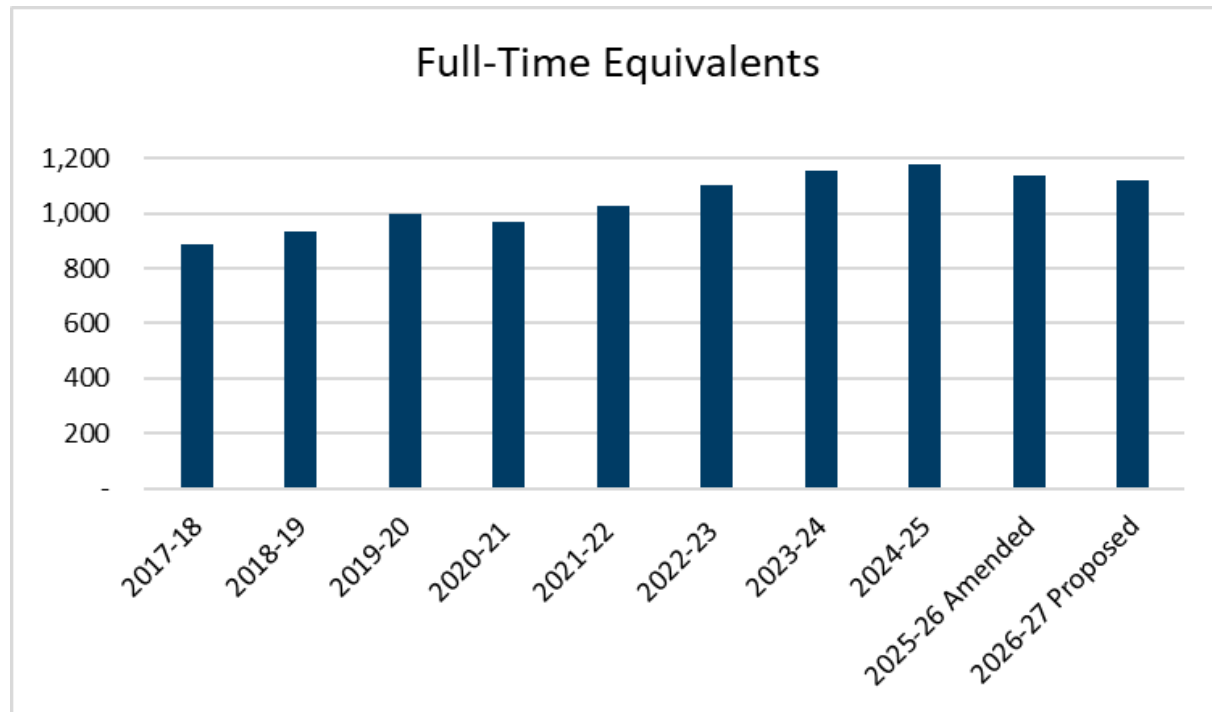


Total budget: \$1,630,516,204

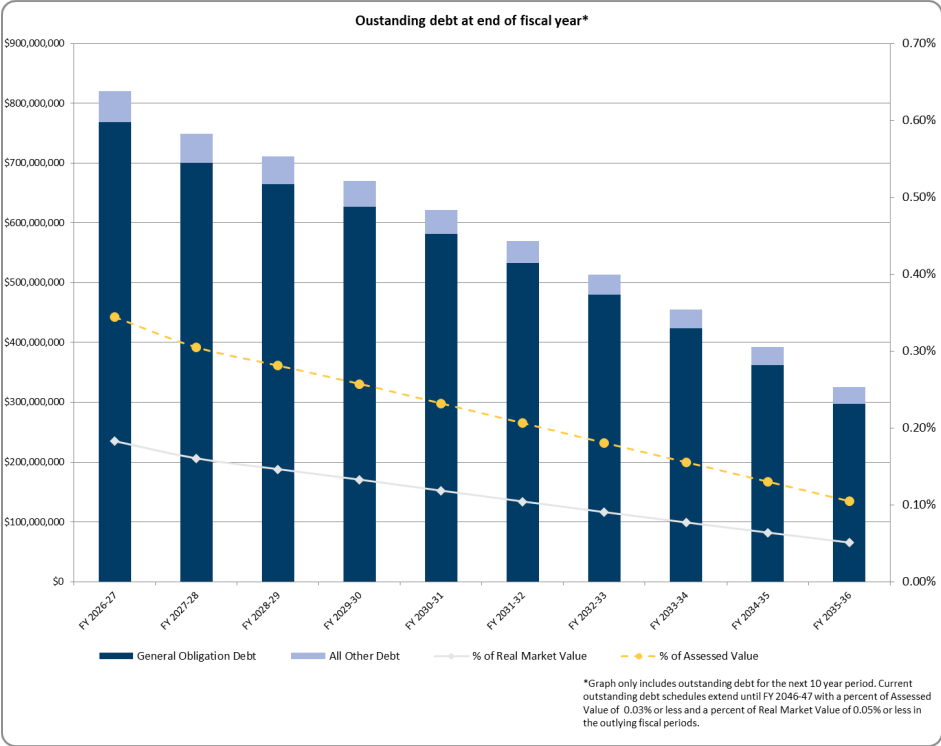
10-year expenditure history



Agency FTE history



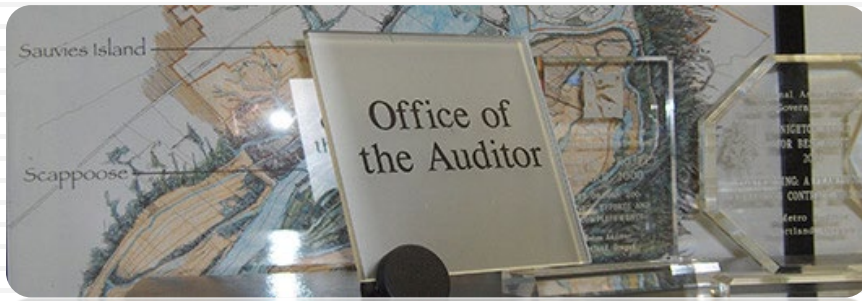
Debt service obligations



Property tax levy

	Principal	Interest	Total
<i>General Obligation Bonds</i>			
Parks and Nature 2020A Series		3,526,179	3,526,179
Parks and Nature 2020B Series	3,000,000	215,100	3,215,100
Parks and Nature 2025 Series	20,530,000	5,121,875	25,651,875
Oregon Zoo Infrastructure 2012A Series		178,650	178,650
Oregon Zoo Infrastructure 2018 Series	1,250,000	130,250	1,380,250
Oregon Zoo 2025 Series	12,315,000	3,072,925	15,387,925
Affordable Housing 2019 Series	25,435,000	17,385,317	42,820,317
	62,530,000	29,630,296	92,160,296

Property Taxes	FY 2025-26 Amended Budget	FY 2026-27 Proposed Budget
Permanent Operating Rate <i>(per thousand)</i>	9.66¢	9.66¢
Parks and Natural Areas Local Option Levy <i>(per thousand)</i>	9.60¢	9.60¢
Debt service <i>(per thousand)</i>	38¢	39¢
Average homeowner (\$250,000 assessed value)	\$144	\$146



Office of the Metro Auditor

FY 2026-27 Proposed Budget



Mission

- Ensure Metro is accountable to the public
- Ensure Metro activities are transparent
- Improve the efficiency, effectiveness, and equity of Metro programs and services

Accomplishments FY 2025-26



As of March 2026

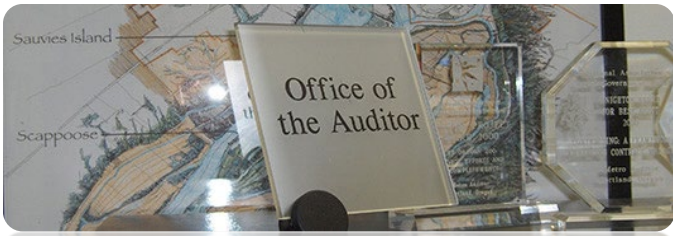
- Completed four audits
- Managed 23 reports to the Accountability Hotline

Accomplishments FY 2025-26



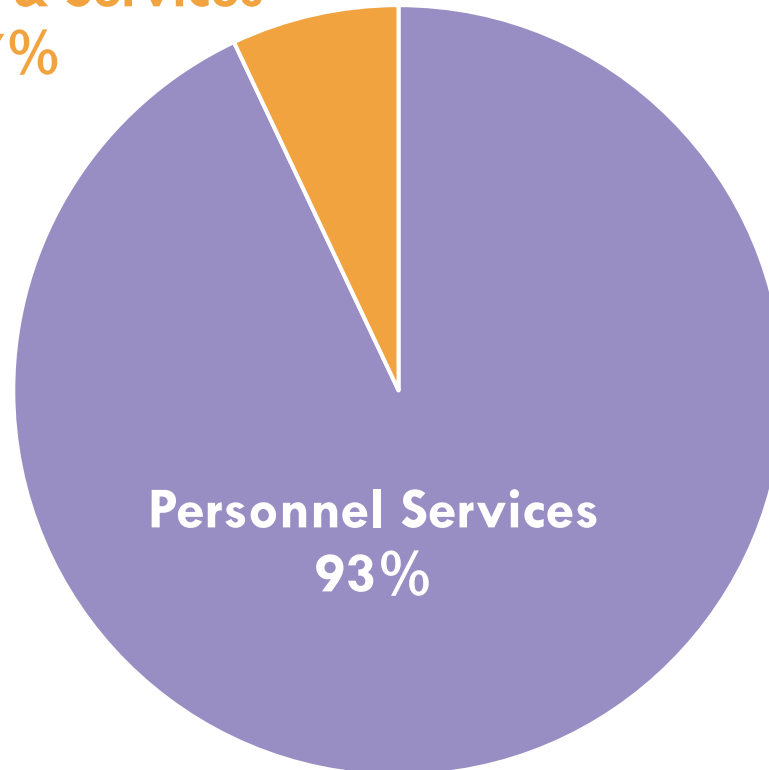
Audits completed

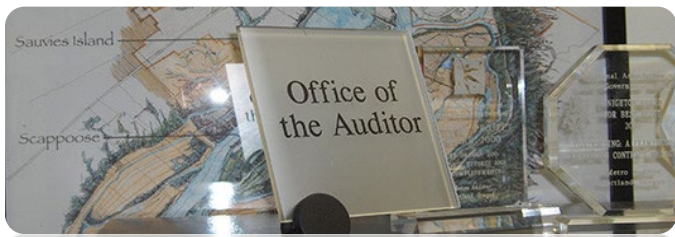
- ▣ Transparent Governance (August 2025)
- ▣ Accountability Hotline Case 495 (October 2025)
- ▣ Supportive Housing Services Follow Up (November 2025)
- ▣ Accountability Hotline Case 507 (February 2026)



Proposed FY2026-27 Budget

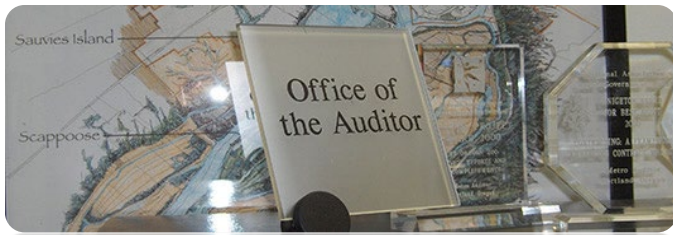
Materials & Services
7%





Comparison to Previous Years

	FY2024-25 Actual	FY2025-26 Adopted	FY2026-27 Proposed
Personnel Services	\$1,017,216	\$1,272,765	\$1,338,094
Materials & Services	\$119,107	\$96,000	\$96,000
TOTAL	\$1,136,323	\$1,368,765	\$1,434,094



Audits Underway:

- ❑ Oregon Zoo Bond Implementation
- ❑ Transfer Station Operating Controls Follow-up
- ❑ Financial Condition of Metro: FY15-16 to FY24-25
- ❑ Communications
- ❑ Accessibility

Moving the budget forward



Upcoming public hearings

- April 30th
- May 5th
- May 14th
- May 28th (Tax Supervising and Conservation Committee Hearing)



Budget Amendment Timeline

- May 21st – Amendments to Approved Budget and Budget Notes Due
- June 4th – Council consideration of amendments and budget notes



Budget Adoption Key Milestones

- Budget Approval – April 30, 2026
 - Specifies the rate of each ad valorem tax levy
- TSCC Budget Hearing – May 28, 2026
 - Required certification prior to adoption
- Budget Adoption – June 18, 2026
 - Sets appropriations, imposes & categorizes taxes



oregonmetro.gov



April 9, 2026

Supportive Housing Services Fiscal Year 2026 Quarter 2 Reports



Agenda



- Regional progress
- County progress and highlights
- Financial update

Regional progress to FY26 Goals



- Permanent housing placements: **366 households, 82.6% of goal**
- Rapid rehousing placements: **438 households, 57.9% of goal**
- Homelessness prevention: **1,477 households, 59.1% of goal**
- Shelter units: **1,700 households, 79.4% of goal**

Data from July 1 – Dec. 31, 2025

Regional Population A and B



FY26 Progress to date

- **Population A: 777 households** newly placed or served with prevention
- **Population B: 1,678 households** newly placed or served with prevention

Data from July 1 – Dec. 31, 2025

Clackamas County FY26 Progress

- Permanent housing placements: **38 households, 190%** of goal
- Rapid rehousing placements: **91 households, 45.5%** of goal
- Housing4Success: **35 households, 87.5%** of goal
- Homelessness prevention: **1,034 households, 69%** of goal
- Shelter units: **246 units, 105.6%** of goal

Data from July 1, 2025 – Dec. 31, 2025

Clackamas County Q2 Program Highlights

- Transfer of RLRA Population B households to Housing 4 Success time-limited rental assistance
- Services to help families increase income
 - Employment services
 - Barrier removal
 - Incentivized savings
 - Case management
- Funded by Regional Implementation Fund (RIF)



Service provider staff training

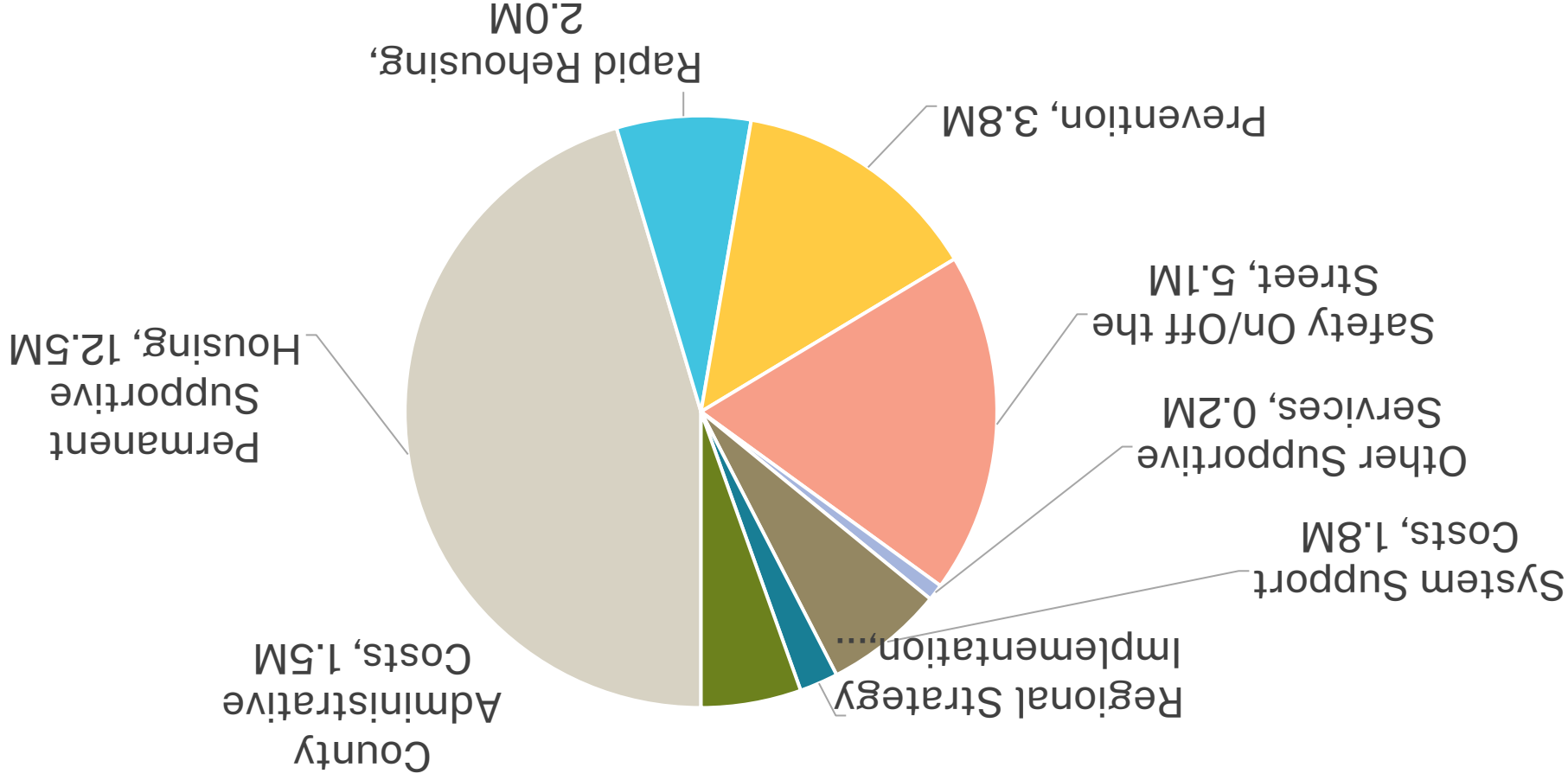
Clackamas County Q2 Regional Highlights

- Health and housing case Conferencing
- Medical respite
- Leveraging Medicaid and other funding
- Behavioral health retention team
- Funded by Regional Implementation Fund (RIF)



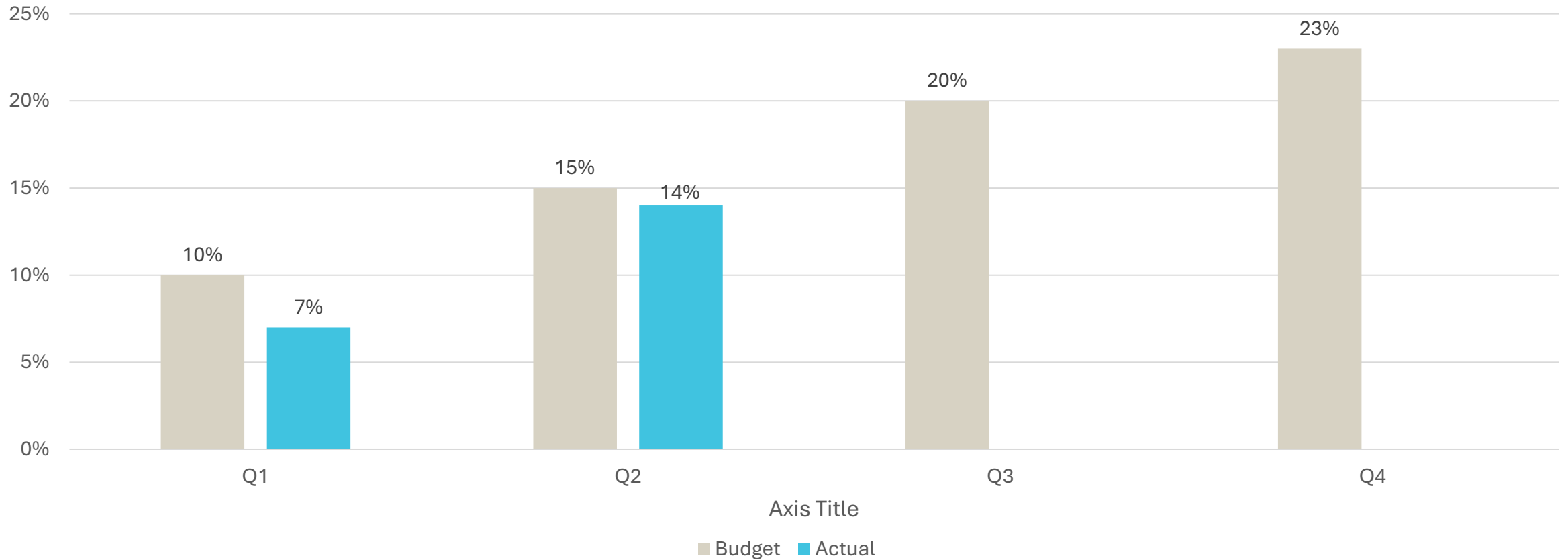
Clackamas Mental Health Center, where BHRT is located

Clackamas County FY26 spending by program



Clackamas County FY26 YTD spend down

Spend-Down Budget vs Actuals by Quarter



Multnomah County FY26 Progress

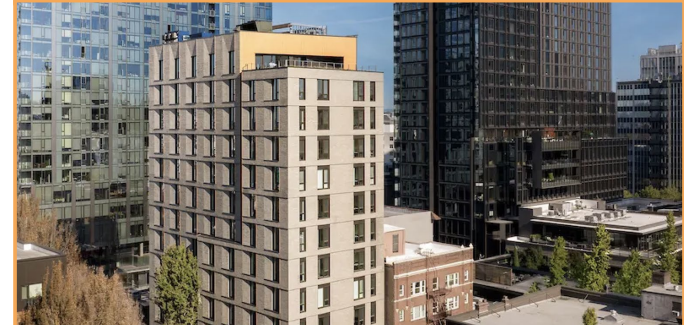
- Permanent housing placements: **172 households, 69.4%** of goal
- Rapid rehousing placements: **199 households, 55.7%** of goal
- Other housing placements: **30 households, 9%** of goal¹
- Homelessness prevention: **443 households, 63.3%** of goal
- Shelter units: **1,044 units, 69.3%** of goal

Data from July 1, 2025 – Dec. 31, 2025

¹This reflects changes in reporting guidance after goals were set. Under the original guidance, progress was 55% of goal.

Multnomah County Q2 Program Highlights

- **Added 154 new affordable housing units** through three new permanent supportive housing developments:
 - Julia West, Alder 9 and Kafoury Court
- Awarded \$595,610 in FY25 grant funding to **10 culturally specific providers.**
- Continued implementing a **new outreach strategy to:**
 - Increase coordination
 - ensuring better geographic coverage
 - align outreach standards across all providers



Multnomah County

Q2 Regional Highlights

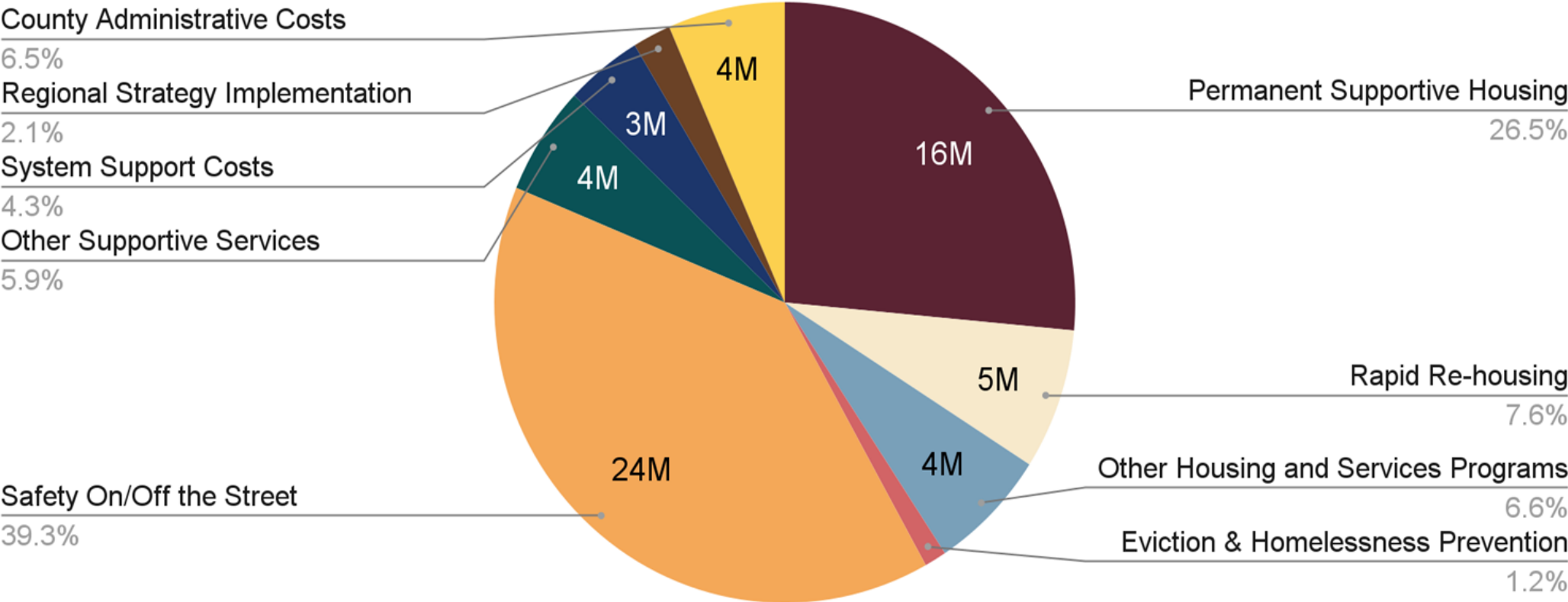
Homeless Management Information System (HMIS) Replacement

- Multnomah County leads HMIS implementation in partnership with Clackamas and Washington Counties
- Dedicated IT project team (4 roles) including Business Systems Analysts and change management, supporting all three counties
- Guided configuration sessions with vendor (*Bitfocus*) underway; project team has access to test sites
- On track for a spring 2027 launch

HMIS and Built for Zero

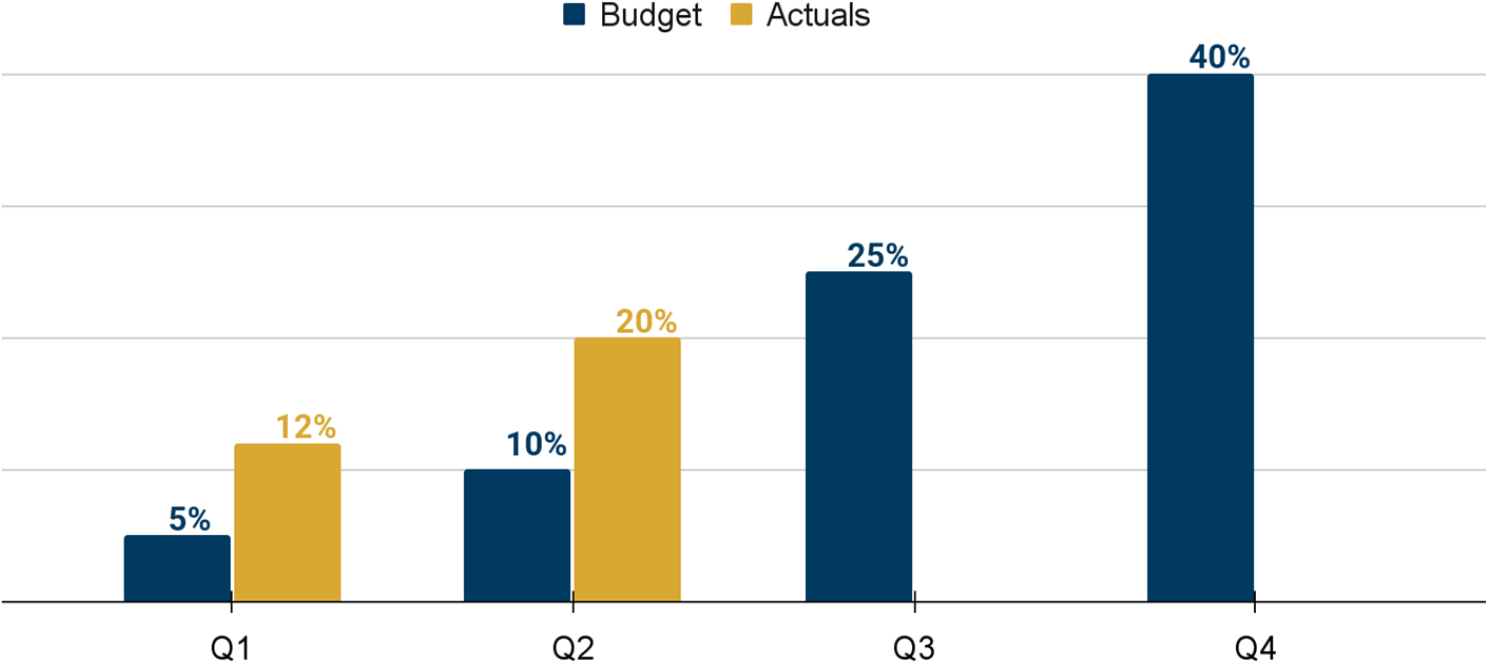
- New HMIS configuration is the final key component to achieving full Built for Zero scorecard alignment
- Will improve data completeness (“Address Data Comprehensiveness”) through:
 - More effective outreach data collection
 - Enhanced shelter data systems

Multnomah County FY26 Spending by program



Multnomah County FY26 YTD spend down

Spend-Down Budget vs Actual by Quarter



Washington County FY26 Progress

- Permanent housing placements: **156 households, 89.1%** of goal
- Rapid rehousing placements: **148 households, 74%** of goal
- RLRA Rent Assistance Only: **50 households, 50%** of goal
- Shelter units: **410 units, 102.5%** of goal
- Homelessness prevention: **0 households, 0%** of goal²

Data from July 1, 2025 – Dec. 31, 2025

² *New Homeless Prevention program launched January 1 and is on track to meet annual goal.*

Washington County Q2 Program Highlights

Introducing Transitional Housing

- Recovery focused program-based housing
- Transcending Hope Transitional Housing
 - Aid and Assist, behavioral health referrals
- Cornell Road Recovery Housing
 - Operated by Helping Hands, owned by Housing Authority
 - Medical Respite by Virginia Garcia co-located
- 110 new units in 2026 and 2027



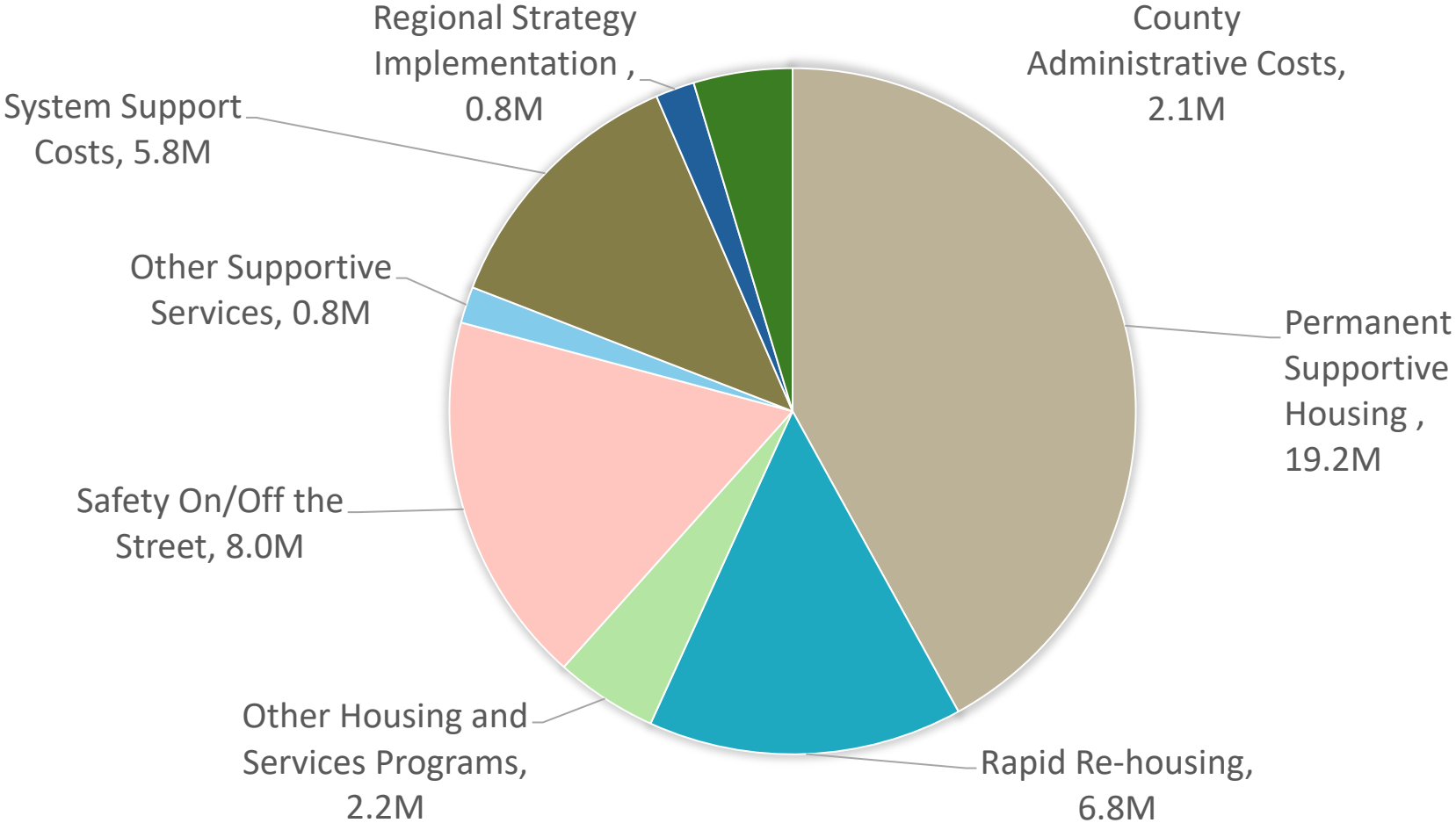
Washington County Q2 Regional Highlights

Regional Long Term Rent Assistance

- RLRA vouchers in use: 3,744
 - **Clackamas:** 912
 - **Multnomah:** 1119
 - **Washington:** 1713
- Regionalized policies, applications, and staff coordination
- Porting vouchers
 - **Requested:** 14
 - **Completed:** 7



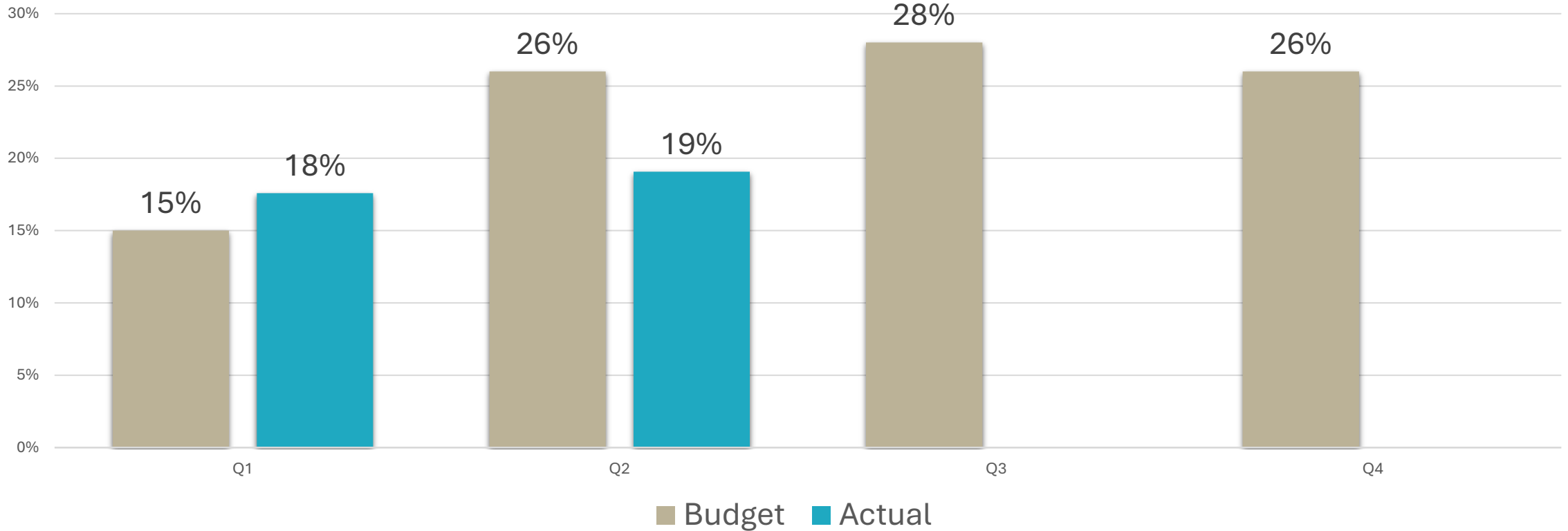
Washington County FY26 spending by program



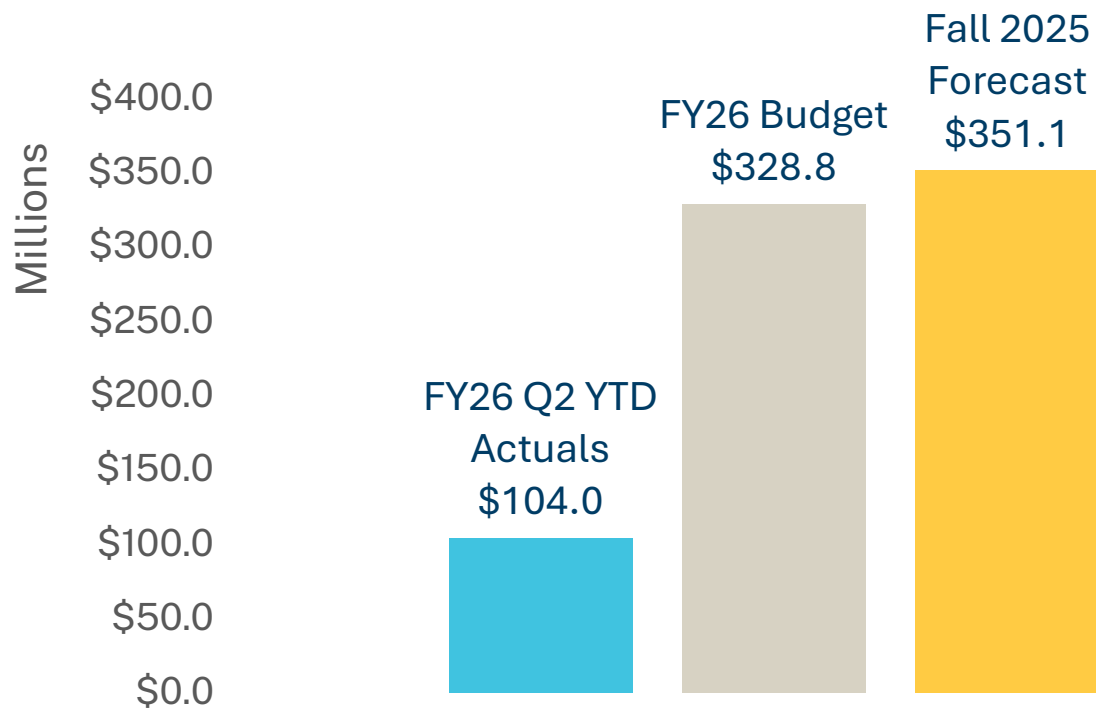
July 1, 2025 – Dec. 31, 2025

Washington County FY26 YTD spend down

Spend-Down Budget vs Actuals by Quarter



SHS Tax Revenue FY26 Q2 YTD

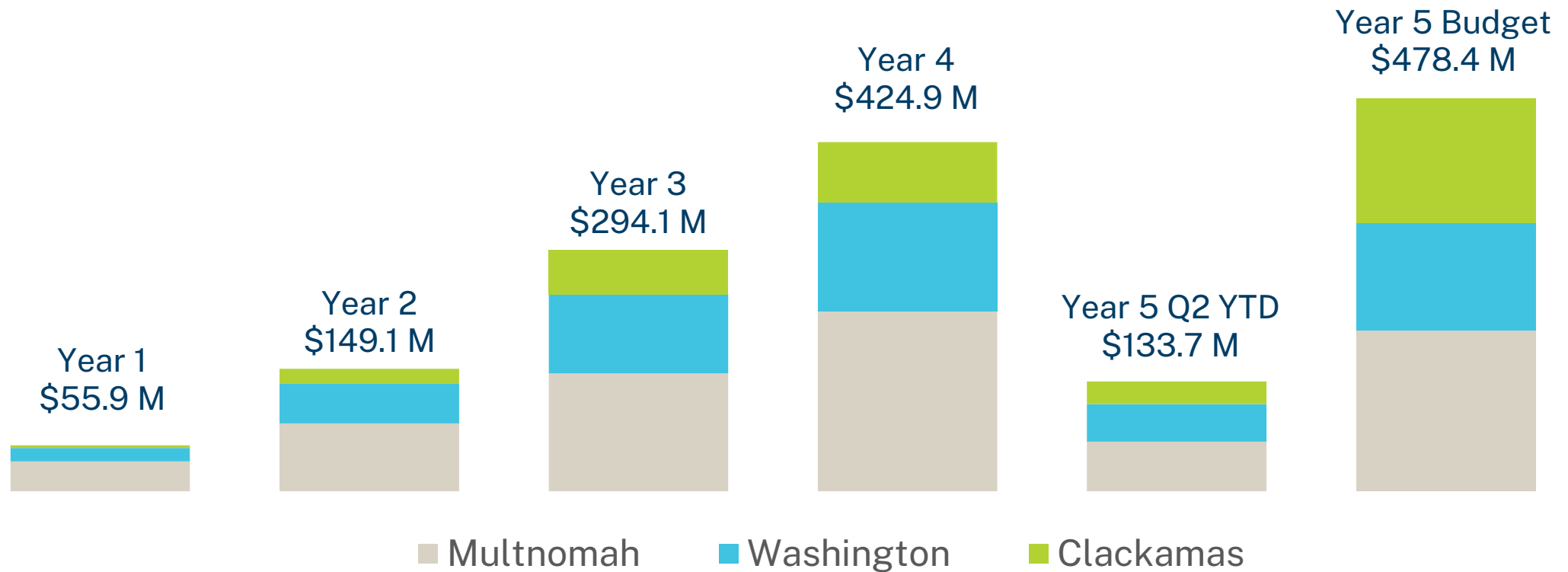


- Gross tax revenue is in line with prior years to date
- FY26 year-end forecast exceeds original budget
- Increase driven in part by late business tax payments collected in October and reflected in the updated Fall forecast

Regional spending trends

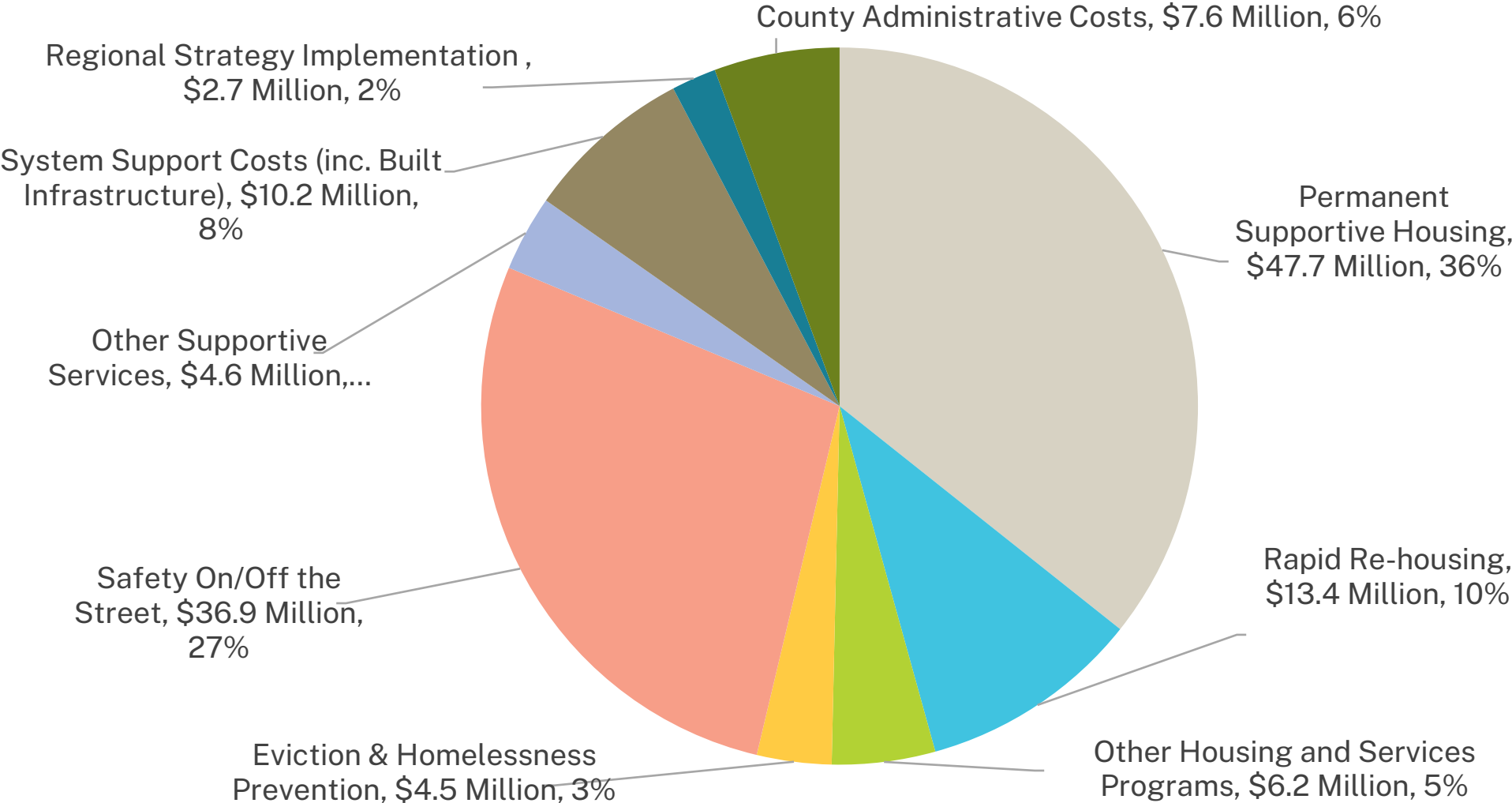
Year 1 to Year 5 Q2

Tri-County SHS Program Expenditures



Regional spending by program

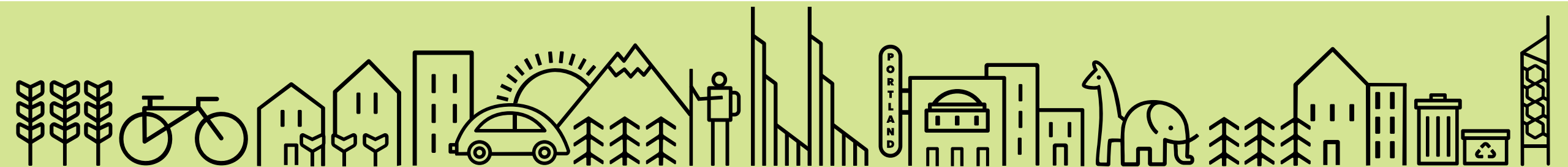
FY26 Q2 YTD





Thank you

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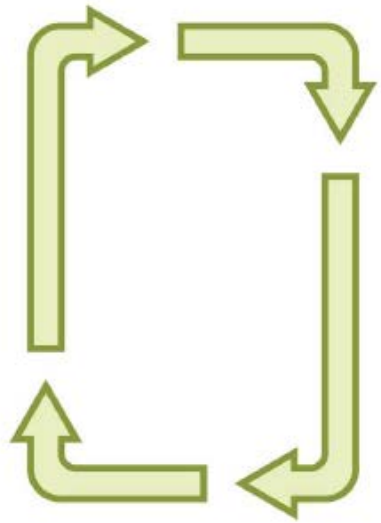


An aerial photograph of Portland, Oregon, with a green outline tracing the city's boundary. The text "PORTLAND GREEN LOOP STUDY" is overlaid in white, bold, sans-serif font.

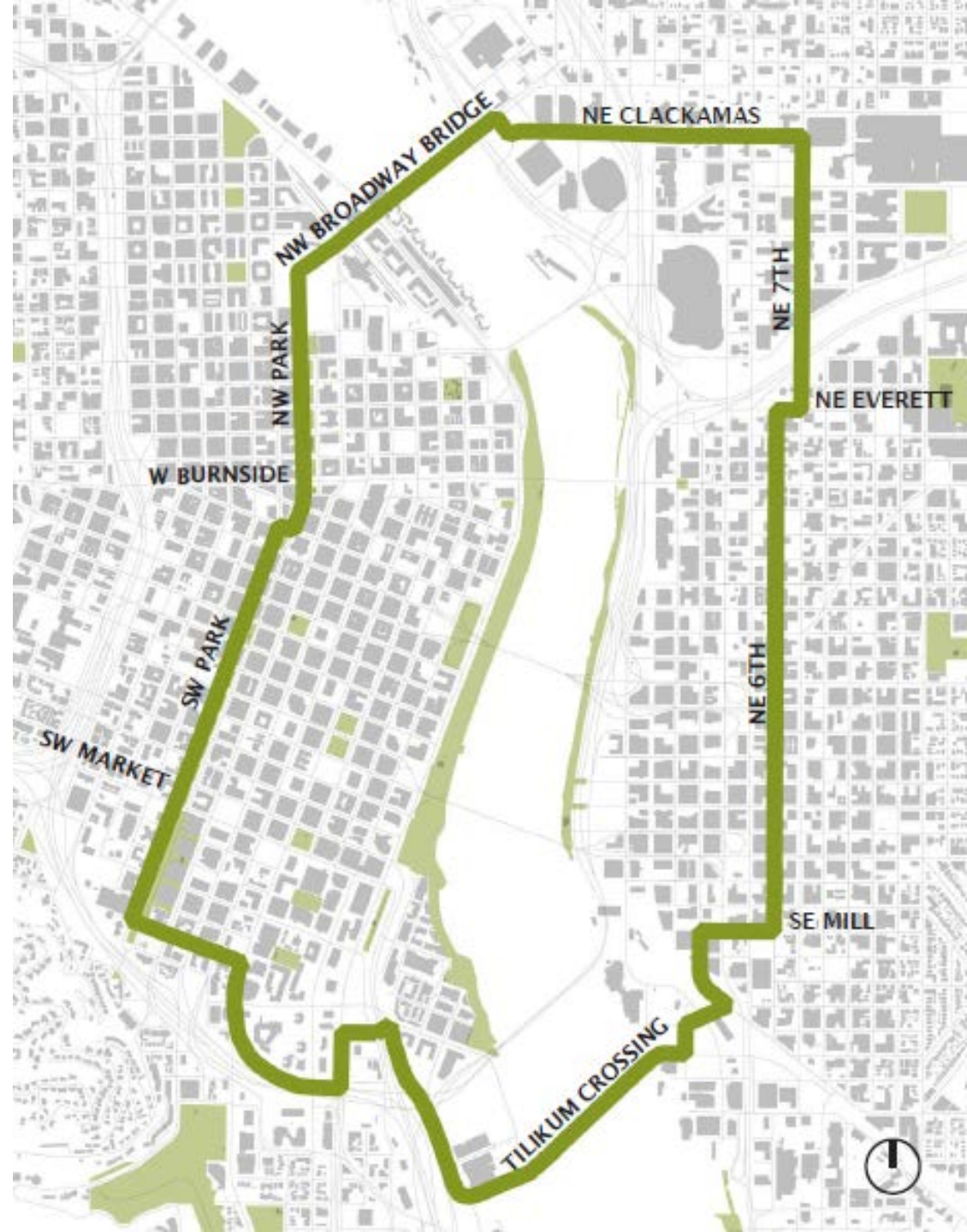
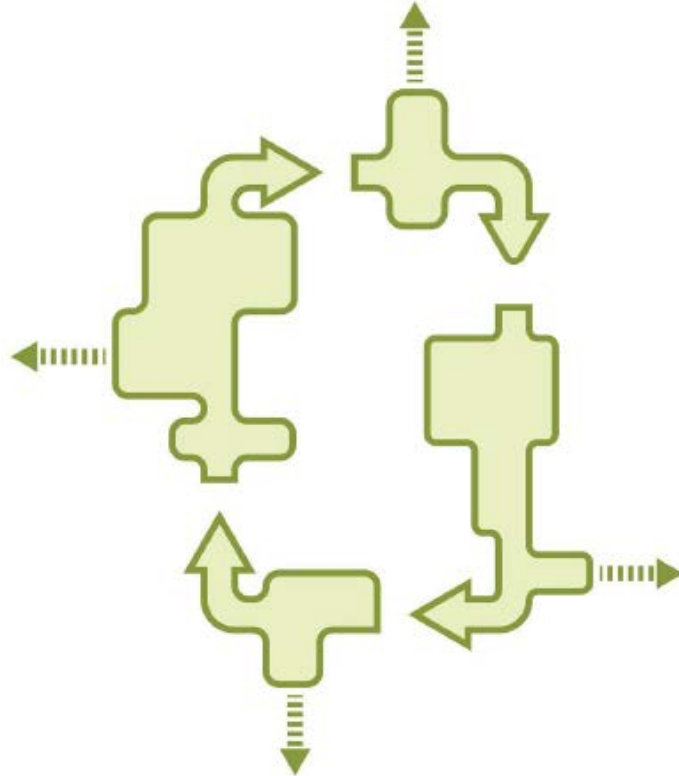
PORTLAND GREEN LOOP STUDY

WHAT IS THE GREEN LOOP?

Not the Green Loop

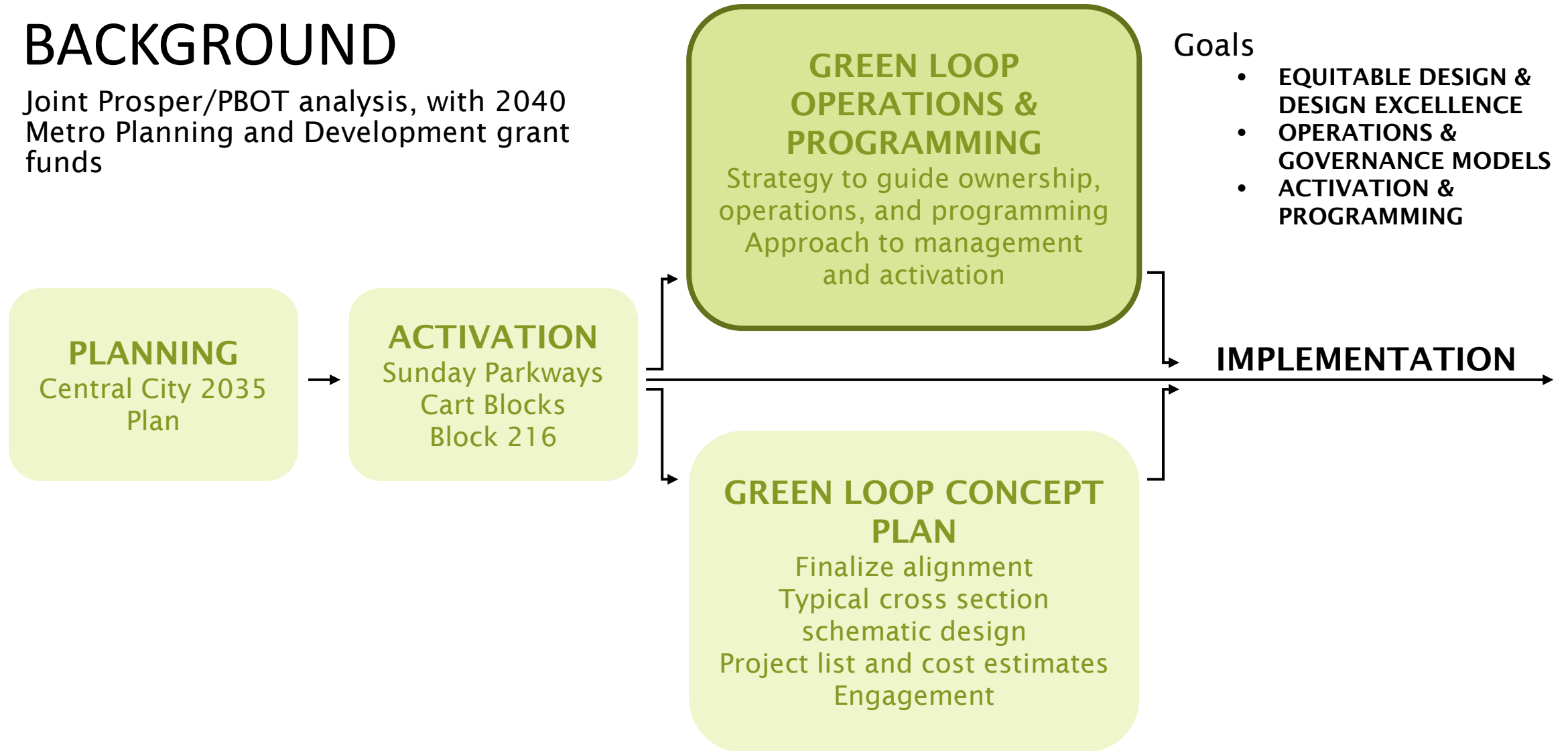


The Green Loop



BACKGROUND

Joint Prosper/PBOT analysis, with 2040 Metro Planning and Development grant funds



NATIONAL BEST PRACTICES

CASE STUDIES

Project	Anticipated Length	Level Of Completion	Context	Cost	Lead Management Entities
PORTLAND GREEN LOOP	6 miles	Part of Central City 2035 plan	Right-of-way	---	TBD
ATLANTA BELTLINE	22 miles	2030 scheduled completion	Former railroad corridor	\$4.8 billion	Atlanta Beltline Partnership and Atlanta Beltline, Inc.
DENVER 5280	5.28 miles	2 phases complete by 2025	Right-of-way	Estimated \$7 million for first segment	City of Denver and Downtown Denver Partnership
INDIANAPOLIS CULTURAL TRAIL	8 miles	Original design complete	Right-of-way	\$63 million	Indianapolis Cultural Trail, Inc. and City of Indianapolis
JOE LOUIS GREENWAY	27.5 miles	First phase in progress	Former railroad corridor and existing streets	\$300 million	City of Detroit and Joe Louis Greenway Partnership
SALT LAKE CITY GREEN LOOP	5.5 miles	Masterplan complete, some pop-up events	Right-of-way	---	Salt Lake City
THE UNDERLINE	10 miles	2 of 3 phases complete	Under elevated tracks	>\$120 million	Miami-Dade County, Friends of The Underline, and The Underline Conservancy

DESIGN

ALL USERS WELCOME

- Shared trail use
- Slower movement, larger groups with children & seniors
- Wayfinding
- Urban green space

COMMUNITY REPRESENTED

- District character
- Public art & storytelling

FORWARD THINKING DESIGN

- Phasing & continuity through construction
- Daily use & consistent quality
- Fixed + temporary infrastructure (chairs, PA systems)



Movable furniture can be set up for special events along the Indianapolis Cultural Trail.

Shipping containers are transformed into affordable retail spaces for the Atlanta Beltline.



PROJECT FUNDING



Private philanthropy

Public grants

Tax increment financing

Special service district

City impact fees

Program revenue

ORGANIZATIONAL ROLES & RESPONSIBILITIES



Activation

Advocacy & private fundraising

Cleaning & maintenance

Capital project oversight & management

Real estate & economic development

Security

ACTIVATION TYPES



Temporary pop-up events to generate community excitement

Stewardship (maintenance focused)

Health & wellness

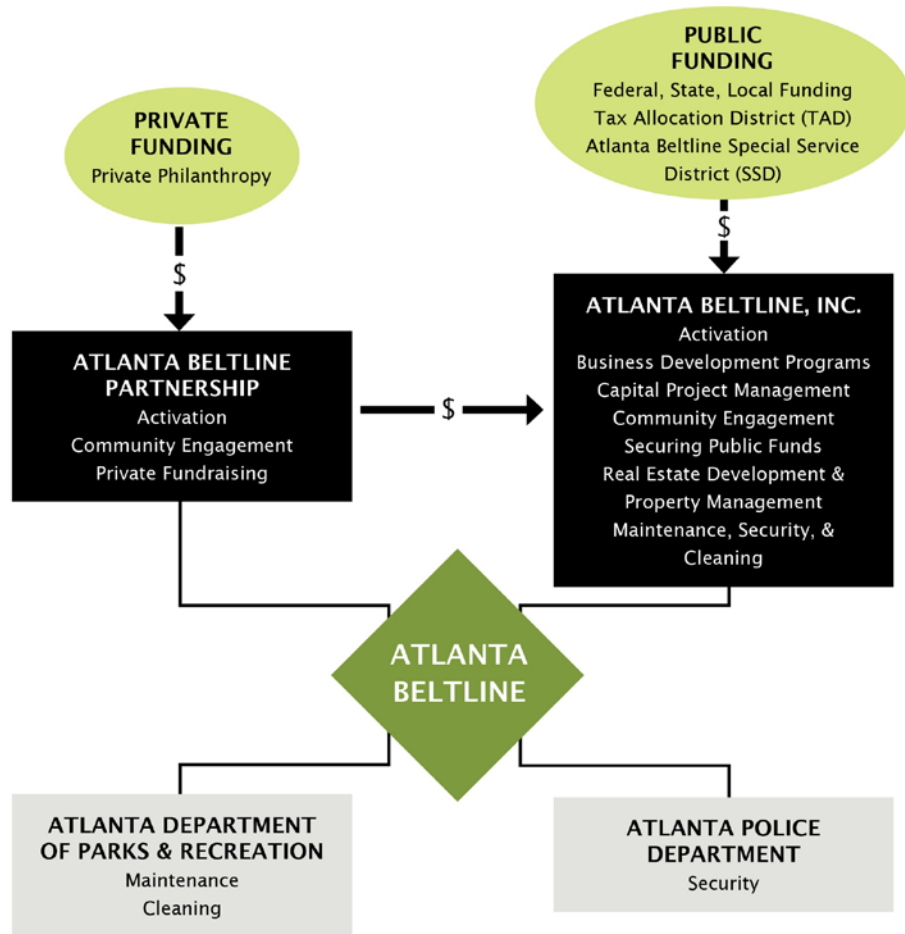
Community building (holidays, meetups)

Arts & culture (connecting to cultural institutions)

Business incubation (markets)

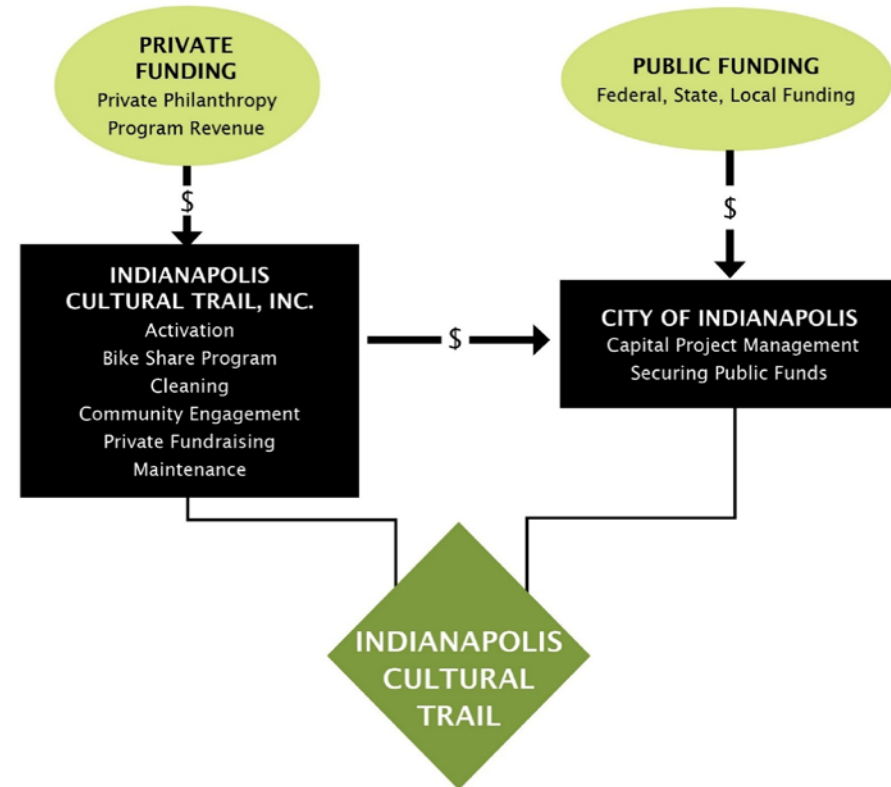
ORGANIZATIONAL STRUCTURES

ATLANTA BELTLINE



LEAD MANAGEMENT ENTITIES
 Atlanta Beltline Partnership
 Atlanta Beltline, Inc.

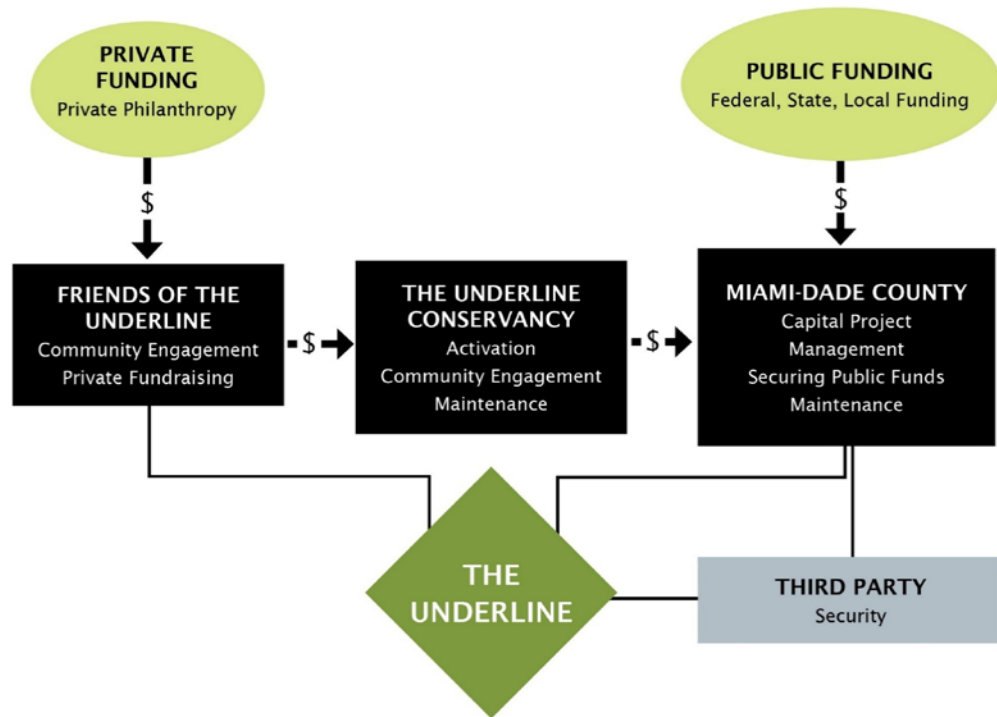
INDIANAPOLIS CULTURAL TRAIL



LEAD MANAGEMENT ENTITIES
 Indianapolis Cultural Trail, Inc.
 City of Indianapolis

ORGANIZATIONAL STRUCTURES

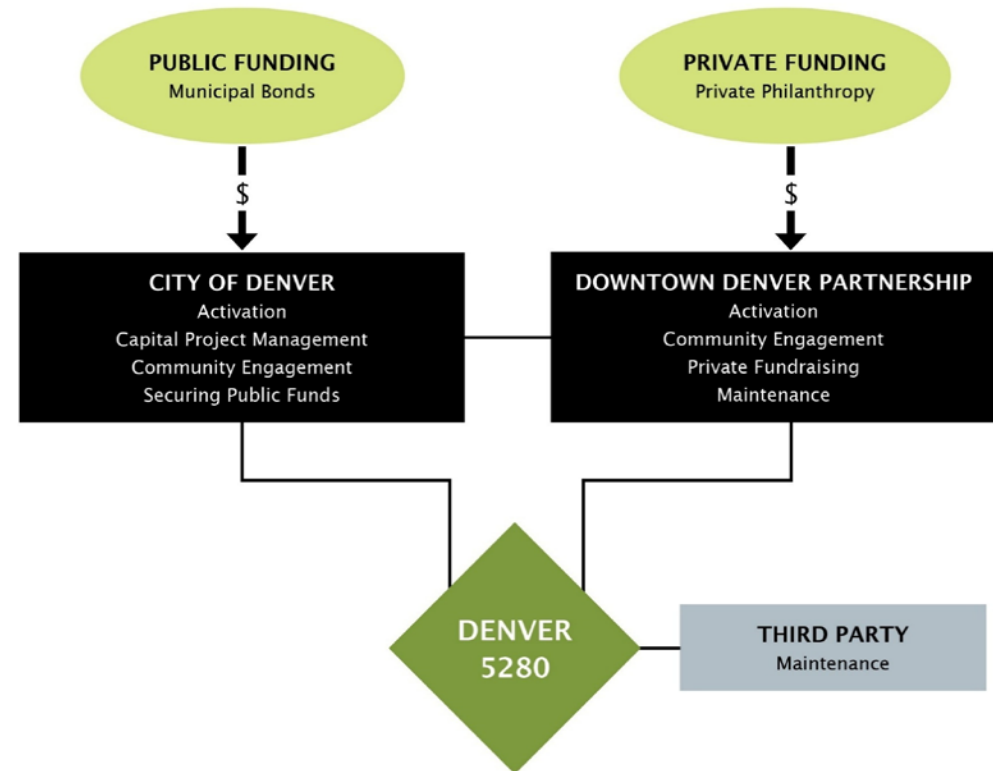
THE UNDERLINE



LEAD MANAGEMENT ENTITIES

Miami-Dade County
Friends of the Underline
The Underline Conservancy

DENVER 5280



LEAD MANAGEMENT ENTITIES

City of Denver
Downtown Denver Partnership

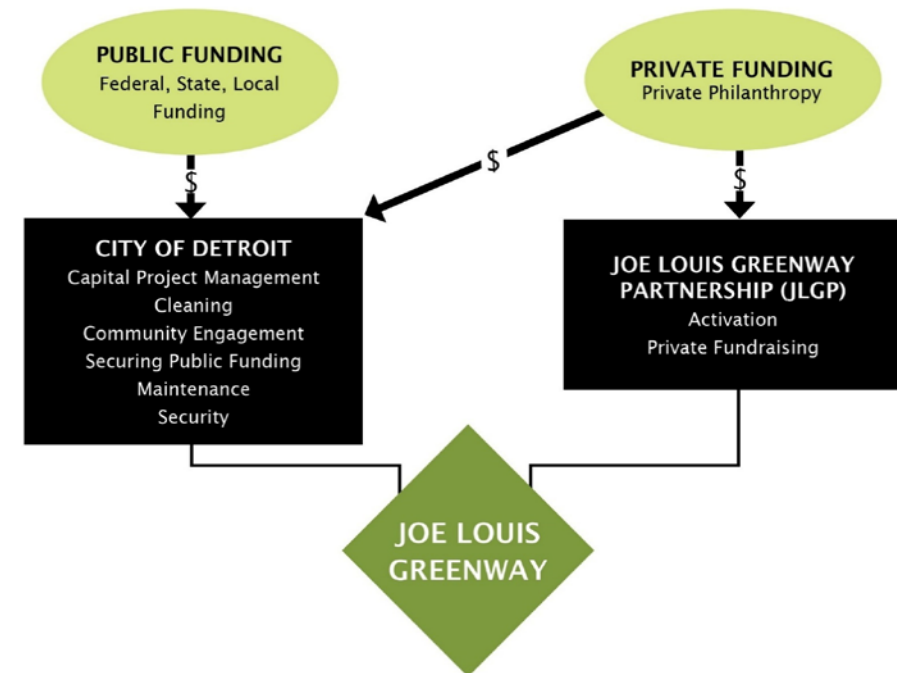
ORGANIZATIONAL STRUCTURES

SALT LAKE CITY GREEN LOOP



LEAD MANAGEMENT ENTITIES
Salt Lake City

JOE LOUIS GREENWAY



LEAD MANAGEMENT ENTITIES
City of Detroit
Joe Louis Greenway Partnership

LOCAL CONTEXT

Focus Groups & Key Sites

FOCUS GROUPS

Albina, Rose Quarter, Lloyd



OMSI and Central Eastside

SITE ASSESSMENT



Project	Owner	Partner
SMITH PLAZA AT THE SOUTH PARK BLOCKS	PP&R	Portland State University and Portland Farmer's Market
DIRECTOR PARK	PP&R	Downtown Portland Clean & Safe
BLOCK 216 (RITZ CARLTON & FLOCK)	Private developer and PBOT	Private developer, adjacent business
ANKENY SQUARE (THE CART BLOCKS)	PP&R and PBOT	Friends of Green Loop
NORTH PARK BLOCKS	PP&R	Portland Bocce League
SUNDAY PARKWAYS	PP&R and PBOT	Businesses and organizations adjacent to the route

THEMES

Good existing communication networks and relationships

Existing expertise in activation, programming, and advocacy

New tools for increased collaboration, marketing, and engagement

Permitting as barrier, particularly for less established organizations

Value of centralized management without excessive oversight

Incremental improvements with adjacent development



AMPLIFY EXISTING ACTIVATIONS

UNIQUE DISTRICT CHARACTERS

PROMOTE ARTS & CULTURE

SAFE & ACCESSIBLE CONNECTIONS

ENHANCE OPPORTUNITIES FOR SMALL BUSINESSES

SPIRIT OF DISCOVERY



RECOMMENDATIONS

DESIGN IMPLEMENTATION

- **Clarify circulation** so all users are comfortable.
- Promote **traffic safety**, especially at intersections.
- Encourage **discovery of local attractions and businesses**.
- Identify elements to **create distinctive character for the Green Loop** while allowing each district to **express its unique character**.
- Engage with neighboring businesses and residents to determine **district priorities and needs**.
- Develop strategies for **interim implementation and maintenance of enhanced spaces**.



PROGRAMMING & ACTIVATION IMPLEMENTATION

- Tap into Portland's **strong portfolio of existing events.**
- Host **pilot activations.**
- Establish a **dedicated third party coordinating organization** to manage programming and promote events along and near the Green Loop – particularly sponsored events and partnered events.
- Maintain a **comprehensive calendar of events.**
- **Streamline permitting process** to make activations more accessible to community partners.
- Provide a **point of contact for customer service.**
- Program with a **mix of sponsored and partnered events** to reduce programming investment while supporting community-driven events.

ORGANIZATIONAL & GOVERNANCE IMPLEMENTATION

PHASE 1

- Demonstrate sustained capacity to promote and improve the Green Loop.
- Create **consortium of existing stewards/organizations** committed to Green Loop.
- Established **consensus priorities and purpose for loop + districts.**
- Identify and **amplify current community facing events.**
- Prioritize **right-of-way maintenance resources.**
- Execute **two separate pilot events on west and east sides.**

PHASE 2

- Establish a **formalized public-private partnership.**
- Pursue **supplemental resources for activation, security & maintenance services.**

NEXT STEPS

- Continue coordination with PBOT on **Green Loop Concept Plan**
- **Collaborate with partners** like PBOT, Friends of Green Loop, and neighborhood stakeholders on running **Pilot on Paper interim activations**
 - Need to **identify funding sources** for activation through **public-private partnerships**
 - Begin to **build organizational infrastructure** necessary to operate the full Green Loop

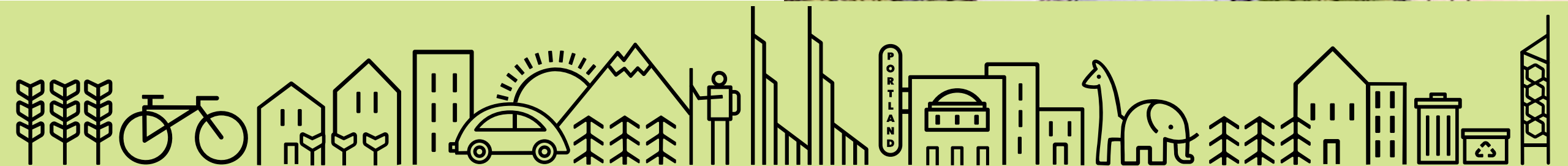
QUESTIONS?



2026 Quarter 1 Cycle

2040 Planning & Development Grants

April 9, 2026



Program context

- This is the first grant cycle for 2026
- Grant from the last cycle (Gresham) will be under contract soon
- About \$2.5 million in grants awarded in 2025
- Grant project updates (next slide)

Grant project updates

- Washington County TV Highway EDS Engagement: **complete**
- Portland Industrial Lands Readiness: **complete**
- Albina Vision Trust Master Planning: **in process**

TV Highway Equity Coalition



Grant cycle process – first quarter 2026

- Updated website and materials
- Emails to interested parties lists
- Letters of interest and meetings with staff
- Full applications were due January 16, 2026
- Two applications received this cycle

Grants Screening Committee – thank you!

Committee members:

- Felicia Tripp Folsom (Chair)
- Ed McNamara
- Cirith Anderson
- David Knowles
- Bret Marchant
- Jessica Pickul
- Heidi Ganum

Areas of experience:

- Urban planning
- Community engagement
- Housing
- Social equity
- Real estate, business, finance
- Economic development
- Local government

Outcomes for today

- Highlight recommended grant proposal
- Consider a vote on Resolution 26-5585
- Approval will authorize funding and allow COO to execute agreements

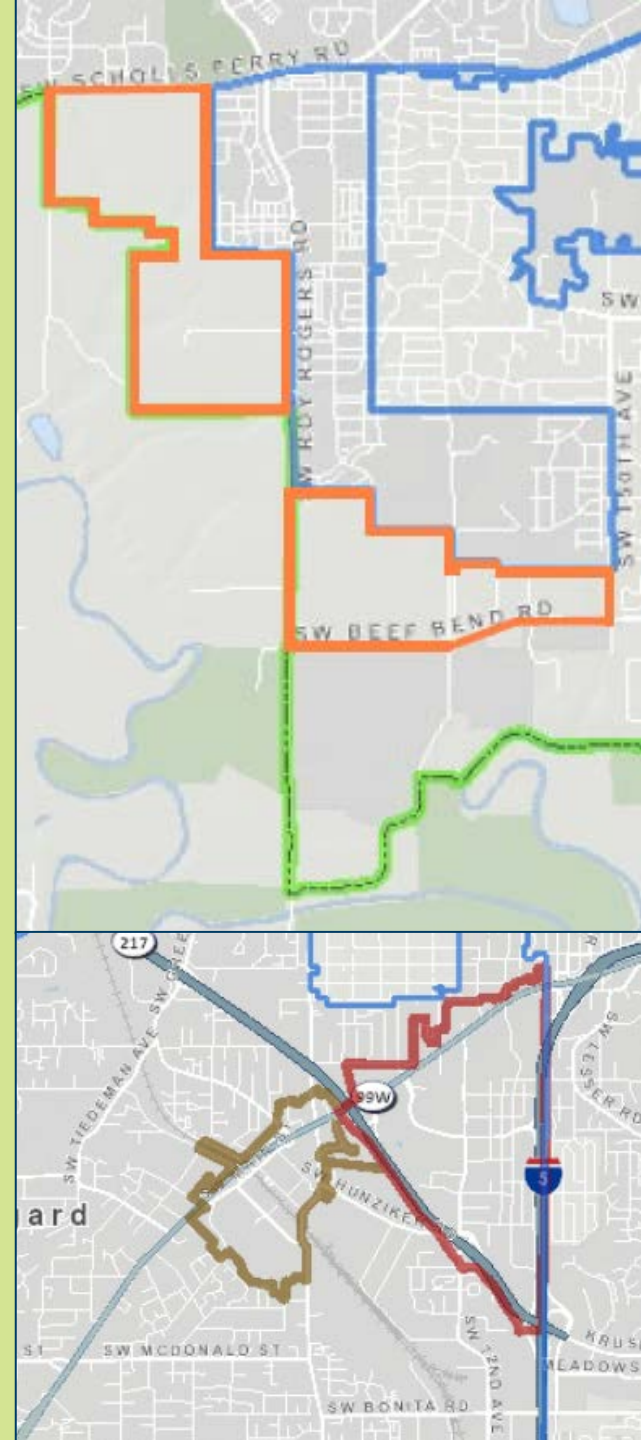


Recommended for funding

City of Tigard – TIF District Update Project

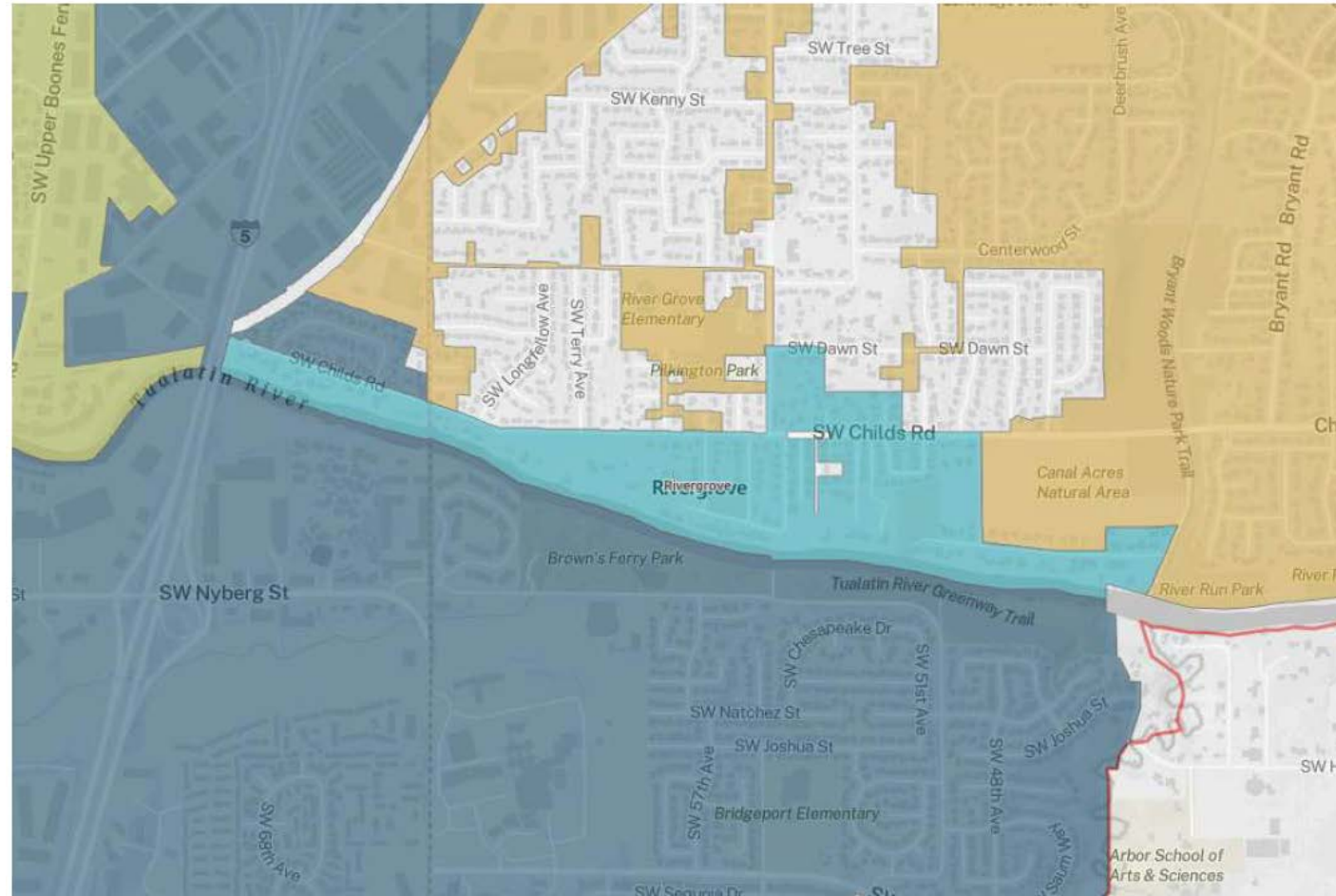
- Will update two existing tax increment finance districts – Tigard Triangle and Downtown Tigard
- Focus on improving economic and housing development outcomes, supporting community goals
- Recommendations for boundary changes, projects, programs, financing plans
- Includes feasibility assessment for TIF district in River Terrace 2.0, possible phase 2 next year

\$111,000 requested



Recommended for technical support City of Rivergrove – Comp Plan & Code Updates

- Population: 645
- Entire City zoned for single-family residential
- Significant areas of floodplain
- Bordered by Lake Oswego, Tualatin, and unincorporated Clackamas County



Recommended for technical support

City of Rivergrove – Comp Plan & Code Updates

- Comprehensive plan and zoning code updates to remove barriers to development/redevelopment
- Current documents outdated, inconsistent, difficult to interpret and enforce
- Committee recommended revisions to clarify scope and budget, establish project phasing, and highlight regional benefits
- City receiving technical support for revisions, will resubmit Q2

Next steps

- Council discussion and vote on Resolution 26-5585
- Total recommended funding this cycle = \$111,000
- IGA will be finalized, work can begin
- Expecting multiple applications for Q2 2026 – due April 10
- Council Q2 awards consideration late June
- Staff will provide summary of 2040 grants outcomes and impacts – June 30



Questions?

Serah.Breakstone@oregonmetro.gov

Hau.Hagedorn@oregonmetro.gov

